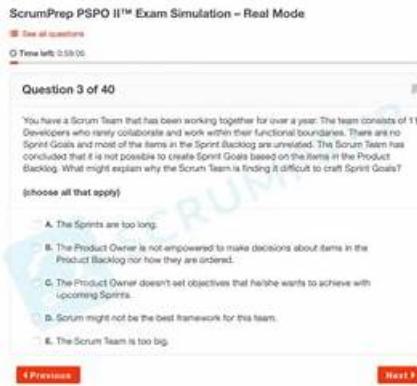


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The Professional Scrum Product Owner II (PSPO-II) Certification Exam is designed to test the advanced knowledge and skills of experienced Product Owners who have already obtained the PSPO-I certification. PSPO-II Exam is part of the Scrum.org certification program, which is recognized worldwide as a leading authority in Scrum methodology and agile product development.

Scrum PSPO-II Certification Exam is an advanced certification for product owners who have gained experience in applying the Scrum framework in different scenarios. Professional Scrum Product Owner II certification exam tests the product owner's ability to maximize the value of the product and work effectively with the development team and stakeholders. To be eligible for the certification exam, candidates must have completed the PSPO-I certification and gained at least one year of experience in a product ownership role. Professional Scrum Product Owner II certification exam is a rigorous process that tests the candidate's knowledge and skills in product ownership.

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Scrum Professional Scrum Product Owner II Sample Questions (Q47-Q52):

NEW QUESTION # 47

When the Product Owner is too busy to work with all of the teams in a multi-team product development effort, which strategy will help them?

(choose the best answer)

- A. Communicate a clear Product Goal and delegate some activities to the Developers.

- B. Assign sub-Product Owners to each Scrum Team.
- C. Add component team Product Owners.
- D. Enlist the Program Management Office to help coordinate work.
- E. All of the above.

Answer: A

Explanation:

The Product Owner is accountable for maximizing the value of the product resulting from the work of the Scrum Team. They are also accountable for effective Product Backlog management, which includes clearly expressing Product Backlog items, ordering them to best achieve goals and missions, ensuring that the Product Backlog is transparent, visible and understood. The Product Owner may do the above work or may delegate the responsibility to others. However, the Product Owner remains accountable¹. When working with multiple Scrum Teams on the same product, the Product Owner should ensure that there is a shared understanding of the Product Goal among all the teams and stakeholders. The Product Goal is the long-term objective for the Scrum Team. They must fulfill (or abandon) one objective before taking on the next². The Product Owner should also collaborate with the Developers to create and refine Product Backlog items that are valuable, feasible, and testable. The Developers are accountable for creating a plan for the Sprint, the Sprint Backlog¹. The Product Owner should trust the Developers to self-organize and deliver the most valuable increments possible.

The other options are not recommended strategies for the Product Owner, as they may introduce unnecessary complexity, confusion, and waste. Adding component team Product Owners, enlisting the Program Management Office, or assigning sub-Product Owners may create silos, dependencies, and conflicts among the teams and stakeholders. These roles may also undermine the authority and accountability of the Product Owner, and reduce the transparency and alignment of the Product Backlog. The Product Owner should work with the Scrum Master and the Developers to find ways to optimize the value delivery and collaboration across the teams, rather than creating intermediaries or proxies³⁴. References: 1: Scrum Guide 2: Understanding and Applying the Scrum Framework 3: Managing Products with Agility 4: Evolving the Agile Organization

NEW QUESTION # 48

Which of the following is the most effective way of improving the Time-to-Market of a product? (choose the best answer)

- A. Removing low performing people.
- B. **Understanding and removing impediments to faster delivery**
- C. Working harder to go faster.
- D. Hiring more team members
- E. All of the above.
- F. Increasing project funding

Answer: B

NEW QUESTION # 49

You have many customers on different versions of the same product. Most of your time and effort is spent maintaining all of the product variations. This leaves you with little time to invest in product improvements.

Which of the following would best help you improve effectiveness to deliver new value? (choose the best answer)

- A. Examining Time to Market measures
- B. None of the above.
- C. Examining Unrealized Value measures.
- D. **Examining Ability to Innovate measures.**
- E. All of the above.
- F. Examining Current Value measures.

Answer: D

NEW QUESTION # 50

When the Product Backlog is updated? (choose the best answer)

- A. **It is updated as either the new information or the insights emerge.**
- B. Before the Sprint Planning to know the total amount of work that needs to complete within a Sprint.

- C. After the Daily Scrum to ensure an accurate daily overview of project progress.
- D. All of the above.
- E. The Product Owner should not do that. It's the Developers's responsibility.

Answer: A

NEW QUESTION # 51

Which phrase best describes a Product Owner?
(choose the best answer)

- A. Requirements engineer.
- B. Go-between for the Developers and customers.
- C. Team manager.
- D. **Value maximizer.**

Answer: D

Explanation:

According to the Scrum Guide, the Product Owner is accountable for maximizing the value of the product resulting from the work of the Scrum Team¹. This means that the Product Owner is responsible for defining, prioritizing, and delivering the features and functionalities that create the most value for the customers, users, and stakeholders of the product². The Product Owner does this by managing the Product Backlog, collaborating with the Developers and the Scrum Master, validating the product assumptions and hypotheses, and measuring the outcomes and impacts of the product³. The Product Owner is not just a go-between, a requirements engineer, a team manager, or any other traditional role, but rather a value maximizer who drives the product vision and strategy, and ensures that the product delivers the desired benefits and solves the real problems⁴

NEW QUESTION # 52

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