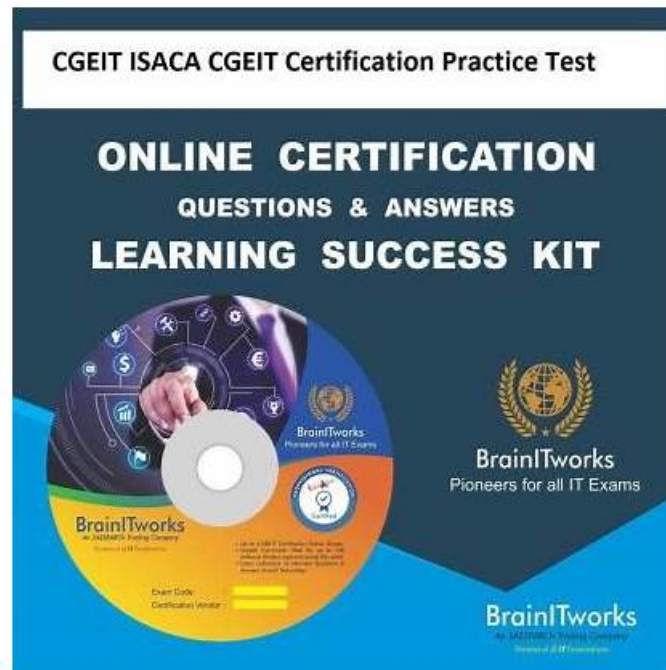


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## ISACA Certified in the Governance of Enterprise IT Exam Sample Questions

## (Q642-Q647):

### NEW QUESTION # 642

The PRIMARY reason a CIO and IT senior management should stay aware of the business environment is to:

- A. re-assess the IT investment portfolio.
- B. revisit prioritization of IT projects.
- C. adjust IT strategy as needed.
- D. measure efficiency of IT resources.

**Answer: C**

Explanation:

According to the CGEIT exam guide, the primary reason a CIO and IT senior management should stay aware of the business environment is to adjust IT strategy as needed. IT strategy is the plan that defines how IT will support and enable the business strategy and objectives of the enterprise. The business environment is the external and internal factors that affect the enterprise's performance and success, such as market trends, customer demands, competitor actions, regulatory changes, technological innovations, etc. The CIO and IT senior management should stay aware of the business environment to identify and anticipate the opportunities and threats that may arise, and to align and adapt the IT strategy accordingly. This will help to ensure that IT delivers value, benefits and competitive advantage to the enterprise, and that IT risks are managed and mitigated effectively. Reference: CGEIT Exam Candidate Guide, page 13. CGEIT Certification, What is IT Strategy?, What is Business Environment?

### NEW QUESTION # 643

IT senior management has just received a survey report indicating that more than one third of the organization's key IT staff plan to retire within the next 12 months. Which of the following is the MOST important governance action to prepare for this possibility?

- A. Request the development of a succession plan.
- B. Review motivation drivers for key IT staff.
- C. Evaluate lower-level staff as succession candidates.
- D. Engage human resources (HR) for recruitment of new staff.

**Answer: A**

Explanation:

A succession plan is a process of identifying and preparing potential candidates to take over key roles in an organization when the current incumbents leave or retire. A succession plan is an important governance action to prepare for the possibility of losing a large portion of the organization's key IT staff, as it can help to ensure the continuity and stability of the IT function and its alignment with the business objectives and strategies. A succession plan can also help to mitigate the risks and challenges associated with talent shortages, knowledge gaps, and leadership transitions. A succession plan should be developed in collaboration with the human resources (HR) department, the IT senior management, and the board of directors, and should include the following steps:

- \* Identify the critical IT roles and their competencies, responsibilities, and performance expectations
- \* Assess the current IT staff and their readiness, potential, and interest to assume higher-level or more complex roles
- \* Conduct a gap analysis to determine the difference between the current and future skills and capabilities needed for the IT function
- \* Develop a talent pipeline and a talent pool of internal and external candidates who can fill the critical IT roles
- \* Provide learning and development opportunities for the identified candidates, such as training, coaching, mentoring, job rotation, or shadowing
- \* Monitor and evaluate the progress and performance of the candidates and provide feedback and support
- \* Review and update the succession plan periodically to reflect any changes in the business or IT environment

References:  
Succession planning: a guide to get it right - Workable1, Succession Planning: Template, Process, Best Practices [2023] - Valamis2, Succession Planning: Best Practices - GitHub Pages3

### NEW QUESTION # 644

Which of the following stages of the Forrester's IT Governance Maturity Model states that there are no proper IT governance processes, and it is not documented by management as a requirement?

