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## PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability. }</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.</li> </ul>

Topic 4	<ul style="list-style-type: none"> <li>• Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.</li> </ul>
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### PMI Certified Professional in Managing AI Sample Questions (Q88-Q93):

#### NEW QUESTION # 88

A government agency plans to implement a new AI-driven solution for automating risk analysis. The project team needs to ensure that all stakeholders accept the solution and the project scope is well-defined. They must identify whether the AI approach is the best solution compared to traditional methods.

Which method meets this objective?

- A. Conducting a detailed analysis to evaluate other potential AI solutions
- B. Utilizing a hybrid approach combining cognitive and noncognitive parts to satisfy all parties
- **C. Performing a comprehensive AI go/no-go assessment focusing on technology and data factors**
- D. Developing a prototype using generative adversarial networks (GANs)

**Answer: C**

Explanation:

In the CPMAI-aligned approach, before committing to an AI solution, teams perform a structured AI go/no-go assessment to determine whether AI is actually the right tool compared with traditional analytical or rules-based methods. This assessment looks at data readiness, technical feasibility, business value, risk, and alignment with stakeholder expectations. It is also where the project scope is clarified and boundaries are set: what problems AI will address, what remains non-AI, and what success looks like in measurable terms.

CPMAI and PMI-style AI guidance emphasize that you should not jump directly into model building or specific architectures before you have answered the fundamental question: "Is AI the appropriate approach here, given our data and constraints?" The go/no-go assessment explicitly compares AI options with conventional solutions, evaluates whether available data is sufficient and usable, and highlights ethical, regulatory, and operational risks. This process provides a transparent, evidence-based decision that helps gain acceptance from stakeholders because they see that AI was chosen (or rejected) after a systematic evaluation. Therefore, performing a comprehensive AI go/no-go assessment focusing on technology and data factors is the method that best meets the objective.

#### NEW QUESTION # 89

A hospital wants to develop a medical records system with the primary goal of minimizing or eliminating paper records. They have identified where the cognitive AI solution will be applied. In addition, business objectives have been quantified and key performance indicators (KPIs) have been determined.

What else needs to be done to progress to the next Cognitive Project Management for AI (CPMAI) phase?

- A. Begin prototype development
- **B. Determine the project ROI**
- C. Create interdepartmental strategies
- D. Explore external data sources

**Answer: B**

Explanation:

CPMAI's Phase I - Business Understanding focuses on clearly defining the business problem, aligning AI efforts with organizational goals, and establishing measurable success criteria including ROI expectations.

PMI's own overview of CPMAI notes that in this phase, teams should "set success criteria" and define both KPIs and ROI expectations so that everyone understands what success and failure look like before moving on. Other CPMAI-oriented resources describe Phase I artefacts such as a problem statement, AI pattern fit, stakeholder analysis, and a preliminary ROI sheet that quantifies expected benefits and costs. In the scenario, the hospital has already identified where the cognitive solution will be applied, quantified business objectives, and defined KPIs. What is still missing from the core Phase I deliverables is a clear view of the project's expected ROI, linking reduced paper records and process improvements to financial and operational value.

Beginning prototype development (B) belongs to later modeling phases, exploring external data sources (D) is part of Data Understanding, and interdepartmental strategies (C) are broader organizational actions rather than a specific Phase I gating item. To progress to the next CPMAI phase in a way that matches the methodology, the team must determine the project ROI, making option A the correct answer.

### NEW QUESTION # 90

An AI project team with a manufacturing company needs to ensure data integrity before moving to model development. They discovered some data inconsistencies due to manual entry errors.

What is an effective method that helps to ensure data integrity?

