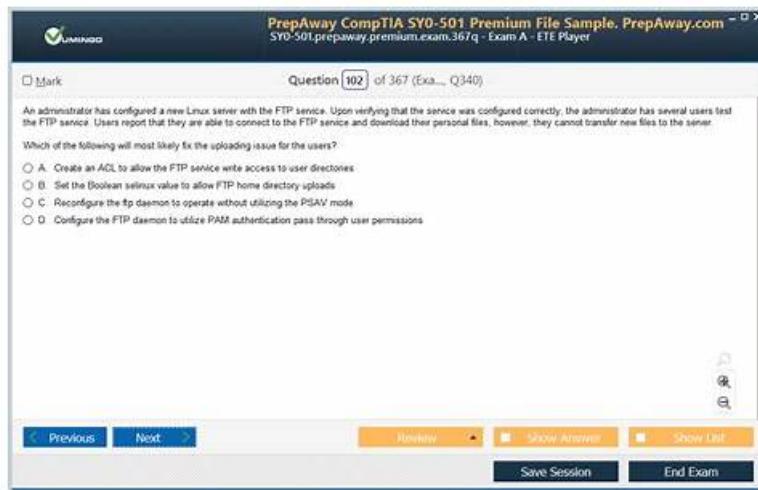


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The ArchiMate 3 Part 2 exam is a challenging test that consists of scenario-based questions that test the candidate's knowledge of the standard's core concepts, modeling language, and its application in various scenarios. It covers areas such as modeling techniques, stakeholder management, and the relationships among different components of the architecture landscape.

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## The Open Group ArchiMate 3 Part 2 Exam Sample Questions (Q10-Q15):

### NEW QUESTION # 10

Please read this scenario prior to answering the question

ArchiCar is a specialized company that focuses on manufacturing luxury electric cars and powertrain components, along with producing battery-charging equipment. With its own distribution network and showrooms, ArchiCar adopts a direct-to- customer sales model through online channels.

The manufacturing of ArchiCar's electric cars is carried out on fully automated assembly lines. Leveraging a cutting-edge manufacturing process, the company boasts an impressive ability to sell and deliver a vehicle within just one month from the time of order placement. Anticipating significant growth, the CEO has set ambitious plans to increase annual production from 100,000 to 500,000 vehicles within a three-year timeframe.

To ensure the highest quality standards, ArchiCar relies on locally manufactured finished steel from the renowned ArchiMetal plant. ArchiMetal specializes in lightweight steels that allow ArchiCar to achieve a reduced vehicle weight without compromising strength and crash performance. The finished steel is efficiently transported by rail to ArchiCar's production plant, where it is stored in a dedicated warehouse until required for the automated car assembly process. Conveyor belts facilitate the seamless transfer of the finished steel from the warehouse to the assembly plant.

At the ArchiCar assembly plant, an optimized and streamlined assembly process is implemented, resulting in the production of 12 vehicles per hour. Once assembled, the cars are transported to a nearby distribution center using specialized trucks.

These vehicles are then stored at the distribution center until they are ready for delivery to their eagerly awaiting new owners.

Refer to the Scenario

You are a consultant to the CIO. She has asked you to illustrate the end-to-end technology processes at ArchiCar from raw materials to assembled cars ready for delivery.

Which of the following answers provides the best description?

- A. □
- B. A diagram of a vehicle assembly Description automatically generated
- 
- C. □
- D. □

**Answer: D**

Explanation:

In this scenario, the task is to model the end-to-end technology processes at ArchiCar, showing how raw materials (finished steel) are processed through the company's manufacturing, transportation, and distribution system, ultimately resulting in fully assembled cars ready for delivery.

Key ArchiMate® 3.2 Concepts Applied:

\* Business Processes:

- \* Steel Making: ArchiMetal manufactures finished steel, a key raw material for ArchiCar's production.
- \* Transportation: The finished steel is transported by rail from the ArchiMetal steel plant to ArchiCar's warehouse.
- \* Storage: The finished steel is stored in the ArchiCar Warehouse until it is required for the assembly process.
- \* Car Assembly: The conveyor belt moves the steel from the warehouse to the assembly plant, where cars are assembled on automated lines.
- \* Transportation (Specialized Trucks): Once assembled, the cars are transported to a distribution center using specialized trucks.
- \* Storage (Distribution Center): The finished cars are stored in the distribution center, awaiting delivery to customers.

