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OCEG GRC Professional Certification Exam Sample Questions (Q119-Q124):

NEW QUESTION # 119

What is the role of key performance indicators (KPIs)?

- A. KPIs are used to determine employee compensation and bonuses
- B. KPIs are indicators that help govern, manage, and provide assurance about performance related to an objective
- C. KPIs are subjective measures that are not based on any specific metrics or data
- D. KPIs are only relevant for external reporting and have no impact on internal decision-making

Answer: B

NEW QUESTION # 120

Why is it important for an organization to sense and analyze changes in context within the LEARN component?

- A. To evaluate the effectiveness of the organization's risk management framework
- B. To comply with legal and regulatory requirements related to governance and risk management
- **C. To determine necessary changes to the organization and to understand which changes are significant and which are distractions**
- D. To ensure that the organization's financial statements are accurate and up to date

Answer: C

NEW QUESTION # 121

(How is the effect of uncertainty on objectives classified as either positive or negative?)

- A. The positive effect of uncertainty is called benefit, and the negative effect is called harm
- B. The positive effect of uncertainty is called prospect, and the negative effect is called obstacle
- C. The positive effect of uncertainty is called a benefit, and the negative effect is called a prospect
- **D. The positive effect of uncertainty is called reward, and the negative effect is called risk**

Answer: D

Explanation:

In risk and governance practice, uncertainty affecting objectives can produce both upside and downside outcomes. Many GRC and ERM teachings separate these into upside (reward/opportunity) and downside (risk/threat) impacts, reinforcing that risk management is not only loss prevention but also informed decision-making about value creation. Option A aligns with that common classification by naming the positive effect reward and the negative effect risk. The other options use terms that are not standard pairings in GRC language: "harm" is an outcome but not the typical umbrella classification opposite "benefit" (B), "prospect" is generally associated with upside rather than negative (C), and "obstacle" is not the usual term used to define negative uncertainty effects in ERM taxonomies (D). This framing supports balanced governance:

leaders evaluate uncertainty relative to objectives, select responses (avoid, mitigate, transfer/share, accept, pursue), and ensure controls and incentives do not eliminate prudent risk-taking that enables strategic gains.

NEW QUESTION # 122

What is the term used to describe a cause that has the potential to eventually result in benefit?

- A. Venture
- B. Target outcome
- **C. Prospect**
- D. Objective

Answer: C

Explanation:

A prospect refers to a cause or opportunity that has the potential to result in benefit or positive outcomes for the organization.

Definition of Prospect:

Represents a potential opportunity or favorable situation that may align with organizational objectives.

Example: A new market trend offering growth opportunities.

Relation to Objectives:

Prospects are considered during strategic planning and risk assessments to capitalize on opportunities.

Why Other Options Are Incorrect:

A: Venture refers to initiatives or projects, not causes.

B: Objective is a goal, not a potential cause.

D: Target outcome is the result of achieving a goal, not a cause.

Reference:

OCEG GRC Capability Model: Discusses prospects as potential sources of benefit.

ISO 31000 (Risk Management): Highlights opportunities as sources of benefit.

NEW QUESTION # 123

Why is continual improvement considered a hallmark of a mature and high-performing capability and organization?

- A. Because it ensures compliance with regulatory requirements.
- B. Because it increases the organization's market share.
- C. Because it enables the capability and organization to evolve and enhance total performance.
- D. Because it reduces the likelihood of employee turnover.

Answer: C

Explanation:

Continual improvement is essential for a mature organization as it ensures that processes, systems, and capabilities are consistently evolving to meet changing needs and enhancing performance.

* Importance of Continual Improvement:

* Evolution: Adapts to new challenges, opportunities, and risks.

* Enhanced Performance: Increases efficiency, effectiveness, and overall resilience.

* Characteristics of High-Performing Organizations:

* They embed continual improvement in their culture and processes.

* They focus on iterative refinement and innovation.

* Why Other Options Are Incorrect:

* A: Market share growth may be a result but is not the primary reason for continual improvement.

* C: Compliance is a requirement, but continual improvement focuses on overall performance, not just regulatory adherence.

* D: Employee turnover reduction may occur as a side benefit but is not the central focus.

References:

* ISO 9001 (Quality Management Systems): Highlights continual improvement as a key principle.

* OCEG GRC Capability Model: Describes continual improvement as critical for organizational maturity.

NEW QUESTION # 124

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