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The Open Group TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam Sample Questions (Q140-Q145):

NEW QUESTION # 140

Which of the following is a responsibility of an Architecture Board?

- A. Establishing targets for re-use of components
- B. Creating the Statement of Architecture Work
- C. Allocating resources for architecture projects
- D. Conducting assessments of the maturity level of architecture discipline within the organization

Answer: A

Explanation:

An Architecture Board is an executive-level group responsible for the review and maintenance of the strategic architecture and all of its sub-architectures1. It is a key element in a successful Architecture Governance strategy2.

An Architecture Board is typically made responsible, and accountable, for achieving some or all of the following goals2:

Providing the basis for all decision-making with regard to the architectures Consistency between sub-architectures Establishing targets for re-use of components Flexibility of the Enterprise Architecture: To meet changing business needs To leverage new technologies Enforcement of Architecture Compliance Improving the maturity level of architecture discipline within the organization Ensuring that the discipline of architecture-based development is adopted Supporting a visible escalation capability for out-of-bounds decisions Therefore, the correct answer is option D, which captures one of the goals of an Architecture Board as stated in the TOGAF Standard, Version 9.22.

Option A is incorrect, because conducting assessments of the maturity level of architecture discipline within the organization is not a direct responsibility of an Architecture Board, but rather a part of the Architecture Capability Framework3.

Option B is incorrect, because allocating resources for architecture projects is not a direct responsibility of an Architecture Board, but rather a part of the Architecture Governance Framework4.

Option C is incorrect, because creating the Statement of Architecture Work is not a direct responsibility of an Architecture Board, but rather a part of the Architecture Development Method5. References:

1: Architecture Board - The Open Group3

2: TOGAF Standard, Version 9.2 - Part VI: Architecture Governance Framework - Architecture Board

3: TOGAF Standard, Version 9.2 - Part VI: Architecture Governance Framework - Architecture Capability Framework

4: TOGAF Standard, Version 9.2 - Part VI: Architecture Governance Framework - Architecture Governance Framework

5: TOGAF Standard, Version 9.2 - Part II: Architecture Development Method - Phase A: Architecture Vision

NEW QUESTION # 141

Which of the following are interests important to the stakeholders in a system?

- A. Concerns
- B. Requirements
- C. Architecture views
- D. Principles

Answer: A

Explanation:

Explanation

Concerns are interests important to the stakeholders in a system. They are used to identify and classify the system's stakeholders and to guide the selection of viewpoints for the architecture description. Reference: The TOGAF Standard | The Open Group Website, Section 3.2.1 Architecture Viewpoints

NEW QUESTION # 142

Exhibit:

Consider the illustration. What are the items labelled A, B, and C?

- A. A-Enterprise Repository, B-Board repository, C-Enterprise Capability
- B. A-Architecture Repository, B-Governing Board, C-Enterprise Capability
- C. A-Architecture Repository, B-Governance Repository, C-Architecture Capability
- D. A-Enterprise Repository, B-Governance Repository, C-Board Repository

Answer: B

Explanation:
A-Architecture Repository: This is a part of the Architecture Metamodel that contains artifacts structured according to the metamodel. It includes the Architecture Landscape which is adopted by the enterprise and governed by certain standards and practices.
B-Governing Board: The Governing Board ensures visibility and escalation, meaning it oversees and manages the capability of the architecture landscape. It plays a crucial role in governance.
C-Enterprise Capability: This refers to how well an enterprise can execute its mission, meet business objectives or satisfy its stakeholders' needs and expectations. It's influenced by both internal factors (like resources, processes) and external ones (like market trends).
TOGAF Version 9.1, Chapter 34: 1

NEW QUESTION # 143
Scenario
Your role is that of an Enterprise Architect, reporting to the Chief Enterprise Architect, at a technology company.
The company uses the TOGAF standard as the method and guiding framework for its Enterprise Architecture (EA) practice. The Chief Technology Officer (CTO) is the sponsor of the activity. The EA practice uses an iterative approach for its architecture development. This has enabled the decision-makers to gain valuable insights into the different aspects of the business.
The nature of the business is such that the data and the information stored on the company systems is the company's major asset and is highly confidential. The company employees travel a lot for work and need to communicate over public infrastructure. They use message encryption, secure internet connections using Virtual Private Networks (VPNs), and other standard security measures. The company has provided computer security awareness training for all its staff. However, despite good education and system security, there is still a need to rely on third-party suppliers for infrastructure and software.
The Chief Security Officer (CSO) has noted an increase in ransomware (malicious software used in ransom demands) attacks on companies with a similar profile. The CSO recognizes that no matter how much is spent on education and support, the company could be a victim of a significant attack that could completely lock them out of their important data.
A risk assessment has been completed, and the company has looked for cyber insurance that covers ransomware. The price for this insurance is very high. The CTO recently saw a survey that said 1 out of 4 businesses that paid ransoms could not get their data back, and almost the same number were able to recover the data without paying. The CTO has decided not to get cyber insurance to cover ransom payment.
You have been asked to describe the steps you would take to strengthen the current architecture to improve data protection.
Based on the TOGAF standard, which of the following is the best answer?

