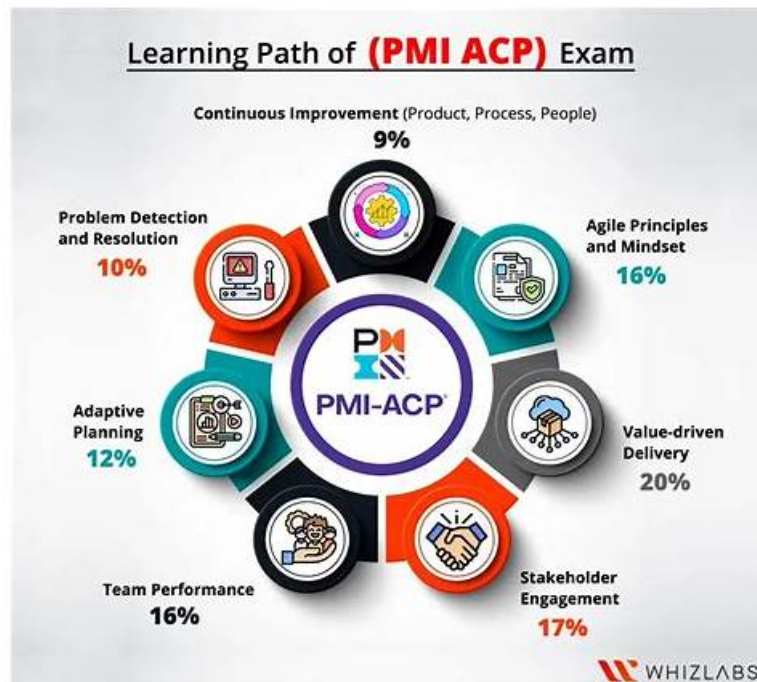


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PMI Agile Certified Practitioner Sample Questions (Q684-Q689):

NEW QUESTION # 684

A project has several features that will deliver immediate customer value. The product owner needs to determine which features to include in the upcoming iteration.

What should the product owner have the customer review and approve?

- A. Work breakdown structure
- B. Priority list of desired features and functions
- C. Description of all features' functions and an estimate of their cost

- D. Comprehensive schedule of immediate deliverables

Answer: B

Explanation:

The correct answer is C - Priority list of desired features and functions.

Agile emphasizes customer collaboration and delivering the highest-value features early. The product owner works closely with the customer to prioritize the backlog so that the most valuable items are delivered first. A prioritized list ensures clarity and alignment with stakeholder expectations.

From the PMI Agile Practice Guide:

"Work is prioritized to deliver the greatest value as early as possible. The product owner and stakeholders continuously collaborate to ensure that the backlog reflects current priorities." (PMI Agile Practice Guide, Section 5.2 - Prioritization and Backlog Refinement) Mike Griffiths explains:

"Agile teams deliver customer value incrementally by implementing high-priority items first. Prioritization is based on value, risk, and feedback." (Mike Griffiths, PMI-ACP Exam Prep Book, Chapter 3 - Value-Driven Delivery) Why other options are incorrect:

- * A is a traditional project artifact and not used in Agile backlog planning.
- * B emphasizes cost over value and may create waste.
- * D is predictive rather than adaptive; Agile favors short-term planning based on priority.

NEW QUESTION # 685

One of the main stakeholders of a project is new to Scrum. The stakeholder asks what to expect in the sprint retrospective. How should the product owner respond?

- A. Team members determine if there are any impediments preventing them from meeting the sprint goal.
- B. The product owner explains which product backlog items have been done and which have not.
- C. Stakeholders have the opportunity to add features to the sprint.
- **D. Team members identify ways to improve and make plans to implement these improvements.**

Answer: D

Explanation:

The sprint retrospective is a key Scrum ceremony where the team reflects on the sprint, identifies what went well, what didn't, and discusses ways to improve their processes. The focus is on continuous improvement, and the team makes plans to implement those improvements in future sprints. Stakeholders are typically not involved in the retrospective, but it's important for them to understand that the meeting is about helping the team improve their collaboration, efficiency, and performance.

NEW QUESTION # 686

A new product owner needs to manage the backlog of a high-visibility, fast-moving project that is consuming a considerable amount of time. What should the product owner do?

- A. Schedule in-person, monthly meetings with key stakeholders to review the project's progress.
- B. Schedule regular meetings with the scrum team to write, groom, and size user stories.
- **C. Seek regular input from project stakeholders, and reflect this input in the backlog's priorities.**
- D. Focus on stories based on the highest number of story points to first address those items with the highest value.

Answer: C

NEW QUESTION # 687

Refer to the exhibit. The team is considering committing to 44 story points for the upcoming sprint. Based on the velocity chart, what advice should the scrum master offer the team?

- A. Reduce the commitment to 40 story points to ensure a higher chance of meeting the commitment.
- **B. Commit to 44 story points as it aligns with the team's average velocity for completed story points.**
- C. Maintain a commitment of 46 story points, representing the most frequently completed velocity.
- D. Increase the commitment to 48 story points to push the team toward higher performance.

Answer: B

NEW QUESTION # 688

One of the overseas stakeholders on an agile project has not been actively involved in the project's development. What would be the first step to reengage the stakeholder?

- A. Increase the frequency of emails and/or try to call the stakeholder.
- B. Remind the stakeholder of their obligation to engage in the project.
- C. Set up a meeting with the stakeholder to modify the working agreement and ensure future engagement.
- D. Talk to the stakeholder's superior so they can offer coaching and guidance on project involvement.

Answer: C

Explanation:

The correct answer is D - Set up a meeting with the stakeholder to modify the working agreement and ensure future engagement. Agile values regular collaboration with stakeholders. When a stakeholder becomes disengaged, the first step is to address it through open communication and mutual agreement. Revisiting or modifying the working agreement helps reset expectations and reestablish commitment in a collaborative and respectful way.

From the PMI Agile Practice Guide:

"Agile teams work closely with stakeholders and set expectations through working agreements that are revisited and refined as necessary. These agreements include communication preferences and participation expectations." (PMI Agile Practice Guide, Section 4.2 - Stakeholder Engagement) Mike Griffiths reinforces this:

"Creating and maintaining stakeholder engagement requires ongoing alignment of goals and expectations.

When participation drops, revisit agreements and reset expectations collaboratively." (Mike Griffiths, PMI-ACP Exam Prep Book, Chapter 3 - Stakeholder Engagement) Why the other options fall short:

- * A may help short-term but doesn't address the root issue of misalignment or expectation gaps.
- * B comes across as directive rather than collaborative.
- * C escalates prematurely without attempting resolution directly with the stakeholder.

NEW QUESTION # 689

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