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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 2	<ul style="list-style-type: none">• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.
Topic 3	<ul style="list-style-type: none">• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 4	<ul style="list-style-type: none">• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q148-Q153):

NEW QUESTION # 148

The Process Business Impact Analysis (BIA):

- A. Is conducted prior to the Product and Services BIA
- **B. Identifies resource requirements and interdependencies**
- C. Is optional and may be omitted
- D. Excludes processes that have been outsourced

Answer: B

Explanation:

The Process BIA focuses on understanding internal processes, their resource needs, and dependencies that impact the delivery of products and services. The CBCI 7.0 course underlines that this BIA level identifies critical resources, interdependencies among activities, and potential bottlenecks. It complements Product and Service BIAs by providing detailed operational insights necessary for designing effective recovery strategies. Processes outsourced to third parties are typically included to ensure a complete picture. This analysis is a core component of the BIA framework and is not optional.

NEW QUESTION # 149

In order to enable Business Continuity solutions, it is necessary to:

- A. Carry out a review of the Business Continuity policy to ensure that it is updated with the detail of the agreed solutions
- **B. Establish and implement a strategy to ensure that business objectives are aligned to the agreed solutions**
- C. Measure capabilities to deliver the solutions by carrying out a gap analysis
- D. Create guidance documents that detail response activities and procedures that specific teams need to follow

Answer: B

Explanation:

The CBCI 7.0 course emphasizes that establishing and implementing a strategy aligned with business objectives is fundamental to enabling Business Continuity solutions. Business Continuity solutions must not only be technically sound but also directly support the organization's goals and priorities. Alignment ensures that continuity efforts contribute meaningfully to sustaining critical operations and delivering value during and after disruptions. This strategic approach drives resource allocation, prioritizes recovery efforts, and integrates continuity planning into broader organizational frameworks. While gap analyses, guidance documents, and policy reviews support solution enablement, without strategic alignment solutions risk being disconnected from business needs and may fail to gain management support or achieve desired outcomes.

NEW QUESTION # 150

In order to implement appropriate initiatives for influencing personnel to embrace Business Continuity and a Business Continuity culture, the Business Continuity professional should start by:

- A. Implementing a communications strategy to share information about the gaps in the organization's current Business Continuity plans
- B. Conducting a Business Impact Analysis (BIA) that can be shared with all personnel
- C. Carrying out a gap analysis to identify whether the Business Continuity resumption capabilities meet the Business Continuity needs
- **D. Estimating the gap between the extent to which Business Continuity is currently embraced in the organization and the desired level at which Business Continuity should be embraced**

Answer: D

Explanation:

The CBCI 7.0 course stresses that the initial step in fostering a Business Continuity culture is estimating the gap between the current level of personnel engagement and the desired state of embracement. This assessment identifies areas where awareness, commitment, or understanding are lacking, providing a baseline to tailor targeted initiatives. This gap analysis enables prioritization of interventions, whether training, communication, or leadership engagement, to bridge the cultural divide effectively. While BIAs and communication strategies support broader continuity efforts, assessing cultural gaps is a necessary precursor to driving meaningful

behavioural change.

Reference:CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 68-70.

NEW QUESTION # 151

When coordinating a Business Continuity Management System (BCMS), a steering group should be established to oversee, advise and make recommendations as the BCMS is established. The steering group should comprise:

- A. Customers and suppliers that are familiar with the way the organization works and can make recommendations from an external perspective
- **B. Multi-disciplinary experts who are familiar with the operation of the organization**
- C. Only top management
- D. Only Business Continuity professionals and any available administrative support

Answer: B

Explanation:

The CBCI 7.0 course emphasizes that an effective BCMS steering group must be multi-disciplinary, involving representatives from across the organization who understand different operational, financial, and strategic aspects. This diverse composition ensures that BCMS governance benefits from broad expertise and perspectives, enabling better decision-making and alignment with organizational objectives. Involving only Business Continuity professionals or top management limits insight, while external stakeholders like customers and suppliers, although valuable for input, are not typically part of the internal governance steering group. Multi-disciplinary teams enhance buy-in and help address continuity from all angles.

Reference:CBCI 7.0 Study Guide, Module 1: Governance and Leadership, pages 18-21.

NEW QUESTION # 152

Which of the following is NOT a way in which an organization can use exercise programs to ensure and validate supply chain continuity?

- A. By requiring suppliers to share evidence that recovery plans and exercise programs have been developed and implemented
- B. By conducting internal exercises to assess the impact of supply chain failures
- **C. By including key suppliers in an internal exercise**
- D. By including a requirement in Service Level Agreements (SLAs) for suppliers to carry out exercise activities and share the outcomes

Answer: C

Explanation:

While including key suppliers in internal exercises might seem beneficial, the CBCI 7.0 course highlights that external suppliers should be engaged in their own exercises, separate from the organization's internal exercises. Instead, validation of supply chain continuity is better achieved by requiring suppliers to develop and test their recovery plans independently and sharing outcomes. Contractual obligations such as those embedded in SLAs ensure suppliers maintain their own Business Continuity preparedness, while internal exercises focus on organizational responses to supply chain disruptions. Conducting internal exercises to assess impacts remains essential to understand dependencies and potential vulnerabilities without compromising exercise control.

Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 130-133.

NEW QUESTION # 153

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