- A. Conducting regular audits of manually entered data
- B. Using machine learning algorithms to detect and correct errors
- C. Automating data entry processes
- D. Implementing real-time data validation rules

**Answer: C,D**

Explanation:

In AI data management, PMI-CPMAI highlights data integrity as the property that data remains accurate, consistent, and reliable over its lifecycle. When the team discovers inconsistencies due to manual entry errors, the most direct and effective control is to prevent bad data at the point of capture. This is achieved by implementing real-time data validation rules—for example, enforcing allowed ranges, formats, mandatory fields, cross-field consistency checks, and lookup constraints before a record is accepted. PMI's AI data practices emphasize that "controls at data entry" are preferable to downstream correction because they reduce rework, lower the risk of propagating errors into models, and create cleaner training datasets from the outset. Although automating data entry (option B) can also reduce manual errors, it does not, by itself, guarantee integrity if upstream systems or processes are flawed. Regular audits (option C) are useful as a monitoring mechanism, but they are periodic and reactive rather than preventive. Using ML algorithms to detect and correct errors (option D) adds complexity and itself relies on having sufficiently good data. Thus, in alignment with PMI-style AI governance and quality management, real-time data validation rules are the most effective method named here to ensure data integrity before moving to model development.

### NEW QUESTION # 91

A project manager is tasked with ensuring that an AI project complies with data regulations before data collection begins. This involves identifying all necessary requirements for trustworthy AI, including ethical considerations, privacy, and transparency.

What should the project manager do first?

- A. Draft a detailed data governance framework to be reviewed later
- B. Develop a high-level strategy for data collection and aggregation
- C. Perform a comprehensive assessment of data regulations and compliance requirements
- D. Schedule a meeting with stakeholders to discuss potential data collection compliance issues

**Answer: C**

Explanation:

For AI projects handling regulated data (such as financial or personal information), PMI-aligned guidance for Managing AI emphasizes that regulatory and compliance requirements must be understood upfront, before data is collected, processed, or shared. The very first step is to perform a comprehensive assessment of data regulations and compliance requirements across all applicable jurisdictions (e.g., privacy laws, banking/financial regulations, sectoral rules, cross-border data transfer constraints, retention rules, and consent requirements).

This assessment provides the foundation for trustworthy AI, because ethical principles, privacy safeguards, transparency mechanisms, and accountability structures must map directly to concrete legal and regulatory obligations. Only when these

requirements are clearly identified can the project manager design an appropriate data governance framework, define lawful bases for processing, set access controls, and specify documentation and audit-trail expectations.

Drafting governance (option B), stakeholder meetings (option C), or high-level data collection strategies (option D) are useful later steps, but if they are done before a regulatory and compliance assessment, they risk misalignment with the law and may require costly rework. Therefore, in line with PMI-CPMAI's focus on responsible and compliant AI lifecycle management, the project manager should first perform a comprehensive assessment of data regulations and compliance requirements.

### NEW QUESTION # 92

A manufacturing company is using an AI system for quality control. The project manager needs to ensure data privacy and compliance with industry standards.

Which initial approach will effectively address these requirements?

- **A. Developing a comprehensive data governance plan**
- B. Establishing a data privacy task force
- C. Implementing advanced data encryption methods
- D. Conducting regular data privacy audits

**Answer: A**

Explanation:

Within the PMI perspective on managing AI-enabled initiatives, data privacy and compliance are not treated as isolated technical controls but as part of a broader data governance capability. A data governance plan defines how data is collected, stored, accessed, shared, protected, and monitored across the AI lifecycle. It clarifies roles and responsibilities, policies, standards, processes, and controls that ensure regulatory, contractual, and ethical obligations are met.

PMI's AI-oriented guidance explains that before choosing specific mechanisms (like audits or encryption), project leaders should first establish governance structures that align with organizational strategy, legal requirements, and risk appetite. This includes specifying privacy requirements, data retention rules, consent and usage constraints, and processes for handling data subject rights and incidents. A governance plan also provides the basis for later activities, such as privacy audits, encryption standards, and incident response.

In an AI quality-control solution for manufacturing, a comprehensive data governance plan will: (1) ensure personal or sensitive data is identified and minimized, (2) define compliance checks for relevant industry and data protection regulations, and (3) integrate privacy and security considerations into model development, deployment, and monitoring. Therefore, developing a comprehensive data governance plan is the most effective initial approach to address data privacy and compliance.

### NEW QUESTION # 93

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