\* Application and Technology Components:

- \* Conveyor Belt: The transfer of finished steel between the warehouse and assembly plant is automated via the conveyor belt.
- \* Rail Transport and Specialized Trucks: Rail transport handles the movement of steel, and specialized trucks are used for car transportation to the distribution center.

\* End-to-End Flow:

- \* The model needs to clearly depict the full process flow from the production of steel, through its transportation and storage, to the automated assembly of luxury cars and their eventual transportation to the distribution center.
- \* The relationships between processes (e.g., steel making, transportation, car assembly, and storage) must be clear and follow the logical flow of operations.

Why Option D is Correct:

- \* Option D provides a clear and accurate representation of the end-to-end processes described in the scenario.
- \* It begins with the steel-making process at the ArchiMetal steel plant and follows through with the transportation of the finished steel to the warehouse by rail transport.
- \* The process of moving steel via the conveyor belt from the warehouse to the assembly plant for car manufacturing is clearly depicted.
- \* Once cars are assembled, they are transported to the distribution center using specialized trucks and are then stored until delivery, completing the end-to-end flow.
- \* The relationships between processes and supporting components (e.g., conveyor belt, transportation methods) are clearly illustrated, following ArchiMate® standards.

Why Other Options Are Incorrect:

- \* Option A is incorrect because it misses some key elements of the process. It does not fully clarify the role of the warehouse or how the finished steel is transported between locations.
- \* Option B misrepresents the process flow, particularly the storage and assembly process. The connection between steel production and car assembly is not as clearly illustrated.

\* Option C also lacks clarity in how the finished steel is moved from the warehouse to the assembly plant, and it does not accurately capture the flow of transportation and storage after car assembly.

Conclusion:

Option D is the best answer because it provides the most complete and clear description of the end-to-end technology processes at ArchiCar, from raw materials (finished steel) to assembled luxury cars ready for delivery. It aligns well with the scenario and adheres to ArchiMate® 3.2 modeling standards, showing all necessary relationships between business processes and supporting components.

## NEW QUESTION # 11

Please read this scenario prior to answering the question

ArchiCar has been a market leader in the premium priced luxury car sector for the last decade. Its product leadership strategy has brought superior products to market, and enabled ArchiCar to achieve premium prices for its cars. This strategy has been widely successful in the past, but recently competitors have been offering comparable products and taking significant market share. The governing board of ArchiCar has identified opportunities in emerging markets where the ArchiCar brand is associated with luxury and high performance products, but is thought to be too expensive for mass-market success. Based on this assessment, the board has made the decision to setup a subsidiary company to mass-produce affordable cars locally. This will be achieved by focusing on a strategy of operational excellence. Such a strategy is ideal for such markets where customers value cost over other factors.

To facilitate this strategic transformation, the project has been divided into multiple phases within a five-year program. The initial phase, known as "Achieving Operational Excellence," is underway. The engineering team has begun devising an action plan to drive the necessary changes and outlining the technological conditions that must be met. The product architect has identified three current capabilities - industry-leading engineering, high-quality materials sourcing, and cutting-edge focused R&D - along with their contributions to the new production philosophy.

Moving forward, it has been determined that two out of the three current capabilities require revision.

Materials sourcing needs to be adjusted to meet optimization demands, and R&D targets must align with future goals to enable affordable production. Additionally, process engineering is introduced as a fourth capability to shift the company's focus from products to a process-oriented approach.

The Enterprise Architecture team has been tasked with migration planning, and identifying key work packages and deliverables. They have identified two transition states between the current and future scenario.