- A. Stage 4-Best practices
- B. Stage 3-Consistent
- C. Stage 2-Fragmented

- D. Stage 1-Ad hoc

**Answer: D**

#### NEW QUESTION # 645

When selecting a cloud provider, which of the following provides the MOST comprehensive information regarding the current status and effectiveness of the provider's controls?

- A. Control self-assessment (CSA)
- B. Third-party audit report
- C. Globally recognized certification
- D. Maturity assessment

**Answer: B**

Explanation:

A third-party audit report is the most comprehensive source of information regarding the current status and effectiveness of a cloud provider's controls. A third-party audit report is an independent and objective assessment of the cloud provider's security, compliance, and performance by a qualified and reputable auditor. A third-party audit report can provide assurance to the cloud customers that the cloud provider has implemented adequate and effective controls to meet the industry standards and best practices, as well as the contractual obligations and customer expectations<sup>1,2</sup>.

A globally recognized certification is a credential that demonstrates that a cloud provider has met certain criteria or standards for security, quality, or performance. A globally recognized certification can provide some level of confidence to the cloud customers that the cloud provider has achieved a minimum level of compliance or competence, but it may not provide enough details or evidence about the current status and effectiveness of the cloud provider's controls<sup>3</sup>.

A control self-assessment (CSA) is a process that enables a cloud provider to evaluate its own controls internally, without involving an external auditor. A CSA can help a cloud provider to identify and address any gaps or weaknesses in its controls, as well as to monitor and improve its performance. However, a CSA may not provide sufficient assurance to the cloud customers, as it may lack objectivity, transparency, and validity<sup>4</sup>.

A maturity assessment is a process that measures the level of maturity or capability of a cloud provider's processes or practices. A maturity assessment can help a cloud provider to benchmark its performance against industry standards or best practices, as well as to identify areas for improvement or innovation. However, a maturity assessment may not provide enough information about the current status and effectiveness of the cloud provider's controls, as it may focus more on the process rather than the outcome<sup>5</sup>.

References: 1: Cloud Security Auditing: Challenges and Emerging Approaches - IEEE Journals & Magazine<sup>1</sup> 2: Cloud Security Audit: What You Need to Know | CloudHealth by VMware<sup>2</sup> 3: Cloud Security Certifications: What You Need to Know | CloudHealth by VMware<sup>3</sup> 4: Control Self-Assessment - ISACA<sup>4</sup> 5: Maturity Assessment - ISACA

#### NEW QUESTION # 646

Which of the following is the GREATEST advantage of earned value management when used for evaluating benefits from the implementation of blockchain projects for IT contracts management?

- A. It automates project progress reporting to business executives.
- B. It enables accurate forecasts of the number of blocks to be completed.
- C. It eliminates potential risks related to project earnings.
- D. It provides a measure of project progress that is easy to understand.

**Answer: D**

Explanation:

Earned value management (EVM) is a project management technique that integrates scope, schedule, and cost to measure project performance and progress. The CGEIT Review Manual 8th Edition highlights that EVM's greatest advantage is its ability to provide a clear, quantifiable measure of project progress that stakeholders can easily understand.

Extract from CGEIT Review Manual 8th Edition (Domain 5: Benefits Realization): "Earned value management provides a standardized, easy-to-understand measure of project progress by comparing planned value, earned value, and actual costs. This enables stakeholders to assess whether a project, such as a blockchain implementation, is on track to deliver expected benefits." (Approximate reference: Domain 5, Section on Project Performance Measurement) Providing a measure of project progress that is easy to understand (option B) is the greatest advantage, as EVM offers clear metrics (e.g., cost variance, schedule variance) that help executives and stakeholders gauge the success of blockchain projects for IT contracts management.

Why not the other options?

- A). It automates project progress reporting to business executives: EVM is not an automated reporting tool; it requires data collection and analysis.
- C). It eliminates potential risks related to project earnings: EVM identifies variances but does not eliminate risks.
- D). It enables accurate forecasts of the number of blocks to be completed: EVM measures progress in terms of value, not specific technical outputs like blockchain blocks.

References:

ISACA CGEIT Review Manual 8th Edition, Domain 5: Benefits Realization, Section on Earned Value Management.  
ISACA CGEIT Study Guide, Chapter on Project Benefits Tracking.

## NEW QUESTION # 647

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