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Scrum PSPO-II Exam consists of 30 multiple-choice questions that must be completed in 90 minutes. PSPO-II exam assesses the candidate's understanding of advanced Product Owner concepts such as product value, stakeholder management, product backlog refinement, and optimizing the product value. PSPO-II exam also evaluates the candidate's ability to apply the Scrum framework to real-world scenarios and make informed decisions based on the Scrum values and principles.

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Scrum PSPO-II Certification Exam is intended for experienced Product Owners who have already obtained the Scrum PSPO-I certification. It is also suitable for Product Owners who have been working in Scrum teams for at least 2 years and have a deep understanding of Scrum principles and practices.

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Scrum Professional Scrum Product Owner II Sample Questions (Q58-Q63):

NEW QUESTION # 58

What is typical work for a Product Owner in a Sprint?
(choose the best two answers)

- A. Update the work plan for the Developers on a daily basis.
- B. Collaborate with stakeholders, user communities and other Product Owners.
- C. Work with the Developers on Product Backlog refinement.
- D. Attend every Daily Scrum to answer functional questions about the Sprint Backlog.
- E. Create financial reporting upon the spent hours reported by the Developers.

Answer: B,C

Explanation:

As a Product Owner, you are accountable for maximizing the value of the product and the work of the Scrum Team. To do this, you need to collaborate with various stakeholders, user communities and other Product Owners to understand their needs, expectations and feedback, and to align them with the product vision and strategy. You also need to work with the Developers on Product Backlog refinement, which is an ongoing activity to add detail, estimates and order to Product Backlog items. This helps the Developers to understand what is valuable and feasible to deliver in the upcoming Sprints, and to plan and execute their work accordingly. These are typical and essential work for a Product Owner in a Sprint.

The other options are not typical or effective work for a Product Owner in a Sprint. Attending every Daily Scrum is not necessary, as the Daily Scrum is an event for the Developers to inspect their progress and plan their next steps. The Product Owner can attend the Daily Scrum if invited by the Developers, but should not interfere or answer questions that are not related to the Sprint Goal or the Product Backlog. Creating financial reporting upon the spent hours reported by the Developers is not a valuable activity, as it does not reflect the outcome or the value delivered by the product. It also goes against the Scrum values of trust and respect, as it implies that the Developers are not self-managing or committed to their work. Updating the work plan for the Developers on a daily basis is also not a good practice, as it undermines the autonomy and creativity of the Developers, and reduces their ability to inspect and adapt their work based on the empirical evidence. The Product Owner should not tell the Developers how to do their work, but rather focus on what is the most valuable outcome for the product.

Reference:

Professional Scrum Product Owner™ II Certification
Understanding and Applying the Scrum Framework
Managing Products with Agility

NEW QUESTION # 59

A Product Owner is needed for every:
(choose the best answer)

- A. All of the above.
- B. Program
- C. Product.
- D. Portfolio.

Answer: C

Explanation:

The Product Owner is the sole person accountable for managing the Product Backlog and ensuring the value of the work the Scrum Team performs. The Product Owner is one person, not a committee. The Product Owner may represent the desires of a committee in the Product Backlog, but those wanting to change a Product Backlog item's priority must address the Product Owner¹. The Product Owner is responsible for the product and its outcome².

A product is a vehicle to deliver value. It has a clear boundary, known stakeholders, well-defined users or customers. A product could be a physical product, a software product, a service, a project, or something else³. A product has a product vision, which is the overarching goal of the product, the reason for creating it, and the impact it should have on its customers and users⁴.

A portfolio is a collection of products or projects that are aligned with a strategic goal or an organizational unit⁵. A program is a group of related projects or products that are managed in a coordinated way to obtain benefits and control not available from managing them individually. A portfolio or a program may have a portfolio or program manager, who is responsible for overseeing

the alignment, prioritization, and governance of the portfolio or program. However, these roles are not equivalent to the Product Owner role, as they do not have the same accountabilities and authorities as the Product Owner.

Therefore, the correct answer is that a Product Owner is needed for every product, not for every portfolio or program. References: 1: Scrum Guide 2: Understanding and Applying the Scrum Framework 3: Managing Products with Agility 4: [Product Vision] 5: [Portfolio] : [Program] : [Portfolio Management] : [Program Management]

NEW QUESTION # 60

You have a Scrum Team that has been working together for over a year. The Scrum Team consists of 11 members who rarely collaborate and work within their functional boundaries. There are no Sprint Goals and most of the items in the Sprint Backlog are unrelated. The Scrum Team has concluded that it is not possible to create Sprint Goals based on the items in the Product Backlog. What might explain why the Scrum Team is finding it difficult to craft Sprint Goals? (choose all that apply)

- A. The Product Owner is not empowered to make decisions about items in the Product Backlog nor how they are ordered.
- B. The Scrum Team is too big.
- C. The Product Owner doesn't set objectives that he/she wants to achieve with upcoming Sprints.
- D. The Sprints are too long.
- E. Scrum might not be the best framework for this team.

Answer: A,C,E

NEW QUESTION # 61

As an investor or shareholder, which of the following measures might give you insight about whether a product is delivering value? (Choose all that apply)

- A. Market Share
- B. The weekly velocity of the Developers
- C. Revenue per Employee
- D. The average selling price as compared to close competitors
- E. Product profitability

Answer: A,D,E

NEW QUESTION # 62

Which of the following might be considered when ordering Product Backlog items? (choose all that apply)

- A. Value of Product Backlog items.
- B. Dependencies to other products.
- C. Cost of implementation.
- D. Dependencies between Product Backlog items.
- E. Cost of delay.

Answer: A,B,C,D,E

Explanation:

According to the PSPO II guide and Scrum.org competencies, when ordering Product Backlog items, a Product Owner should consider various factors to maximize the value of the work done by the Scrum Team.

These factors include:

- * A. Dependencies to other products: Recognizing dependencies to other products is crucial for the Product Owner to ensure that the Scrum Team is working on items that can be completed and deliver value without being blocked by external dependencies.
- * B. Value of Product Backlog items: The primary role of a Product Owner is to maximize the value delivered by the Scrum Team, and ordering items based on their value is a fundamental aspect of this responsibility.
- * C. Dependencies between Product Backlog items: Understanding and managing dependencies between Product Backlog items helps in planning Sprints more effectively, ensuring that the team is working on items in a logical sequence.
- * D. Cost of delay: The cost of delay is a critical economic factor that influences the ordering of Product Backlog items. Items that would result in a higher cost if delayed should be prioritized.
- * E. Cost of implementation: While value maximization is the goal, the cost of implementation cannot be ignored. Balancing the cost

and the expected value is essential for effective Product Backlog management.

These considerations are in line with the Scrum.org Professional Scrum competencies, particularly under 'Managing Products with Agility', where it's emphasized that Product Owners should have a deep understanding of market value, product feasibility, and the importance of making trade-offs to maximize value.

NEW QUESTION # 63

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