The first transition aims to adjust

current capabilities, including revising the R&D approach and procurement strategy. The second transition aims to shift from a product-centric mindset to a process-focused approach and adjust materials sourcing accordingly. It is important to consider existing supplier contracts that cannot be immediately canceled during this process.

The Enterprise Architecture team has identified that the second transition must implement a process framework, in order to shift to a process focus and meet a number of requirements, including the requirement for end-to-end process thinking. As this requirement impacts procurement processes, it also impacts the procurement strategy.

Refer to the Scenario

You have been asked to model parts of the overall scenario, including migration planning, the motivations driving the migration, and the work packages necessary to achieve the desired deliverables.

Which of the following answers best describes the scenario?

- A. A diagram of process flow Description automatically generated
- 
- B. A diagram of a process Description automatically generated
- 
- C. A diagram of a process Description automatically generated
- 
- D. A diagram of a process Description automatically generated
- 

## Answer: A

Explanation:

This scenario involves migration planning for ArchiCar as it transitions from a product-centric approach to an operational excellence strategy for mass-producing affordable cars in emerging markets. The task is to model the steps involved, including work packages, deliverables, and the motivations driving the transitions.

Key ArchiMate® 3.2 Concepts Applied:

\* Capabilities and Transition Phases:

\* The existing capabilities - R&D, material sourcing, and engineering - need to be adjusted to fit the new strategy. In particular:

\* Revising R&D targets to align with the goal of affordable production.

\* Revising the procurement strategy to optimize material sourcing.

- \* Introduction of a process focus in the second phase to shift from a product-centered approach to operational excellence.
- \* Two transition states are identified:
  - \* Plateau 1 (Adjusted Capabilities): Focuses on revising the R&D strategy and procurement strategy.
  - \* Plateau 2 (Shifted Focus): Involves shifting to a process-oriented focus, adjusting material sourcing, and implementing a process framework to enable end-to-end process thinking.
- \* Work Packages and Deliverables:
  - \* Work packages include activities such as revising R&D strategy and procurement strategy during the first transition, and then developing process focus and implementing a process framework in the second transition.
- \* These work packages are linked to key deliverables:
  - \* Plateau 1: Realigning R&D and procurement strategies to achieve adjusted capabilities.
  - \* Plateau 2: Implementing a process framework, shifting to process-oriented thinking, and achieving the operational excellence goals.
- \* Motivation Elements:
  - \* The migration is driven by a need to realign current capabilities (such as focusing R&D on affordability and optimizing procurement) and a requirement to shift focus from product leadership to operational excellence.
  - \* The external driver is the competition and market opportunity in emerging markets, where cost is more critical than luxury.
- \* Dependencies and Constraints:
  - \* Supplier contracts may impose constraints on how quickly procurement strategies can change, which is considered in the transition planning.
  - \* The process framework must be implemented in a way that supports end-to-end process thinking

Why Option B is Correct:

- \* Option B accurately reflects the two transition phases (Plateaus 1 and 2) and shows the appropriate work packages and deliverables in line with the scenario.
- \* It clearly models the steps for revising R&D strategy and procurement strategy in the first transition, and the shift to a process focus in the second transition.
- \* The process framework and its link to end-to-end process thinking and procurement strategy are also correctly modeled, fulfilling the requirements of the scenario.
- \* Motivations for the changes, such as the focus on the price/quality ratio, and the external drivers for shifting strategy are well captured.

Why Other Options Are Incorrect:

- \* Option A and Option C represent or omit important relationships between work packages, such as the link between the process framework and the end-to-end process thinking.
- \* Option D does not correctly capture the sequence of work packages and the logical flow of transitions between phases.

Conclusion:

Option B provides the most complete and accurate description of the scenario, correctly illustrating the migration planning, motivations, and the work packages necessary to achieve the target state. It aligns well with ArchiMate® 3.2 modeling standards and meets the scenario's requirements.

## NEW QUESTION # 12

Please read this scenario prior to answering the question

The ArchiInsurance senior management, board members, customers, and major stockholders have expressed long-standing concerns regarding the business continuity risks associated with relying on a single data center.

