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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q188-Q193):

NEW QUESTION # 188
Relying only on the information provided in the scenario, select the TWO items and/or features for which sufficient information is

available to proceed with test design. 2 credits

- A. Language localization
- B. All supported credit cards
- C. Usability
- D. Response time
- E. Valid and invalid advances

Answer: B,E

NEW QUESTION # 189
The Test Manager must assemble team members that have which of the following characteristics? [1]

- A. Thrive in a routine, structured environment
- B. Will not change the severity of a defect report
- C. Possess identical skill sets
- D. Will spark informal cross training among themselves

Answer: D

Explanation:
A test manager must assemble team members that will spark informal cross training among themselves. This means that the team members are willing and able to share their knowledge, skills, and experiences with each other, and learn from each other's feedback and suggestions. This can improve the team's performance, productivity, and quality, as well as foster a collaborative and supportive culture. Cross training can also help the team members to develop new competencies, fill skill gaps, and handle different roles and tasks when needed. Top 10 Leadership Qualities to Distinguish a Test ManagerTest manager roles and responsibilities (with FAQs)
Reference:
Top 10 Leadership Qualities to Distinguish a Test Manager - Software Test Professionals Test manager roles and responsibilities (with FAQs) - Indeed

NEW QUESTION # 190
What occurs In the retrospective closing?

- A. The strengths and opportunities for improvement in the retrospectives are discussed
- B. Everyone shakes hands
- C. The data collection methods are reviewed
- D. A brainstorming session is held to discuss the solutions to the root causes of the most significant issues

Answer: A

Explanation:
* Purpose of Retrospectives:
* Retrospectives are team meetings aimed at reflecting on the work process to identify what went well (strengths) and areas that can be improved (opportunities).
* This aligns with continuous process improvement practices.
* Evaluation of Options:
* A(Everyone shakes hands) is trivial and not a core activity.
* B(Reviewing data collection methods) may be part of broader discussions but is not the primary focus.
* Cis correct because it directly reflects retrospective goals.
* D(Brainstorming solutions) typically occurs in follow-up sessions, not during the retrospective itself.
References and Syllabus Alignment:
* Retrospective practices are emphasized in "Improving the Test Process" (TM-1.5.4) in the syllabus.

NEW QUESTION # 191
You are the Test Manager of a risk-based testing effort. You develop the following graph to show residual risk. Assume that "Risks mitigated" represents passed tests and "Risks not mitigated" represents failed tests and other discovered failures.
Which of the following answers best represents what the graph shows? [3]
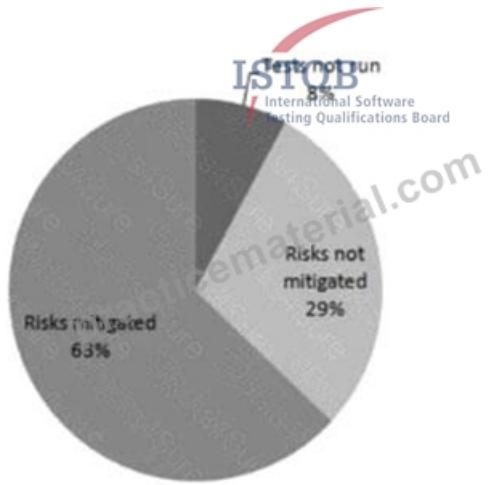
- A. Project is ahead of schedule due to number of risks addressed
- B. Project is on schedule based on total number of test cases executed
- C. Project is behind schedule based on bug fix rate
- D. Project is at risk due to the number of failed tests

Answer: D

Explanation:
The graph indicates that a significant portion of risks, 29%, have not been mitigated, which suggests that these are either failed tests or other discovered failures. This level of unmitigated risk puts the project at risk, as it implies that there are still substantial issues that need to be addressed.
References:The ISTQB Advanced Level Test Manager documents outline the importance of risk-based testing and the interpretation of residual risk graphs. These graphs are used to communicate the current status of risk mitigation efforts in the project, and a high percentage of unmitigated risks is a clear indicator of potential problems1.

NEW QUESTION # 192
It is now the final day of the planned user acceptance test period and you are preparing the test completion report. Some defects have not been fixed and some tests have not been run; due to both these factors the exit criteria have not been met.
Which two of the following metrics will be most useful in helping the stakeholders to decide whether to allow the system into production?

- A. Breakdown by risk level of outstanding risks
- B. Breakdown by severity of unfixed defects
- C. Breakdown by priority of outstanding requirements
- D. Breakdown by priority of tests not run
- E. Breakdown by severity of estimated residual defects

Answer: A,B

Explanation:
When exit criteria are not met, stakeholders need data on:
* Remaining risks(especially by risk level)
* Unresolved defects(especially severity)
"Test summary reports... include: residual risks... status of testing and product quality with respect to exit criteria... defect metrics..."
- ISTQB-CTFL_Syllabus_2018_V3.1, section 5.3.2
A and C are less directly tied to release readiness than D and E.

NEW QUESTION # 193
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Kim radiates information as she walks around on her daily travels, CTAL_TM_001 Also, job listings for database administrators will often indicate knowledge of one or more scripting languages as a requirement.

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