- A. You would monitor for technology updates from your existing suppliers that could enhance the company's capabilities to detect, react, and recover from an IT security incident. You would prepare and run a disaster recovery planning exercise for a ransomware attack and analyze the performance of the current Enterprise Architecture. Using the findings, you would prepare a gap analysis of the current Enterprise Architecture. You would prepare change requests to address identified gaps. You would add the changes implemented to the Architecture Repository.
- B. You would ensure that the company has in place up-to-date processes for managing change to the current Enterprise Architecture. Based on the scope of the concerns raised, you recommend that this be managed at the infrastructure level. Changes should be made to the baseline description of the Technology Architecture. The changes should be approved by the Architecture Board and implemented by change management techniques.
- C. You would assess business continuity requirements and analyze the current Enterprise Architecture for gaps. You would recommend changes to address the situation and create a change request. You would engage the Architecture Board to assess and approve the change request. Once approved, you would create a new Request for Architecture Work to begin an ADM cycle to implement the changes.
- D. You would request an Architecture Compliance Review with the scope to examine the company's ability to respond to ransomware attacks. You would identify the departments involved and have them nominate representatives. You would then tailor checklists to address the requirement for increased resilience. You would circulate to the nominated representatives for them to complete. You would then review the completed checklists, identifying and resolving issues. You would then determine and present your recommendations.

Answer: D

Explanation:
Comprehensive and Detailed Step-by-Step Explanation
Context of the Scenario
The scenario highlights significant risks due to ransomware attacks and the need to strengthen the company's Enterprise Architecture to improve data protection and resilience. TOGAF emphasizes the Architecture Compliance Review as a mechanism for ensuring the architecture meets its objectives and addresses specific concerns such as security, resilience, and compliance with organizational goals.

The organization has already conducted a risk assessment but requires actionable steps to:
Address ransomware attack risks.
Increase the resilience of the Technology Architecture.
Ensure proper alignment with governance and compliance frameworks.
Option Analysis
Option A:
Strengths:
Highlights the need for up-to-date processes for managing changes in the Enterprise Architecture.
Recognizes the importance of governance through the Architecture Board and change management techniques.
Weaknesses:
The approach focuses solely on the Technology Architecture baseline but does not address the need for specific steps such as compliance review, gap analysis, or tailored resilience measures for ransomware risks.
It provides a broad and generic approach rather than a targeted plan for ransomware and data protection issues.
Conclusion: Incorrect. While it adheres to governance processes, it lacks specific actions to improve resilience and address the immediate security concerns.
Option B:
Strengths:
Proposes an Architecture Compliance Review, which is a core TOGAF process used to evaluate architecture implementation against defined objectives, ensuring it is fit for purpose.
Involves identifying stakeholders (departments) and tailoring checklists specific to ransomware resilience.
Emphasizes issue identification and resolution through structured review processes.
Weaknesses:
Does not explicitly address longer-term updates to the Enterprise Architecture, but this can be inferred as a next step following compliance recommendations.
Conclusion: Correct. This is the most suitable approach based on TOGAF principles, as it uses an established process to evaluate and improve the architecture's resilience.
Option C:
Strengths:
Includes monitoring for updates from suppliers to enhance detection and recovery capabilities, which is relevant to addressing ransomware risks.
Proposes a gap analysis to identify shortcomings in the current Enterprise Architecture and recommends addressing gaps through change requests.
Incorporates disaster recovery planning exercises, which are useful for testing resilience.
Weaknesses:
While thorough, the approach lacks the Architecture Compliance Review process, which is a more structured way to ensure the architecture meets resilience requirements.
Monitoring suppliers and running disaster recovery exercises are operational steps rather than strategic architectural improvements.
Conclusion: Incorrect. While it includes valid activities, it does not adhere to TOGAF's structured approach for architecture assessment and compliance.
Option D:
Strengths:
Proposes analyzing business continuity requirements and assessing the architecture for gaps, which is relevant to the scenario.
Suggests initiating an ADM cycle to address gaps, which aligns with TOGAF principles.
Weaknesses:
Focusing on initiating a new ADM cycle may be premature, as the immediate priority is to evaluate the existing architecture and address specific resilience concerns.
Does not mention compliance review or tailored resilience measures for ransomware attacks, which are central to the scenario.
Conclusion: Incorrect. It proposes a broader approach that may not adequately address the immediate concerns highlighted by the CSO.
TOGAF References
Architecture Compliance Review: A structured process used to evaluate whether an architecture meets the stated goals, objectives, and requirements (TOGAF 9.2, Chapter 19). It is particularly useful for identifying and addressing resilience requirements in scenarios involving security risks.
Stakeholder Engagement: Identifying and involving stakeholders (e.g., departments) is a critical part of architecture governance and compliance review (TOGAF 9.2, Section 24.2).
Change Management: The Architecture Compliance Review supports identifying necessary changes, which are then managed through governance and change management processes (TOGAF 9.2, Section 21.6).
By choosing Option B, you align with TOGAF's structured approach to compliance, resilience, and addressing security concerns.

NEW QUESTION # 144
Refer to the table below:

Which ADM Phase does this describe?

- A. Preliminary Phase
- **B. Phase B**
- C. Phase A
- D. Phase C

Answer: B

Explanation:
Phase B of the ADM cycle is the Business Architecture phase. It describes the development of a Business Architecture to support an agreed Architecture Vision. The objectives of this phase are to describe the baseline and target Business Architecture, identify candidate Architecture Roadmap components based on gaps between the baseline and target, and determine whether an incremental approach is required. Reference: The TOGAF Standard | The Open Group Website, Section 3.2.2 Phase B: Business Architecture.

NEW QUESTION # 145
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