Located in an area prone to

flooding, earthquakes, and occasional water leaks from the cafeteria above, the current data center has significant vulnerabilities. To address these concerns and mitigate the risks, ArchiInsurance has developed a comprehensive plan to relocate its existing data center to two separate ready-to-use data centers in different cities. As a major undertaking, the approval of the Board of Directors is required to proceed with the project.

The primary objectives of the data center move are to reduce the risk of business interruptions, reduce both planned and unplanned downtime for critical applications, and provide reassurance to ArchiInsurance stakeholders. Ensuring minimal disruption during the transition is crucial. However, several constraints make the planned migration to the new data centers particularly challenging. Certain critical ArchiInsurance applications cannot be offline for more than one hour, and any planned downtime must be restricted to specific four-hour windows on weekends. Additionally, the migration cannot take place during quarterly or year-end closing periods to avoid disrupting critical processing operations.

ArchiInsurance management has devised a multi-phase data center transformation program to facilitate a smooth transition. Each phase is critical for establishing stable and fully functional data center configurations throughout the transformation process.

The initial phase entails detailed scheduling and planning to develop a comprehensive transformation plan aligned with ArchiInsurance's timing and scheduling requirements. During the second phase, ArchiInsurance will procure the necessary hardware and software for the new data centers, while also seeking refunds for the hardware and software in the current data center once it is decommissioned. The third phase involves setting up the new data centers and conducting parallel testing of the new hardware and software alongside

the existing production environment. The transition between the old and new data centers occurs in the fourth phase, followed by the fifth phase, which is the decommissioning of the old data center. This involves returning the hardware and software to obtain the contracted refunds. Each phase, from the second to the fifth, is initiated once specific conditions outlined in the previous phase have been met.

#### Refer to the Scenario

The IT department's leader has assigned you the task of creating a model to explain the rationale behind Archisurance's decision to transform its data center infrastructure. The model should show the concerns and motivations of the stakeholders involved.

Additionally, it should outline the specific goals to be achieved through the data center transformation program, the associated deliverables, and the limitations that must be considered throughout the program's implementation.

Which of the following answers provides the best explanation?

- A. A diagram of a data center AI-generated content may be incorrect.
  -
- B. A diagram of data center AI-generated content may be incorrect.
  -
- C. A diagram of a data center AI-generated content may be incorrect.
  -
- D. A diagram of data center AI-generated content may be incorrect.
  -

#### Answer: D

Explanation:

We need to identify the most accurate and complete model that explains:

\* Stakeholder Concerns & Motivations- Including senior management, board members, customers, and stockholders.

\* Objectives & Goals- Reducing business risks, minimizing downtime, and reassuring stakeholders.

\* Deliverables- The transition to two new data centers and data center transformation program.

\* Constraints & Requirements- Planned downtime limits, critical application uptime requirements, and scheduling constraints.

Why C is the Best Choice:

#Includes all stakeholder concerns- Clearly represents business continuity risks and the rationale for transitioning to two new data centers.#Clearly defines the objectives- Reducing downtime and risk of business interruption.#Shows key constraints-

\* Critical applications cannot be offline for more than one hour.

\* Downtime must be in four-hour weekend windows.

\* The migration must avoid closing periods.#Links deliverables to objectives- The data center transformation program and new data centers are clearly positioned as solutions.#Represents dependencies correctly- Showing how each motivation leads to a goal, which leads to a deliverable.

Why Not A, B, or D?

\* A: Does not establish a strong link between the concerns and the solution clearly enough.

\* B: The structure does not align well with the scenario requirements, and some constraints and dependencies are missing.

\* D: Overcomplicates some relationships and does not emphasize stakeholder concerns effectively.

#### NEW QUESTION # 13

Please read this scenario prior to answering the question

The ArchiSurance enterprise document management solution plays a crucial role in supporting a large number of document types and managing a high volume of document-based transactions each day. Given its business-critical nature, the document management solution is hosted redundantly across two geographically separate data center sites: Site A and Site B. Both sites are configured identically to ensure seamless operations.

