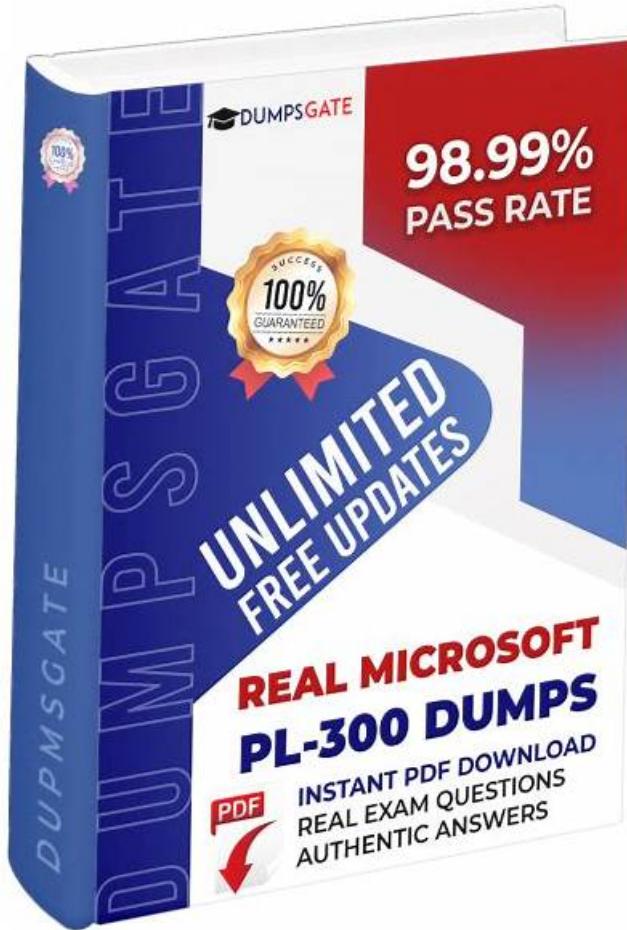


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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q76-Q81):

NEW QUESTION # 76

Significant changes to the customer processes have been delivered and Tranche 2 is now complete. Many engineering staff do not believe that the Training Project is needed in Tranche 3 as they feel the changes to the new customer processes are minor. The programme manager is concerned that the engineering staff may have misunderstood the extent of the changes. As a result, the programme manager noted in the end-of-tranche report for Tranche 2, that there needs to be more engagement with engineering staff during subsequent tranches.

Is this recommendation an appropriate application of the 'evaluate new information' process, and why?

- A. No, because the end-of-tranche report should focus on progress towards the target operating model
- B. No, because the end-of-tranche report should focus on the programme's financial performance
- **C. Yes, because the end-of-tranche report should report on the effectiveness of communications**
- D. Yes, because the end-of-tranche report should include a list of risks to the next tranche

Answer: C

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The 'Evaluate new information' process involves more than just checking budgets; it requires an assessment of the programme's "soft" elements, such as stakeholder engagement and the effectiveness of communication.

The End-of-Tranche Report serves as a summary of the programme's health and readiness to proceed.

Option B is the correct answer. MSP 5th Edition emphasizes that for transformation to be successful, stakeholders must understand and accept the change. The fact that engineering staff view the changes as "minor" suggests a failure in the communication strategy or a lack of understanding of the Vision. By noting this in the end-of-tranche report, the Programme Manager is correctly identifying a weakness in the Knowledge Theme (specifically stakeholder communication) that occurred during Tranche 2. Evaluating the effectiveness of how information was shared and received is a key part of this process. This allows the programme to adjust its Stakeholder Engagement Approach for Tranche 3, ensuring that the engineering staff are properly prepared for the upcoming Training Project. Without this evaluation, the programme would risk low engagement and poor benefit realization in the next tranche. The report is the formal mechanism for capturing these "lessons learned" and turning them into actionable governance decisions for the future.

NEW QUESTION # 77

Which of the following is Management document?

- A. Project Dossier
- B. Programme Mandate
- C. Programme brief
- **D. Issue Register**

Answer: D

Explanation:

The Issue Register is a Management document, which captures, categorizes, and tracks issues arising during programme delivery. Management documents guide day-to-day operational activities, providing information and control mechanisms necessary for managing programme progress and risks.

According to the MSP Practitioner, "All plans, issue register and Risk register are management documents." The Programme Brief and Programme Mandate are boundary documents that set scope and governance parameters, while the Project Dossier is used to manage individual projects.

The Issue Register supports decision-making and issue resolution, helping maintain programme momentum and ensuring emerging problems are effectively addressed and escalated as required.

NEW QUESTION # 78

Which of following is False?

- A. Instead of having individual stakeholders, it is better to divide them in suitable categories
- **B. Stakeholder profiles are created under stakeholder maps**
- C. Stakeholders can change during the lifecycle of programme
- D. Stakeholder profiles identifies and lists each stakeholder properties

Answer: B

NEW QUESTION # 79

Which one of below options is the delivery mechanism for 'stakeholder engagement'?

- A. Information management plan
- B. Benefit profiles
- C. Resource management plan
- **D. Programme communications plan**

Answer: D

NEW QUESTION # 80

The programme is in the 'deliver the capabilities' process in Tranche 3. Engineering staff have been installing the new water meters. As a result, fewer staff than planned have attended the first few training courses, delivered as part of the Training Project. If this trend continues, realization of the reduced costs could be delayed. The programme manager has asked the CEngO to schedule this routine work so that the engineers can attend training courses in the future.

Which theme is MOST relevant to this situation, and why?

- A. Decisions, because the problem with the delayed training courses is causing a delay to delivery of the programme benefits
- B. Justification, because further delays to the training courses will start to impact programme costs, affecting the business case
- C. Decisions, because the programme manager is responding to possible delays to the training courses affecting programme benefits
- **D. Justification, because the delays to the training courses could impact how quickly the reduced costs are realized**

Answer: D

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Justification Theme in MSP 5th Edition is concerned with the ongoing viability of the programme and the realization of the benefits that justify the investment. A critical aspect of this theme is the monitoring of the Benefit Realization Plan. If events occur that threaten the timing or magnitude of benefits, it directly impacts the programme's justification.

In this scenario, the failure of engineering staff to attend training is not just a scheduling issue; it is a threat to the realization of reduced costs. Option C is the correct answer because the Justification theme requires the programme manager to identify when the "pathway to benefits" is compromised. If staff are not trained, they cannot adopt the new ways of working, which delays the benefits. This delay must be addressed to protect the Business Case. While the programme manager is making a decision (Option A), the reason this situation is significant in an MSP context is that it affects the fundamental justification of the programme. The Justification theme ensures that the SRO and Programme Manager remain focused on the "why" of the programme-the benefits-and take action when those benefits are at risk of being delayed or lost due to operational conflicts between routine work and programme requirements.

NEW QUESTION # 81

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