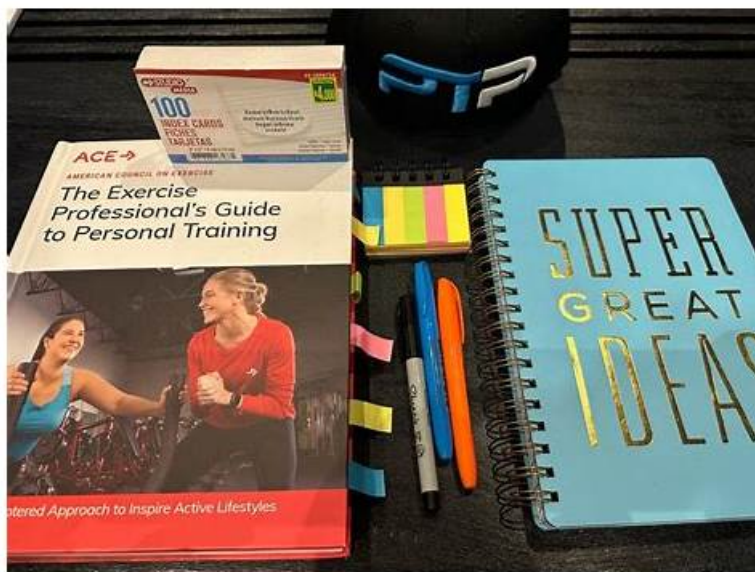


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CIPS L5M10 Exam Syllabus Topics:

Topic	Details

Topic 1	<ul style="list-style-type: none"> • Analyse the Role and Activities of Logistics Management: This section of the exam measures the skills of Logistics Managers and covers the essential concepts, functions, and strategic importance of logistics within modern supply chains. It explains what logistics is, how its key elements work together—such as transportation, warehousing, inventory, packaging, information flow, and security—and how these components support procurement, production, distribution, after-sales processes, and product disposal. The section explores how logistics integrates with broader supply chain management and introduces the idea of total logistics and total cost thinking, showing how multimodal transport and pipeline inventory contribute to efficiency. Candidates must understand how logistics creates competitive advantage by aligning operations with business strategy, managing customer service levels, measuring service quality, and recognizing its financial impact. This heading also evaluates the increasing role of technology in logistics, including barcoding, RFID, e-fulfilment systems, warehouse management systems, automated data capture, and the integration of digital tools across the logistics network.
Topic 2	<ul style="list-style-type: none"> • Understand Capacity Planning and Control in Logistics Management: This section of the exam measures the skills of Operations Planners and focuses on the techniques and systems used to manage capacity, demand, and resource planning across logistics activities. It explains how organizations balance planning with real-time control, adjust to fluctuating demand, and schedule workloads effectively. Candidates are expected to understand capacity concepts, constraints, demand forecasting, capacity measurement, and different planning approaches such as level planning, chase demand strategies, and demand management methods. The section also examines the use of technology in capacity planning, particularly Materials Requirements Planning (MRP), MRP II, ERP systems, master production scheduling, inventory data, and bills of materials, while recognizing the limitations of these tools. Finally, it covers the role of reverse logistics, emphasizing the handling of customer returns, the development of return policies, and how returned items are reintegrated into the supply chain.

CIPS Logistics Management Sample Questions (Q85-Q90):

NEW QUESTION # 85

Warehouse A has a Design Capacity that allows for 20 lorries to be unloaded per day. Which of the following is likely to be the Effective Capacity of the warehouse?

- **A. Lower than the Design Capacity**
- B. Twice the Design Capacity
- C. Higher than the Design Capacity if workers work to their full potential
- D. The same as the Design Capacity as this is determined by the layout of the warehouse

Answer: A

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

Effective capacity is always slower than design capacity due to real-world losses (delays, staff absence, variability in unloading times).

Design capacity reflects an ideal "perfect day." (CIPS L5M10 Study Guide, p.

108)

NEW QUESTION # 86

Miranda is updating the Business Strategy for her company. It is important she aligns the Business Strategy with which of the following?

- A. Functional strategy
- **B. Corporate strategy**
- C. Cost strategy
- D. Service strategy

Answer: B

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

Corporate Strategy sets the organisation's overarching mission and goals. Business Strategy derives from it, outlining how those goals

will be achieved. Functional strategies (like procurement or logistics) then support the Business Strategy. Therefore, Business Strategy alignment must be upward with Corporate Strategy.
(Reference:CIPS L5M10 Study Guide, Strategic alignment hierarchy, p. 52)

NEW QUESTION # 87

In a logistics system, if the production rate increases, which of the following is true?

- A. The throughput time increases
- B. The workload arrival rate decreases
- C. The workload arrival rate increases
- D. The waiting rate increases

Answer: C

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

An increase in the production rate generally leads to an increase in the workload arrival rate- the rate at which items or tasks enter the system for processing. This relationship reflects flow interdependence between system inputs and production capacity. The relationship among production rate, throughput rate, and waiting rate is visually represented in logistics process flow diagrams.
(Reference:CIPS L5M10 Study Guide, Flow management and capacity relationships, p. 132)

NEW QUESTION # 88

Which approach aims to increase profits by maximising the performance of constraints?

- A. Lean
- B. Total Quality Management
- C. Six Sigma
- D. Theory of Constraint

Answer: D

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

The Theory of Constraint (TOC) is built on the ideas that every process has a bottleneck and that improving throughput requires exploiting/elevating that constraint (while subordinating other steps). (CIPS L5M10 Study Guide, p. 138)

NEW QUESTION # 89

Yolo Inc. is a low-cost manufacturer with tight margins. To remain profitable, logistics must help reduce costs. Which transportation strategy best supports this aim?

- A. Manage inbound logistics to strict KPIs to reduce waste and delays
- B. Eliminate all activities that do not provide value add
- C. Run a competitive tender annually to secure the cheapest logistics provider
- D. Brand all fleet vehicles with company logos

Answer: A

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

Cost-leadership logistics requires efficiency in inbound and outbound flows. Managing inbound logistics using KPIs (e.g., vehicle turnaround time, delivery reliability) reduces time waste and unnecessary costs.

Annual tenders or branding efforts do not guarantee cost reduction. (Reference:CIPS L5M10 Study Guide, "Cost as a business strategy," p. 53)

NEW QUESTION # 90

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