

# Exam DevOps-Foundation Format, DevOps-Foundation Valid Exam Tips



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## Peoplecert DevOps-Foundation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>• Culture, Behaviours, Operating Models: This section of the exam measures the skills of DevOps engineers and covers how to assess and evolve organisational culture in relation to DevOps transformation. It includes concepts such as Cultural Debt, Behavioural Models, and Organisational Maturity, helping professionals understand team dynamics and readiness for change.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>• Sharing, Shadowing and Evolving: This section of the exam measures the skills of IT operations specialists and covers the collaborative and adaptive elements of DevOps in enterprise settings. It explores leadership, typical barriers and risks, and outlines how organisations can evolve their DevOps practices through continuous learning, peer shadowing, and experience-based transformation.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>• Business and Technology Frameworks: This section of the exam measures the skills of IT operations specialists and covers various supporting frameworks that intersect with DevOps. These include Agile and Lean, IT Service Management, Value Stream Management, Site Reliability Engineering, Safety Culture, Learning Organisations, and Continuous Funding models that enable long-term adaptability.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>• Automation, Architecting DevOps Toolchains: This section of the exam measures the skills of IT operations specialists and covers key automation principles within the DevOps toolchain. It focuses on CI</li><li>• CD pipelines, Infrastructure as Code, containerisation, cloud-native architecture, platform engineering, and emerging technologies like Machine Learning and Generative AI in DevOps contexts.</li></ul>
Topic 5	<ul style="list-style-type: none"><li>• Core DevOps Principles: This section of the exam measures the skills of IT operations specialists and covers essential DevOps principles such as the Three Ways, the Theory of Constraints, and Chaos Engineering. It also introduces the concept of learning organisations, showing how systemic thinking supports continuous improvement.</li></ul>

Topic 6	<ul style="list-style-type: none"> <li>• Exploring DevOps: This section of the exam measures the skills of DevOps engineers and covers the foundations of DevOps, including its emergence as a critical discipline in the digital era. It introduces learners to the basic purpose, evolution, and significance of DevOps in modern software and infrastructure environments.</li> </ul>
Topic 7	<ul style="list-style-type: none"> <li>• Key DevOps Practices: This section of the exam measures the skills of DevOps engineers and covers core DevOps practices including Continuous Integration, Continuous Testing, Continuous Delivery, and Continuous Deployment. It explores concepts such as Site Reliability Engineering, DevSecOps, Value Stream Management, Platform Engineering, and modern practices like ChatOps and observability.</li> </ul>

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## Peoplecert PeopleCert DevOps Foundationv3.6Exam Sample Questions (Q16-Q21):

### NEW QUESTION # 16

Which of the following is NOT a reason business is interested in DevOps?

- A. IoT is rapidly increasing
- B. Customers value outcomes, not products
- C. DevOps must automate all the things
- D. Intelligent data must drive direction quickly

**Answer: C**

Explanation:

Businesses are drawn to DevOps because it improves agility, responsiveness, and quality.

\* A: The growth of IoT requires scalable, automated, and reliable delivery processes.

\* B: Fast, intelligent decision-making is needed to respond to market changes.

\* D: The shift toward valuing customer outcomes over products is central to modern service delivery.

However, C is a misconception. While automation is a key DevOps practice, the goal is strategic automation- automating where it adds measurable value, improves quality, or accelerates delivery. "Automate all the things" without consideration can waste resources, increase complexity, and reduce adaptability.

References:

PeopleCert DevOps Foundation v3.6 - Business Interest in DevOps

The DevOps Handbook- Automation Principles

Accelerate- Strategic Use of Automation

### NEW QUESTION # 17

Which Lean tool provides a collaborative board that makes work visible, allows work in progress to be limited, and optimizes flow?

- A. Continuous Delivery
- B. Improvement Kata
- C. Value Stream Mapping
- D. Kanban

**Answer: D**

Explanation:

Kanban is a Lean visual management method that helps teams control and improve workflow. The board displays tasks in columns representing process stages, enabling:

- \* Visualization of work items and bottlenecks
- \* Limiting work in progress (WIP) to improve flow and reduce multitasking
- \* Tracking throughput and cycle time for continuous improvement

B(Value Stream Mapping) is a Lean analysis tool, not a visual board for ongoing work. C(Improvement Kata) is a structured improvement method, and D(Continuous Delivery) is a software delivery practice, not a visual workflow tool.

