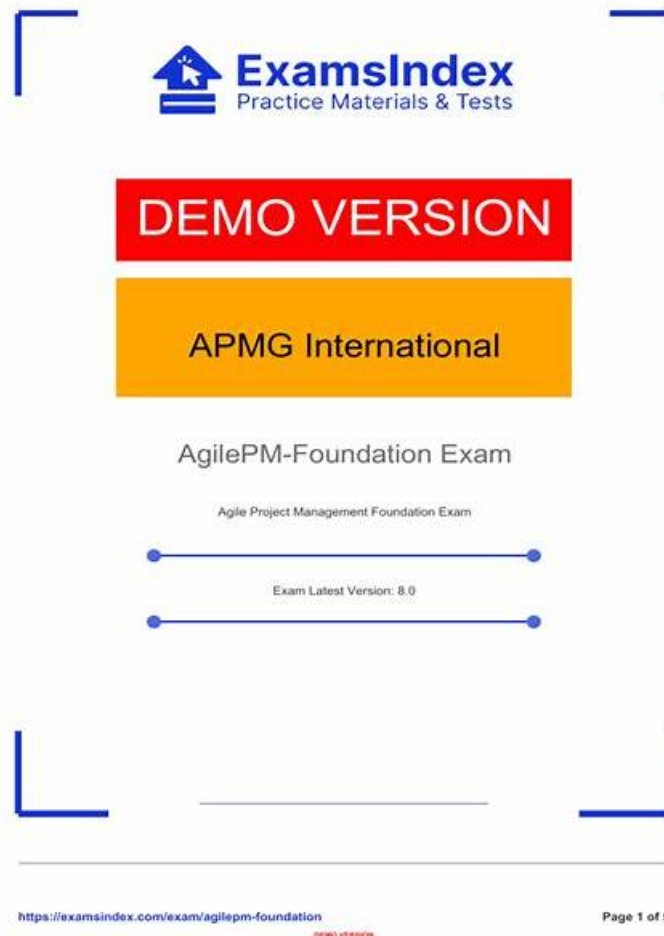


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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q97-Q102):

NEW QUESTION # 97

Identify the missing words in the following sentence.

AgilePM planning concepts help keep [?] without excessive bureaucracy.

- A. Scrum work progressing
- **B. projects on track**
- C. Backlog items arranged
- D. commitments in place

Answer: B

Explanation:

AgilePM emphasizes lightweight but effective planning that maintains control without bureaucracy. Core planning concepts include timeboxing (fixed-duration delivery windows), MoSCoW prioritization (flexing scope to protect time/cost/quality), incremental and iterative delivery (frequent demonstrations and review), and rolling-wave planning (planning at multiple horizons). Together these techniques ensure transparency, predictable cadence, and early value while avoiding heavyweight documentation or rigid stage gates. Plans are living forecasts refined through continuous feedback and empirical evidence from delivered increments. Governance focuses on outcomes and fitness for purpose rather than exhaustive upfront detail. This is why the guidance often summarizes that AgilePM planning "keeps projects on track," enabling teams to respond to change, surface risks early, and align stakeholders around real progress. Options A, C, and D capture fragments of agile practice, but they understate the project-level intent. The correct completion is "projects on track."

NEW QUESTION # 98

Which statement about change is correct for DSDM?

- A. Change is a symptom of an inability to define requirements properly
- **B. Project operate with a changing world**
- C. Change is inevitable and makes estimating very difficult
- D. Avoid change whenever possible

Answer: B

Explanation:

DSDM acknowledges that change is inevitable and that projects operate within a changing world⁵. The methodology is designed to embrace change and harness its benefits, rather than resist it.

NEW QUESTION # 99

Which skill is MOST relevant to helping people through the change curve?

- A. Negotiation.
- **B. Active listening.**
- C. Decision-making.
- D. Time management.

Answer: B

Explanation:

* Active Listening: The change curve requires empathetic and effective communication to understand concerns, address resistance, and guide individuals through emotional responses to change. Active listening is a vital skill in this process.

* Other Options:

* Time management: Important but not specific to the emotional aspects of change.

* Negotiation: Relevant for resolving conflicts but secondary to listening during change.

* Decision-making: Necessary for leadership but not for guiding individuals emotionally.

Key AgilePM Concepts Referenced:

* Engagement and Support: AgilePM Handbook, Chapter 6, Section 6.4.

NEW QUESTION # 100

Identify the missing words in the agile Business Consortium's definition of Business Agility.

"A progressive, [?] approach to all aspects of business that is transforming how organizations ..."

- A. people-centric
- B. collaborative
- C. technology focused
- D. strategic focused

Answer: A

Explanation:

The Business Consortium's description of Business Agility emphasizes a progressive, people-centric approach. While tools and technology matter, agile ways of working prioritize empowered people, fast feedback, learning, and adaptive leadership across all business functions—not just IT. A people-centric stance enables rapid sensing and responding to change, closer customer collaboration, and continuous improvement of value streams. It underpins practices such as cross-functional teams, decentralized decision-making, iterative planning, and outcome-based metrics. Options like "strategic focused," "technology focused," and "collaborative" reflect important aspects of agility, but the defining adjective used in the Consortium's phrasing is people-centric, capturing the primacy of culture, leadership behaviors, and human interactions in achieving genuine business agility.

NEW QUESTION # 101

Which of the following statements about Product Development are true?

It considers time-based drivers for key events, deliveries, and stakeholder involvement.

The focus is mainly on what the product is, or needs to become, and how to achieve that.

- A. Only 1 is true.
- B. Neither 1 or 2 is true.
- C. Only 2 is true.
- D. Both 1 and 2 are true.

Answer: C

Explanation:

In Agile Project Management, product development is primarily concerned with the evolving solution/product-its outcomes, user value, and the means to achieve those outcomes through iterative delivery. Guidance emphasizes shaping features, quality attributes, and acceptance criteria so each increment is fit for purpose. While product work certainly happens in timeboxes, the explicit stewardship of time-based drivers (milestones, budgets, governance checkpoints, wider stakeholder scheduling) sits mainly in project management. AgilePM distinguishes the project context (business case, governance, roadmap, release planning) from the product-focused work (defining and building valuable increments). Hence statement 2 accurately reflects the heart of product development: "focus on what the product is... and how to achieve that." Statement 1 maps more closely to project-level planning and coordination responsibilities that ensure the environment, cadence, and constraints enable delivery. Agile practice uses timeboxing and MoSCoW prioritization to protect time/cost/quality, but these mechanisms belong to project/delivery management rather than defining the essence of product development. Therefore, only statement 2 is true.

NEW QUESTION # 102

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