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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q16-Q21):

NEW QUESTION # 16
Which of the following statements about the return of internal resources to an operational role when closing a temporary Programme Office are true?
1. Feedback to the line manager should be given on performance
2. Staff members will be reluctant to return if they are to lose status

- A. Only 1 is true
- B. Only 2 is true
- C. Neither 1 or 2 is true
- D. Both 1 and 2 are true

Answer: D

Explanation:
The P3O Foundation (2013) manual confirms both statements are true regarding resource return from a temporary Programme Office. Section 4.4.4 states, "Feedback on performance should be provided to line managers to support staff development," and "Staff may be reluctant to return if they perceive a loss of status or responsibility." The 2013 edition acknowledges these human resource dynamics, emphasizing the need for performance feedback to aid reintegration and recognizing status loss as a barrier. Options A, B, and D are incorrect as both factors are relevant, ensuring smooth transition and morale management during closure.
Reference: P3O Foundation (2013) manual, Section 4.4.4, AXELOS.

NEW QUESTION # 17
Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- A. Tailoring core standards to meet local need
- B. Reviewing the Blueprint regularly
- C. Planning resource capacity at a local level
- D. Following a clearly defined business strategy

Answer: A

Explanation:
The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery.
Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 18
Which of the following statements about how a P3O should integrate with the wider organization are true?
1. Operates independently of other functions within the organization
2. Typically relies on dedicated full-time resources to provide financial functions needed

- A. Both 1 and 2 are true
- B. Only 1 is true
- C. Only 2 is true
- D. Neither 1 or 2 is true

Answer: D

Explanation:
The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states,
"The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.
Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

NEW QUESTION # 19
Which activity first occurs during the 'Define' process in the permanent P3O model lifecycle?

- A. Deliver the enhanced P3O capability
- B. Determine in further detail the processes the P3O will operate
- C. Create an outline vision of the required changes to the P3O functions provided
- D. Understand how stakeholders currently view the P3O functions provided

Answer: C

Explanation:
The 'Define' process in the permanent P3O model lifecycle, as outlined in the P3O Foundation (2013) manual, initiates with the creation of an outline vision for the required changes to the P3O functions. This step is critical as it sets the strategic direction and establishes a clear understanding of the desired future state of the P3O model. According to Section 4.3.2 of the P3O manual, the 'Define' process begins with "developing an outline vision of the required P3O functions," which involves identifying the changes needed to align with organizational objectives. This precedes detailed process determination or capability delivery, ensuring a structured approach. Understanding stakeholder views (A) occurs earlier in the 'Identify' phase, while detailed process design (C) and capability delivery (D) follow in subsequent stages like 'Implement' and 'Run.' This sequence ensures a logical progression from vision to execution, as emphasized in the P3O lifecycle framework. The 2013 edition reinforces this by highlighting the vision as the foundation for all subsequent planning and implementation activities.
Reference: P3O Foundation (2013) manual, Section 4.3.2, AXELOS.

NEW QUESTION # 20
Which factor will NOT influence the size of a P3O?

- A. Budget of the programmes and projects it will
- B. Size of the programmes and projects it will support
- C. Number and type of functions it will deliver
- D. Training requirements for its members of staff

Answer: D

Explanation:
The size of a P3O, according to the P3O Foundation (2013) manual, is influenced by factors such as the number and type of functions (A), the size of programmes and projects (B), and the budget available (C), as these directly impact resource and structural needs. Section 5.2.1 states, "The size and complexity of a P3O are determined by the scope of functions, the scale of supported programmes/projects, and the allocated budget." However, training requirements for staff (D) do not directly determine the P3O's size but rather its operational capability and efficiency post-establishment. The 2013 guidance focuses on structural and financial factors for sizing, with training addressed as a support function (Section 7.4) to enhance skills, not as a size determinant. This distinction ensures the P3O is scaled appropriately to its strategic role, not its training needs.
Reference: P3O Foundation (2013) manual, Sections 5.2.1 and 7.4, AXELOS.

NEW QUESTION # 21
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