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You have a Scrum Team that has been working together for over a year. The team consists of 11 Developers who rarely collaborate and work within their functional boundaries. There are no Sprint Goals and most of the items in the Sprint Backlog are unrelated. The Scrum Team has concluded that it is not possible to create Sprint Goals based on the items in the Product Backlog. What might explain why the Scrum Team is finding it difficult to craft Sprint Goals?

(choose all that apply)

- A. The Sprints are too long.
- B. The Product Owner is not empowered to make decisions about items in the Product Backlog nor how they are ordered.
- C. The Product Owner doesn't set objectives that he/she wants to achieve with upcoming Sprints.
- D. Scrum might not be the best framework for this team.
- E. The Scrum Team is too big.

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Scrum PSPO-II exam is the second level of certification in the Scrum Product Owner certification program. Professional Scrum Product Owner II certification is intended for individuals who have already passed the PSPO-I exam and have experience in product ownership. The PSPO-II Exam is a more advanced certification that requires a deeper understanding of Agile principles and practices, as well as the ability to apply these principles in real-world situations.

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Scrum PSPO-II (Professional Scrum Product Owner II) Certification Exam is a globally recognized certification for professionals who have advanced knowledge and skills in the area of product ownership in the Scrum framework. Professional Scrum Product Owner II certification exam is designed to test the proficiency of candidates in product development, product management, and product ownership in the Scrum framework. PSPO-II exam is based on the Scrum Guide, and it is meant to validate the knowledge and skills of individuals who are looking to advance their careers in product ownership.

Scrum PSPO-II (Professional Scrum Product Owner II) Certification Exam is an advanced level certification for professionals who are looking to further enhance their skills and knowledge in the field of product ownership. Professional Scrum Product Owner II certification is designed to test the proficiency of candidates in areas such as product strategy, stakeholder management, product backlog management, and product value optimization. PSPO-II exam is intended for professionals who have already obtained the Scrum Product Owner certification and have gained considerable experience in the field.

Scrum Professional Scrum Product Owner II Sample Questions (Q28-Q33):

NEW QUESTION # 28

The smallest product Increment that is valuable enough to release is one that:
(choose the best answer)

- A. Delivers a single new or improved outcome.
- B. Fixes at least one defect.
- C. Adds a new feature.
- D. Delivers all "must do" Product Backlog items.

Answer: A

Explanation:

The smallest product Increment that is valuable enough to release is one that delivers a single new or improved outcome for the customers or users of the product. This is because the outcome is the ultimate measure of value, not the output or the features¹. An outcome is a change in behavior, attitude, or situation that results from using the product². An outcome can be achieved by delivering a single feature, fixing a defect, or improving an existing functionality, as long as it meets the Definition of Done and the Sprint Goal³.

Therefore, the best answer is A.

The other options are not correct because:

- * B. Adds a new feature. This is not a sufficient condition, as a new feature may not deliver a valuable outcome if it is not aligned with the product vision, the customer needs, or the market conditions⁴.
- * C. Fixes at least one defect. This is not a necessary condition, as a defect may not affect the value of the product if it is minor, rare, or irrelevant to the customer⁵.
- * D. Delivers all "must do" Product Backlog items. This is not a realistic condition, as the Product Backlog is a dynamic and emergent artifact that changes based on feedback, learning, and discovery. There is no fixed set of "must do" items that can guarantee the delivery of value. References:

1: Outcome vs. Output, 2: What is an Outcome?, 3: The Definition of Done, 4: Feature vs. Outcome, 5: Defect vs. Value, : The Product Backlog

NEW QUESTION # 29

In order to justify the price increase of a product, your primary objective should be to:
(choose the best answer)

- A. Reduce the number of features to make the product easier to use.
- B. Improve the value experienced by the customer.
- C. Add more features to make the product more attractive.
- D. Reduce the price for a period of time before increasing it above the original price.

Answer: B

Explanation:

According to the PSPO II resources, a product owner should optimize the value of the product and the work of the Scrum Team¹. One way to do this is to improve the value experienced by the customer, which is the perception and evaluation of the product by the customer². A price increase can be justified if the customer perceives that the product delivers more value than the cost³. This can be achieved by enhancing the product quality, functionality, usability, or design, or by providing additional benefits or services to the customer⁴. The other options are not effective ways to justify a price increase, as they may either reduce the value experienced by the customer, or increase the cost without increasing the value. Reference:

1: The Scrum Guide

2: User Experience

3: Value-Based Pricing

4: 8 Techniques to Justify a Price Increase

5: Justification for a Price Increase: Positioning For Success

NEW QUESTION # 30

Team A is an excellent Scrum Team with a high velocity. At the 4th Sprint, the Scrum Team decided to lower the frequency of the Daily Scrum. They suggest conducting the Daily Scrum twice a week.

What are the three key concerns if there are only two Daily Scrum meetings per Sprint? (choose ALL that apply).

- A. Impediments are raised and accumulated, and it requires a great effort to resolve.
- B. Lack of opportunities to inspect and adapt the Sprint Backlog

- C. The Sprint Planning might become inaccurate
- D. The Product Owner cannot make accurate report progress to the stakeholders.
- E. The Developers lose the opportunities to update the Gantt chart properly.

Answer: A,B,C

NEW QUESTION # 31

Which of the following statements is true: (choose the best answer)

- A. Empirical approaches are best suited for simple problems.
- B. Spending more time identifying and mitigating risk helps to increase the chance of success.
- C. Delivering a solution and gathering feedback provides valuable insights for what to do next.
- D. The more time spent defining and reviewing project requirements helps to increase the chances of success.

Answer: C

NEW QUESTION # 32

You have a product that has been highly successful, has very happy customers (very low satisfaction gaps), and commands enviable market share.

What should you do to protect and increase your organization's success? (choose the best answer)

- A. Use profits from the product to buy competitor organizations to increase your market share
- B. Implement new features that will increase customer lock-in to protect market share.
- C. Redesign the interface to improve the feature's ease of use and re-release it.
- D. Use profits from the product to look for new markets with larger satisfaction gaps

Answer: D

NEW QUESTION # 33

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