Therefore, A-Kanban-is correct.

References:

PeopleCert DevOps Foundation v3.6 - Lean Tools and Kanban

Kanban by David J. Anderson - Principles and Practices

### NEW QUESTION # 18

What are the CORRECT set of DevOps values?

- A. Culture, Accountability, Lean, Metrics, Sharing
- B. Culture, Automation, Lean, Metrics, Sharing
- **C. Culture, Automation, Lean, Measurement, Sharing**
- D. Culture, Collaboration, Communication, Commitment

**Answer: C**

Explanation:

According to PeopleCert DevOps Foundation v3.6, the five primary values that guide successful DevOps adoption are summarized in the CALMS framework: Culture, Automation, Lean, Measurement, and Sharing.

\* Culture focuses on breaking down silos, encouraging trust, and promoting collaboration between development, operations, security, QA, and business teams.

\* Automation is essential for speeding up delivery, reducing manual errors, and ensuring repeatability across the software delivery lifecycle.

\* Lean emphasizes the elimination of waste, limiting work in progress (WIP), and improving flow.

\* Measurement means using metrics and data to inform decisions, identify bottlenecks, and drive continuous improvement.

\* Sharing fosters transparency, knowledge transfer, and a unified approach to goals and problem-solving.

Option A replaces automation and lean principles with softer collaboration aspects, which are important but not recognized as the formal value set. Option C replaces "Measurement" with "Metrics," which is only a part of measurement. Option D substitutes "Accountability" for "Automation," which is not part of the CALMS model.

Therefore, the official correct set of values per the DevOps Foundation syllabus is B.

References:

PeopleCert DevOps Foundation v3.6 - Core Values Section (CALMS)

The DevOps Handbook, Gene Kim et al. - Part I: The Three Ways

Accelerate, Forsgren, Humble, Kim - Chapter on Culture and Capabilities

### NEW QUESTION # 19

Firmly entrenched silos and a combative relationship between Dev and Ops is an example of:

- A. Low trust
- **B. Cultural debt**
- C. Change fatigue
- D. Poor leadership

**Answer: B**

Explanation:

Cultural debt-not just low trust or poor leadership-best describes the scenario of entrenched silos and combative Dev/Ops relations.

\* Cultural debt leads to resistance to new ways of working, lack of cooperation, and a focus on individual rather than collective success.

Why not the others?

\* Low trust and poor leadership are symptoms of cultural debt.

\* Change fatigue occurs after repeated failed initiatives; here, the core issue is cultural stasis.

Reference/Extract:

"DevOps transformation often fails without addressing cultural debt. Breaking down silos, building shared understanding, and changing incentives are essential for sustainable change."

-DevOps Handbook, State of DevOps Report, PeopleCert DevOps Foundation v3.6 Section 3.4

### NEW QUESTION # 20

A large insurance provider has an aggressive growth strategy that includes opening a record number of new locations, a digital transformation, and the replacement of several legacy applications.

What is the MOST effective way to minimize the change fatigue that teams experience when introducing DevOps?

- **A. Tie the introduction of DevOps to business strategies and goals**
- B. Use email to communicate about the changes more frequently
- C. Provide project-based funding to support the adoption of DevOps practices
- D. Reward and promote innovators only

**Answer: A**

Explanation:

Change fatigue occurs when employees experience too many changes without clear purpose or connection to business value. The most effective way to reduce resistance is to ensure that DevOps adoption is aligned with strategic business goals and clearly demonstrates how it supports organizational priorities.

When teams see the direct business impact of their work—such as improved customer experience, faster delivery of products, or increased competitiveness—they are more likely to embrace change.

Options A, B, and C may have short-term benefits but do not address the underlying need for strategic alignment and purpose.

Thus, D is the most effective way to minimize change fatigue during DevOps introduction.

References:

PeopleCert DevOps Foundation v3.6 - Organizational Change Management

The DevOps Handbook- Aligning DevOps with Business Outcomes

### NEW QUESTION # 21

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