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IIBA Agile Analysis Certification Sample Questions (Q153-Q158):

NEW QUESTION # 153

At the Strategy Horizon, the team continually assesses the impact of change to evolve the future state. This involves defining:

- A. Various delivery cycles for different timelines
- B. Assessment of continuous feedback at key times

- C. Multiple potential future states at different time horizons
- D. Feature milestones at different time horizons

Answer: C

Explanation:

===== Agile business analysis at the Strategy Horizon focuses on the long-term vision and the continuous evolution of the organization. Practitioners must continually assess the impact of internal and external changes to ensure that the organizational strategy remains relevant. This evolution requires defining multiple potential future states at different time horizons rather than committing to a single, rigid long-term plan. By identifying these various states, the organization can better prepare for different market scenarios and technical shifts. This practice supports organizational agility by allowing leadership to pivot based on which potential future becomes most likely as new information emerges. Ultimately, this high-level modeling ensures that the portfolio of initiatives is always aligned with a viable and valuable future direction.

NEW QUESTION # 154

When recommending solution options at the Initiative Horizon, the team decides that their goal is to provide decision makers with:

- A. The list of stakeholders that are allowed to have input
- B. Just enough information to make an informed and accurate decision
- C. The exact cost and timeframe options will take to complete
- D. Everything known about the resource team doing the delivery

Answer: B

Explanation:

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (25)

NEW QUESTION # 155

The team is assessing the initiative and have a number of important decisions to make. These decisions provide valuable feedback to consider at the Strategy Horizon where the following can be determined:

- A. Impact to other ongoing initiatives
- B. Measure of progress against the plan
- C. Ability of the delivery team to complete the work
- D. Amount of money currently spent

Answer: A

Explanation:

===== Decisions made at the Initiative Horizon create a vital feedback loop for the Strategy Horizon

. One of the most critical determinations for strategic leaders is the impact to other ongoing initiatives .

Because organizations have finite resources, a decision to accelerate, pivot, or cancel one initiative directly affects the capacity and priority of others in the portfolio. This feedback allows the organization to "See the Whole " and maintain overall strategic alignment. By understanding these cross-initiative dependencies and impacts, strategic decision-makers can optimize the allocation of resources and ensure that the enterprise is always moving toward its most important goals. This flow of information ensures that the high-level strategy remains responsive to the realities discovered during more detailed initiative-level analysis.

NEW QUESTION # 156

The team is expanding and refining customer scenarios as the solution components are being developed. This is an application of the following agile business analysis principle:

- A. Stimulate collaboration and continuous improvement
- B. Avoid waste
- C. Understand what is doable
- D. Get Real Using Examples

Answer: A

Explanation/Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (21)

The team agrees that the agile business analysis principle of "see the whole" aligns with the BACCM core concept of:

- Answer: C**

Explanation/Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (23)

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