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## OCEG GRC Professional Certification Exam Sample Questions (Q21-Q26):

### NEW QUESTION # 21

Which design option is characterized by ceasing all activity or terminating sources that give rise to the opportunity, obstacle, or obligation?

- A. Avoid
- B. Accept
- C. Control
- D. Share

**Answer: A**

Explanation:

The Avoid option in risk, opportunity, or obligation management refers to eliminating the source of the risk, opportunity, or compliance obligation altogether. This design option is used when the potential negative consequences outweigh the benefits or when the organization determines that the situation cannot be effectively managed or controlled.

Key Characteristics of Avoidance:

\* Ceasing Activity:

- \* Discontinuing operations, processes, or activities that introduce the risk or obligation.
- \* Example: A company decides not to enter a market with excessively strict compliance regulations to avoid associated risks.
- \* Terminating Sources:
  - \* Stopping engagement with entities or processes that create unacceptable risks or obligations.
  - \* Example: Ending a partnership with a vendor that does not comply with critical security standards.
- \* Strategic Use:
  - \* Avoidance is often chosen when the risk is beyond the organization's risk tolerance or when mitigation is not cost-effective or feasible.

Why Option D is Correct:

The Avoid option involves ceasing activities or terminating sources to eliminate the risk, opportunity, or obligation, aligning precisely with the description in the question.

Why the Other Options Are Incorrect:

- \* A. Share: Involves transferring a portion of the risk or obligation to another party (e.g., through contracts or insurance).
- \* B. Accept: Involves acknowledging and tolerating the risk, opportunity, or obligation without additional action.
- \* C. Control: Involves implementing measures to manage or mitigate the risk, opportunity, or obligation, not ceasing it entirely.

References and Resources:

- \* ISO 31000:2018- Risk Management Guidelines, which include avoidance as a risk treatment option.
- \* COSO ERM Framework- Discusses avoidance as a method for managing unacceptable risks.

## NEW QUESTION # 22

What is the significance of assurance controls in the PERFORM component?

- A. To promote transparency and accountability in the organization's decision-making processes.
- B. To ensure that the organization's financial statements are accurate and reliable.
- C. To establish a clear chain of command and reporting structure within the organization.
- **D. To provide sufficient information to assurance providers when management and governance actions and controls are not enough.**

**Answer: D**

Explanation:

Assurance controls in the PERFORM component ensure that sufficient information is provided to assurance providers when the actions and controls implemented by management and governance may fall short of addressing risks or achieving objectives.

\* Significance:

\* Enhancing Oversight: Assurance controls validate whether performance, risk, and compliance objectives are met.

\* Filling Gaps: Provides additional layers of evaluation where management and governance controls alone may not suffice.

\* Purpose:

\* Supports independent assessments, such as audits or evaluations, to ensure the organization's actions align with its objectives.

\* Why Other Options Are Incorrect:

\* A: While transparency is important, assurance controls specifically address information sufficiency.

\* B: Assurance controls extend beyond financial statements.

\* D: Chain of command pertains to organizational structure, not assurance controls.

References:

- \* COSO ERM Framework: Describes assurance controls as critical for evaluating governance and risk performance.
- \* OCEG GRC Capability Model: Highlights the role of assurance in the PERFORM component.

## NEW QUESTION # 23

In the Maturity Model, which level indicates that practices are evaluated and managed with data-driven evidence?

- A. Level 1 - Initial
- B. Level 3 - Consistent
- C. Level 2 - Managed
- **D. Level 4 - Measured**

**Answer: D**

## NEW QUESTION # 24

In the context of GRC, which is the best description of the role of governance in an organization?

- A. Implementing operational processes and overseeing day-to-day activities
- B. Conducting audits and providing assurance on the effectiveness of controls
- **C. Indirectly guiding, controlling, and evaluating an entity by constraining and conscribing resources**
- D. Developing marketing strategies and driving sales growth to meet objectives established by the governing body

**Answer: C**

Explanation:

Governance in the context of GRC refers to the processes, policies, and structures by which an organization is directed, controlled, and evaluated to ensure that it meets its objectives ethically and effectively. The correct description is "indirectly guiding, controlling, and evaluating an entity by constraining and conscribing resources."

\* Key Role of Governance:

\* Governance provides oversight and sets the strategic direction for the organization.

\* It establishes policies and frameworks to guide decision-making and resource allocation.

\* Ensures accountability and alignment of activities with organizational objectives, regulatory requirements, and ethical principles.

\* Why Option B is Correct:

\* Governance is not about direct operational involvement (e.g., marketing, auditing, or day-to-day activities). Instead, it provides the high-level framework within which these activities occur.

\* It ensures that the organization's resources are constrained (limited and directed) toward its strategic goals, avoiding waste and ensuring compliance.

\* Relevant Frameworks and Guidelines:

\* COSO ERM Framework: Highlights the importance of governance as a foundational component in enterprise risk management.

\* ISO 37000 (Governance of Organizations): Provides principles for good governance, emphasizing accountability, oversight, and ethical leadership.

In summary, governance is an indirect yet vital mechanism that provides the foundation for effective decision-making, resource allocation, and compliance within an organization.

## NEW QUESTION # 25

GRC Professionals, known as "Protectors," work to achieve a specific goal referred to as Principled Performance. Which of the following best describes Principled Performance®?

- A. To eliminate all risks and uncertainties.
- B. To maximize profits and minimize losses.
- C. To ensure compliance with all legal requirements.
- **D. To reliably achieve objectives, address uncertainty, and act with integrity - to produce and preserve value simultaneously.**

**Answer: D**

Explanation:

Principled Performance® is the goal of GRC professionals and is best described as the ability to:

Reliably Achieve Objectives:

Organizations must set clear, measurable objectives and work towards them consistently, using governance and risk frameworks to guide decision-making.

Address Uncertainty:

Risk and uncertainty are inherent in every organization. GRC frameworks like ISO 31000 and COSO ERM help identify, evaluate, and manage uncertainties effectively.

Act with Integrity:

Ethical decision-making and compliance with laws and regulations ensure the organization operates responsibly and builds trust with stakeholders.

Produce and Preserve Value:

Through integrated GRC practices, organizations create value by achieving their goals while mitigating risks and maintaining ethical standards.

Why Other Options are Incorrect:

B: Maximizing profits is a financial objective, but Principled Performance encompasses broader strategic, ethical, and risk-related goals.

C: Legal compliance is a part of GRC, but Principled Performance goes beyond mere compliance to ensure ethical integrity and strategic alignment.

D: Eliminating risks entirely is unrealistic. The goal is to manage risks effectively, not eliminate them altogether.

OCEG Capability Model: Principles of achieving objectives with integrity and reliability.  
COSO ERM Framework: Guidance on managing risk in support of value creation.  
ISO 31000: Principles and guidelines for addressing uncertainty in decision-making.

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