Each site has a highly available data center network (DCN) that connects to the resilient ArchiSurance wide area network (WAN). Each claim management server is connected to its respective site's DCN, forming a converged network that interconnects servers and storage arrays. A dedicated physical storage array is allocated to the claim management application within each DCN.

Additionally, each site houses four powerful physical servers exclusively dedicated to the claim management application.

Among these servers, one remains on standby at any given time, while the other three take on specific roles in hosting the document, workflow, and application engines.

The standby server is responsible for monitoring the behavior of the other servers, providing a logging and reporting service. The active servers regularly transmit data to facilitate this monitoring functionality. In the event of a server failure, the standby server steps in to perform resource reallocation, replacing the faulty server. However, this task requires manual intervention from a system administrator to reconfigure the logging and reporting service to adapt to the new environment.

#### Refer to the Scenario

The IT manager has asked you to model the hardware and networks that support the document management solution. This includes capturing the infrastructure components such as data center sites, servers, storage, and networks. Additionally, you are expected to

outline the necessary functionality and services required to enable failover within a server cluster. Given that both data centers share an identical configuration, it is sufficient for Site B to only show the associated networking. Which of the following is the best answer?

- A. A diagram of a software server AI-generated content may be incorrect.
  -
- **B. A diagram of a server AI-generated content may be incorrect.**
  -
- C. A diagram of a server AI-generated content may be incorrect.
  -
- D. A diagram of a server AI-generated content may be incorrect.
  -

### Answer: B

Explanation:

We need to identify the most accurate and complete model that represents:

- \* Infrastructure Components- Including data centers, servers, storage arrays, and networks.
- \* Failover Capabilities- Showing the standby server's role in monitoring and switching functionality upon failure.
- \* Redundant Setup- Ensuring the representation of both data centers (Site A and Site B), with Site B showing only networking.
- \* Interconnectivity- Between servers, DCN, and WAN.

Why D is the Best Choice:

#All required infrastructure components are included, such as:

- \* Physical servers (Document, Workflow, and Application Servers).
- \* Standby Server for failover.
- \* Claim Management Storage Array.
- \* DCN (Data Center Network) for Site A and Site B.
- \* ArchiSurance WAN for external connectivity.

#The Standby Server is correctly linked to logging, monitoring, and reporting, showing its role in monitoring and failover.

#Networking is modeled properly:

- \* Both Site A and Site B have a DCN, correctly interconnecting storage and servers.
- \* Site B does not duplicate servers but represents networking, as per the scenario.

#Functionality of Failover is Modeled Accurately:

- \* Monitoring and reporting services are depicted.
- \* Manual intervention by a system administrator is present.

Why Not A, B, or C?

- \* A: Does not fully capture the network and storage relationships clearly.
- \* B: Similar to A but misses some essential network connections.
- \* C: Incorrect failover representation, and networking elements are not clearly depicted.

### NEW QUESTION # 14

Please read this scenario prior to answering the question

ArchiSurance has decided to leverage its financial expertise by offering defined contribution retirement plans.

Each trading day, ArchiSurance submits consolidated mutual fund trading transactions to a stock exchange on behalf of its retirement plan participants.

The daily mutual fund trading cycle consists of four key processes: Transaction capture, pricing, trading and reconciliation.

Transaction capture consists of two sub-processes: manual exchange and loans and distributions (L&D). For transaction capture, retirement plan participants use an online account management application to enter manual fund exchange transactions. For L&D, plan participants use a separate application to enter requests. The L&D application determines whether the request can be fulfilled based on the mutual fund balances held in each plan balances and a set of business rules. Each day's captured manual exchange transactions accumulate in a transaction database.

ArchiSurance contracts with a third-party information service to receive a file of mutual fund prices at the close of each trading day. The pricing application uses this file to convert captured transaction into trades, and then validates each trade against the mutual fund balances held in each plan. The pricing application generates a trade file with the minimum number of trades necessary. The trading application sends this file to an external trading service.

When the trading application

receives a confirmation file back from the trading service, it causes the reconciliation application to update the plan recordkeeping database.

