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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q85-Q90):

NEW QUESTION # 85

The time period defined by the Recovery Time Objective (RTO) should always be less than which of the following?

- A. The standard timeline set by the organization's customer services charter
- **B. The Maximum Tolerable Period of Disruption (MTPD)**
- C. The Recovery Point Objective (RPO)
- D. The Minimum Business Continuity Objective (MBCO)

Answer: B

Explanation:

The RTO represents the maximum acceptable time to restore activities following disruption, and it must always be shorter than the Maximum Tolerable Period of Disruption (MTPD), which is the absolute limit before unacceptable impacts occur. The CBCI 7.0 course explains that this ensures recovery efforts occur within tolerable timeframes, preventing critical losses. The RPO concerns data restoration points and is not a time period comparison. The MBCO relates to minimum acceptable outputs and is not a time-based measure.

Reference: CBCI 7.0 Study Guide, Module 3: Recovery Objectives, pages 57-60.

NEW QUESTION # 86

Which of the following is NOT correct in relation to Business Continuity plans?

- A. They should be validated before being deemed operational
- **B. They should contain detailed step-by-step instructions on what to do for every eventuality that could occur**
- C. They should be kept up to date
- D. They may include scenario-specific plans that are designed to address a particular threat

Answer: B

Explanation:

The CBCI 7.0 course explains that Business Continuity plans should not contain detailed step-by-step instructions for every possible eventuality, as this is impractical and can lead to overly complex, difficult-to-maintain plans. Instead, plans should provide clear, actionable guidance and procedures that focus on managing the most likely or impactful scenarios. Scenario-specific plans targeting particular threats can complement overarching plans to address specific risks more thoroughly. Validation through exercises and reviews is essential to confirm operational readiness, and plans must be regularly updated to reflect changes in organizational context, resources, and threats. Over-detailing can hinder flexibility and rapid decision-making during actual incidents.

Reference: CBCI 7.0 Study Guide, Module 5: Plans and Procedures, pages 80-82.

NEW QUESTION # 87

Which of the following is a factor to be taken into consideration when developing and using risk assessments?

- A. The time that has elapsed since the last assessment of risks in order to maintain its currency
- **B. Risk assessments are based on estimations of the likelihood and consequences of a risk occurring**
- C. Risk assessments will need to work undertaken during the Business Impact Analysis (BIA) to determine the products, services, and activities that need to be
- D. Risk assessments are primarily produced as information for regulators and auditors to provide evidence that the organization is monitoring and managing risks

Answer: B

Explanation:

The CBCI 7.0 course explains that risk assessments fundamentally rely on evaluating the likelihood of risk occurrence and the consequences if they materialize. This probabilistic approach enables prioritization and treatment planning. Although risk assessments inform BIAs and regulatory compliance, their primary purpose is to analyze potential risks in terms of impact and probability to guide effective continuity strategies.

Currency (timeliness) is important but secondary to the quality of likelihood and consequence evaluations, which form the basis of all risk decisions.

Reference: CBCI 7.0 Study Guide, Module 3: Risk Assessment Fundamentals, pages 48-51.

NEW QUESTION # 88

Which of the following factors affects the way in which an organization selects and combines the different types of Business Impact Analysis (BIA)?

- **A. The scope of the Business Continuity Management System (BCMS)**
- B. Consultation with internal and external stakeholders on the extent of analysis that is required
- C. The outcomes of a gap analysis to identify where there is greatest need for Business Continuity capability to be improved
- D. The outcomes of an organization's risk assessment to determine which part of the organization is at greatest risk

Answer: A

Explanation:

The CBCI 7.0 course explains that the scope of the BCMS is the primary factor influencing the selection and combination of BIA types (e.g., activity, product, or process BIAs). The scope defines which organizational units, activities, and resources are covered, thereby guiding the level and focus of impact analysis. While risk assessments, gap analyses, and stakeholder consultations inform aspects of BCMS development, they do not determine the BIA methodology as directly as the defined scope. Aligning BIAs to scope ensures consistency and resource-effective analysis.

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 43-45.

NEW QUESTION # 89

Which of the following is NOT a way in which an organization can use exercise programs to ensure and validate supply chain continuity?

- A. By requiring suppliers to share evidence that recovery plans and exercise programs have been developed and implemented
- B. By conducting internal exercises to assess the impact of supply chain failures
- C. By including a requirement in Service Level Agreements (SLAs) for suppliers to carry out exercise activities and share the outcomes
- **D. By including key suppliers in an internal exercise**

Answer: D

Explanation:

While including key suppliers in internal exercises might seem beneficial, the CBCI 7.0 course highlights that external suppliers should be engaged in their own exercises, separate from the organization's internal exercises. Instead, validation of supply chain continuity is better achieved by requiring suppliers to develop and test their recovery plans independently and sharing outcomes. Contractual obligations such as those embedded in SLAs ensure suppliers maintain their own Business Continuity preparedness, while internal exercises focus on organizational responses to supply chain disruptions. Conducting internal exercises to assess impacts remains essential to understand dependencies and potential vulnerabilities without compromising exercise control.

Reference: CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 130-133.

NEW QUESTION # 90

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