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## ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q678-Q683):

### NEW QUESTION # 678

Which of the following BEST demonstrates the effectiveness of enterprise IT governance?

- A. Business objectives are defined.
- B. An IT balanced scorecard is used.
- C. IT processes are measured.
- D. **Business objectives are achieved.**

**Answer: D**

Explanation:

Enterprise IT governance is the process of ensuring that IT supports the business objectives and strategies of the enterprise, and that IT investments and resources are aligned with the enterprise's needs and priorities<sup>1</sup>. The effectiveness of enterprise IT governance can be measured by the extent to which the business objectives are achieved through IT-enabled initiatives and services<sup>2</sup>. An IT balanced scorecard, business objectives definition, and IT processes measurement are all tools or activities that can help implement and monitor enterprise IT governance, but they do not demonstrate its effectiveness by themselves<sup>345</sup>. References

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- \* IT Governance: Definition, Frameworks, and Best Practices - InvGate
- \* The keys to effective IT governance in the digital era | CIO
- \* Defining IT Governance and Its Roles for Business Success - ISACA
- \* Governance of Enterprise IT - The Institute of Internal Auditors or The IIA
- \* Holistic IT Governance, Risk Management, Security and Privacy ... - ISACA

### NEW QUESTION # 679

Which of the following BEST enables an enterprise to determine whether a current program for IT infrastructure migration to the cloud is continuing to provide benefits?

- A. Net present value (NPV)
- **B. Key performance indicators (KPIs)**
- C. Total cost of ownership (TCO)
- D. Key risk indicators (KRIS)

#### Answer: B

Explanation:

Key performance indicators (KPIs) are metrics that measure the performance of a project, program, or investment against a set of targets, objectives, or benchmarks. KPIs can help an enterprise to determine whether a current program for IT infrastructure migration to the cloud is continuing to provide benefits by tracking the progress, efficiency, quality, and outcomes of the program. KPIs can also help to identify any gaps, issues, or risks that may affect the program's success and enable timely corrective actions<sup>12</sup>.

Total cost of ownership (TCO) is the purchase price of an asset plus the costs of operation over its life span. TCO can help an enterprise to compare the costs and benefits of different IT infrastructure options, such as cloud versus on-premise, but it does not measure the ongoing performance or benefits of a chosen option<sup>3</sup>.

Key risk indicators (KRIs) are metrics that monitor and predict potential risks that may negatively impact an enterprise's objectives or operations. KRIs can help an enterprise to identify and mitigate any risks associated with IT infrastructure migration to the cloud, such as security breaches, data loss, or service disruptions, but they do not measure the benefits or value of the program<sup>45</sup>.

Net present value (NPV) is the difference between the present value of cash inflows and the present value of cash outflows over a period of time. NPV is used to evaluate the profitability or return on investment of a project or investment by discounting the future cash flows to their present value. NPV can help an enterprise to decide whether to undertake an IT infrastructure migration to the cloud based on its expected net value, but it does not measure the actual performance or benefits of the program<sup>16</sup>. Reference:=

3: Total Cost of Ownership: How It's Calculated With Example - Investopedia

4: Key Risk Indicators (KRIs) - National Treasury

2: How to Develop Key Risk Indicators (KRIs) to Fortify Your Business | AuditBoard

5: How to Develop Effective Key Risk Indicators - Secureframe

1: Net Present Value (NPV) - Definition, Examples, How to Do NPV Analysis

6: NPV Formula - Learn How Net Present Value Really Works, Examples

### NEW QUESTION # 680

Which of the following domains of CGEIT aims to guarantee that the IT enables and supports the achievement of business objectives through the integration of IT strategic plans with business strategic plans and the alignment of IT services with enterprise operations?

- A. Risk Management
- B. IT Governance Framework
- **C. Strategic Alignment**
- D. Value Delivery

#### Answer: C

### NEW QUESTION # 681

An enterprise has an ongoing issue of corporate applications not delivering the expected benefits due to missing key functionality. As a result, many groups are using spreadsheets and databases instead of approved enterprise applications to store and manipulate information. Which of the following will BEST improve the success rate of future IT initiatives?

- A. Engage the business user community in acceptance testing Of acquired applications.

- B. Engage stakeholders to identify and validate business requirements.
- C. Prohibit the use of non-approved alternate software solutions.
- D. Establish a process for risk and value management.

**Answer: B**

Explanation:

Engaging stakeholders to identify and validate business requirements is the best way to improve the success rate of future IT initiatives. Stakeholders are the individuals or groups who have an interest or influence in the IT initiatives, such as business users, customers, managers, sponsors, etc. Engaging stakeholders can help:

- \* Understand the needs, expectations, and priorities of the stakeholders, and ensure that they are aligned with the business objectives and strategy
- \* Define and document the business requirements that specify what the IT initiatives should deliver in terms of functionality, quality, performance, and value

\* Validate and verify that the business requirements are clear, complete, consistent, feasible, and testable

\* Communicate and manage any changes or issues that may affect the business requirements or the IT initiatives. Engaging stakeholders to identify and validate business requirements can help avoid missing key functionality in the corporate applications, and ensure that they meet the stakeholder's needs and expectations. This can also reduce the reliance on spreadsheets and databases as alternative software solutions, and increase the user satisfaction and adoption of the enterprise applications.

The other options are not the best way to improve the success rate of future IT initiatives. Engaging the business user community in acceptance testing of acquired applications is a good practice, but it is not sufficient to ensure that the applications have the key functionality that meets the business requirements.

Acceptance testing is done at the end of the IT initiative lifecycle, after the applications have been developed or acquired. If the business requirements were not properly identified and validated at the beginning of the IT initiative lifecycle, acceptance testing may reveal significant gaps or defects that may be costly or difficult to fix. Establishing a process for risk and value management is a useful technique, but it does not directly address the issue of missing key functionality in the corporate applications. Risk and value management involves identifying, assessing, prioritizing, and treating the risks and benefits associated with IT initiatives. However, without clear and valid business requirements, risk and value management may not be effective or accurate.

Prohibiting the use of non-approved alternate software solutions is a restrictive measure, but it does not solve the problem of missing key functionality in the corporate applications. Prohibiting the use of spreadsheets and databases may force the users to use the enterprise applications, but it may also create dissatisfaction, frustration, or resistance among them. Moreover, it may prevent them from performing their tasks efficiently or effectively if the enterprise applications do not meet their needs.

For more information on engaging stakeholders to identify and validate business requirements, you can refer to these web sources:

- \* Stakeholder Engagement - ISACA
- \* Business Requirements - ISACA
- \* Requirements Validation - ISACA

**NEW QUESTION # 682**

Which of the following processes contained in the Portfolio Management domain of Val IT creates an overall portfolio view?

- A. PM9
- B. PM10
- C. PM7
- D. PM8

**Answer: A**

Explanation:

Section: Volume C

**NEW QUESTION # 683**

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