The account management and L&D applications are hosted on separate application server clusters. Each cluster is a physically separate host that runs application server software on a set of virtualized hosts. All of these applications use a database server

infrastructure that is hosted on another separate cluster of virtualized servers also on a dedicated physical host. The pricing, consolidation, trading and reconciliation applications, however, are batch applications that run on the ArchiSurance mainframe computer. All application hosts are connected via a converged data center network (DCN), which also connects them to a storage area network (SAN) as well as a wide area network (WAN) that is used to communicate with the external trading service. The SAN includes two physically separate storage arrays, one of which holds data for all databases, and another that holds data for all files.

Refer to the Scenario

The systems analysts would like to better understand the business processes and applications for daily fund trading. You have been asked to describe the business processes and sub-processes, the applications that they use, the data objects accessed by those applications, and the external application services that access some of those data objects.

Which of the following is the best answer? Note that you are not required to model the business actors/roles.

- A. □
- B. □
- C. □
- D. □

**Answer: B**

Explanation:

In this scenario, the goal is to model the business processes, their sub-processes, the applications supporting these processes, and the data objects these applications access. Additionally, external services that access some of these data objects need to be shown. This includes capturing the key processes and their dependencies, as well as understanding how the applications interact with data and external services.

Key ArchiMate® 3.2 Concepts Applied:

- \* Business Processes and Sub-Processes:
- \* Transaction Capture Process: Consists of two sub-processes:
- \* Manual Exchange
- \* Loans & Distribution (L&D) This process is responsible for capturing transactions from users through different applications (Online Account Management, L&D Application).
- \* Pricing Process: This process uses the Mutual Fund Prices from a third-party service and the Plan Balances to validate and price trades.
- \* Trading Process: This process generates a Trade File and interacts with an external Trading Service.
- \* Reconciliation Process: This final process updates the Plan Recordkeeping Data after confirming trades from the External Trading Service.
- \* Applications and Data:
- \* Online Account Management Application and L&D Application: These capture user inputs for transactions and maintain Transaction Data and Plan Balances.
- \* Pricing Application: Uses Mutual Fund Prices and Transaction Data to generate Trade Data.
- \* Trading Application: Submits Trade Data and receives a Confirmation File from the external Trading Service.
- \* Reconciliation Application: Uses the Confirmation File to update Plan Recordkeeping Data.
- \* External Application Services:
- \* Third-Party Information Service: Provides Mutual Fund Prices.
- \* External Trading Service: Processes trades and returns a Confirmation File.
- \* Data Objects:
- \* Transaction Data: Captured by the transaction capture processes.
- \* Mutual Fund Prices: Received from the third-party service.
- \* Trade Data: Generated by the pricing and trading applications.
- \* Plan Recordkeeping Data: Updated by the reconciliation process after trade confirmation.

Why Option B is Correct:

- \* Option B provides the most complete and accurate representation of the scenario. It captures the business processes (Transaction Capture, Pricing, Trading, Reconciliation) and their sub-processes, while showing the appropriate connections to the applications that support these processes.
- \* It clearly depicts the data objects (Transaction Data, Plan Balances, Trade File, Mutual Fund Prices, Plan Recordkeeping Data) and their flows between the processes and applications.
- \* The model also includes the external services (Third-Party Information Service and External Trading Service), showing how these interact with the internal applications and data objects.
- \* It accurately represents the flow of Trade Data from the Pricing Application to the Trading Application, and the use of Mutual Fund Prices by the Pricing Process.

Why Other Options Are Incorrect:

- \* Option A and Option D miss some critical connections between the applications and the external services. They also lack clarity in

how the data flows between the processes and applications.

\* Option C does not adequately represent the interaction between the applications and the external services (e.g., Third-Party Information Service), which is a key requirement in this scenario.

Conclusion:

Option B provides the best and most accurate description of the business processes, applications, data objects, and external services involved in ArchiSurance's daily fund trading operations, following ArchiMate® 3.2 standards for modeling business processes and applications.

## NEW QUESTION # 15

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