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PMP Exam Sample Questions and Answers Pdf

Question 1: As a project manager for an IT organization, you are currently in the process of selecting a vendor to develop a new e-procurement software for your company. Several vendors are interested in bidding on the contract. During a bidder conference, one of the prospective suppliers asks about ownership of the intellectual property created from the project. Which project document should have this information at this stage of the project?

- A. Seller proposals.
- B. Requirements documentation. **Answer**
- C. Source selection criteria.
- D. Procurement contract.

Question 2: During this stage of the project, the leader delegates. The team is highly creative with trust and openness. What stage of the Tuckman ladder your team has entered?

- A. Forming
- B. Storming.
- C. Norming.
- D. Performing. **Answer**

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The Project Management Professional (PMP) certification exam is a globally recognized credential that is offered by the Project Management Institute (PMI). The PMP certification is designed to validate a project manager's knowledge and expertise in project management. PMP - Project Management Professional (2026) certification is widely recognized and respected in the industry and is considered a benchmark for project management professionals.

PMI PMP certification is a globally recognized credential that validates a professional's knowledge and skills in project management. The updated version of the exam in 2023 will reflect the latest trends and best practices in the field and ensure that PMP credential holders are equipped with the highest level of project management expertise. Obtaining the PMP certification is a significant achievement for any project management professional and opens up new career opportunities and enhances earning potential.

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PMI PMP Certification is a prestigious certification that demonstrates a project manager's knowledge, skills, and experience in project management. It is a globally recognized certification that is highly respected by employers across different industries. However, it requires a significant amount of preparation and practical experience before taking the exam. Candidates who pass the exam are recognized as capable and competent project managers who can lead and direct projects effectively.

PMI PMP - Project Management Professional (2026) Sample Questions (Q245-Q250):

NEW QUESTION # 245

The level of authority of the project manager:

- A. Is delegated by senior management.
- **B. All of the above.**
- C. Varies considerably from company to company.
- D. Is dependent on corporate policies.

Answer: B

NEW QUESTION # 246

During the third iteration, the team encounters a major delay that has not had significant improvements over the last few weeks What should the project manager do?

- A. Incorporate a predictive approach for this element.
- **B. Retrospect frequently and suggest improvements.**
- C. Request additional team members to help with improvements
- D. Implement mitigation strategies for this element

Answer: B

NEW QUESTION # 247

A project manager implementing a hybrid project is dealing with multiple stakeholders in a rapidly changing business environment. How should the project manager ensure that the needs of stakeholders are consistently met?

- A. Assign one team member to one stakeholder to ensure that the responsible team member is conversant with the needs of the stakeholder.
- **B. Identify all the critical stakeholders during the project initiation.**
- C. Add more iterative techniques to improve stakeholder learning.
- D. Use iterative life cycles involving stakeholders to enable the team to improve the product end result through successive prototypes.

Answer: B

NEW QUESTION # 248

Create Procurement document is done in _____.

- A. Administer Procurements
- **B. Plan Procurements**
- C. Close Procurements
- D. Conduct Procurements

Answer: B

Explanation:

Create Procurement document is done in Plan Procurements process.

NEW QUESTION # 249

In performing an impact analysis, the most effective tool to ensure all risks are identified on large projects is the:

- A. cost/schedule control system
- B. program and evaluation review technique
- C. milestone review and schedule technique
- **D. Work breakdown structure**
- E. planning programming budget system

Answer: D

NEW QUESTION # 250

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