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## Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q79-Q84):

### NEW QUESTION # 79

The 'identify the programme' process has started. The programme manager organized a meeting to discuss the work being planned for the 'design the outcomes' process. It was agreed that the Call Centre Manager and the CEngO should be included in future planning meetings.

Which theme is being applied?

- A. Justification
- B. Design
- C. Structure
- **D. Organization**

**Answer: D**

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Organization Theme in MSP 5th Edition is concerned with defining the governance structure, roles, and responsibilities necessary for the programme to succeed. This includes not just the core programme team (SRO, Programme Manager, BCM), but also how the programme interacts with functional departments and operational managers who will be affected by the change. In this scenario, the decision to include the Call Centre Manager and the CEngO in future planning meetings is a direct application of the Organization theme. Option A is correct because this action identifies the key individuals needed to provide leadership and operational insight within the programme's governance framework. By including these roles early in the 'Identify the programme' and 'Design the outcomes' phases, the programme manager ensures that the "right people" are involved in shaping the future state. This facilitates better stakeholder engagement and ensures that the design is grounded in operational reality. While their input will certainly affect the "Design" (Option B), the act of defining who is involved in the meetings and clarifying their role in the programme's decision-making structure is an organizational activity. Proper organization ensures that there is clear accountability and that the necessary expertise is embedded within the programme's management team from the outset.

### NEW QUESTION # 80

Which of following is output of 'Identifying the programme'?

- A. Programme Mandate
- B. Business Case
- **C. Appointment of programme board and SRO**
- D. Benefit profiles

**Answer: C**

Explanation:

One key output of the 'Identifying the Programme' process is the appointment of the Programme Board and the Senior Responsible Owner (SRO). This formalizes the governance structure needed to provide leadership and oversight for the programme. The MSP Practitioner clearly states: "Programme board is set up by SRO in this process," highlighting that governance is established early to ensure accountability and decision-making capability is in place before the programme progresses further.

### NEW QUESTION # 81

Which document identifies appropriate milestones for benefit reviews?

- A. Information management plan
- **B. Benefit realization plan**
- C. Quality and assurance plan

- D. Business case

**Answer: B**

### NEW QUESTION # 82

Which of following is a key attribute for a SRO?

- A. Have ongoing operational responsibilities
- B. Good knowledge of project management approaches
- C. Have access to and credibility with key stakeholders
- D. Should represent a relevant business area

**Answer: C**

### NEW QUESTION # 83

Here are three actions to be performed during the Smart Meter Programme. Which role has an area of focus associated with each statement?

□

**Answer:**

Explanation:

□ Explanation:

Action

Role

Provide expertise in UU's programme scheduling software

Programme office lead

Develop the process for procuring external trainers

Programme manager

Approve the process for assigning internal staff to the programme

Senior responsible owner

The Programme Office provides the technical "best practice" and tool expertise (scheduling software). The Programme Manager designs the management processes for delivery (procurement). The SRO approves the overarching governance and resource allocation rules.

### NEW QUESTION # 84

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