

DevOps-Leader인증덤프샘플문제 & DevOps-Leader최신버전덤프공부



Itexamdump의 학습가이드에는Peoplecert DevOps-Leader인증 시험의 예상문제, 시험문제와 답입니다. 그리고 중요한 건 시험과 매우 유사한 시험문제와 답도 제공해드립니다. Itexamdump을 선택하면 Itexamdump는 여러분을 빠른시일내에 시험관련지식을 터득하게 할 것이고Peoplecert DevOps-Leader인증시험도 고득점으로 패스하게 해드릴 것입니다.

Peoplecert DevOps-Leader Exam Syllabus Topics:

Section	Weight	Objectives
Measure to Improve	5%	- The Improvement Kata and Experiments - Creating a Future Value Stream Map
Measure to Learn	5%	- Creating a Current Value Stream Map - Avoiding Measure to Target
Articulating and Socializing Vision	15%	- Organizational Change in Large Enterprises - Empowering People - Broadcasting Outside of Your Organization
DevOps and Transformational Leadership	15%	- Benefits of DevOps - Current Definitions of DevOps - Transformational Leadership
Unlearning Behaviors	12.5%	- Psychological Safety and Neuroscience - Governance, Risk and Compliance (GRC) and DevOps - Mindset, Mental Models and Cognitive Bias
Target Operating Models and Organizational Design	15%	- Conway's Law - Desired Outcomes of DevOps - DevOps Target Operating Model Design Principles
Maintaining Energy and Momentum	15%	- A High-Trust Culture - Culture and Climate - The DevOps Business Case
Becoming a DevOps Organization	17.5%	- Building Safety In - How DevOps Differs - DevOps Kaizen

>> DevOps-Leader인증덤프 샘플문제 <<

DevOps-Leader최신버전 덤프공부 - DevOps-Leader시험대비 최신 덤프자료

Itexamdump를 선택함으로써, Itexamdump는 여러분Peoplecert인증DevOps-Leader시험을 패스할 수 있도록 보장하고, 만약 시험실패시 Itexamdump에서는 덤프비용전액환불을 약속합니다.

최신 Peoplecert Certification DevOps-Leader 무료샘플문제 (Q27-Q32):

질문 # 27

What is the key metric for DevOps teams over traditional IT teams?

- A. Flow
- B. Productivity
- C. Cost
- D. Capacity

정답: A

설명:

The key metric for DevOps teams is flow. Traditional IT management often emphasizes cost control, resource utilization, capacity, and individual productivity. While those measures can be useful, they frequently optimize local activity rather than end-to-end value delivery. DevOps instead focuses on how work flows from idea to customer outcome: how quickly, safely, and predictably value moves through the system.

Flow-oriented measurement helps leaders identify constraints, queues, handoffs, rework, excessive work in progress, long lead times, failed changes, and feedback delays. This is critical because a team may appear fully utilized and productive while customers still experience slow delivery and unstable services. DevOps teams therefore measure outcomes and system performance rather than only internal effort. Common flow-related measures include lead time, deployment frequency, change failure rate, mean time to restore service, throughput, work in progress, and wait time.

Cost and capacity are not irrelevant, but when they become the dominant measures, they can encourage silo optimization and high utilization at the expense of speed and resilience. Productivity is also difficult to interpret unless connected to value. Relevant study guide references: Measuring to Improve, Measuring to Learn, Becoming a DevOps Organization, and Target Operating Models and Organizational Designs.

질문 # 28

Bernhard is an expert tester and whilst he likes the new model his organization has chosen, which means he is in a cross-functional team, he also misses working in a group of testers and sharing best practice and knowledge. He goes to his chapter meetups but wants a broader community to work with on the emerging artificial intelligence based testing automation tools becoming available in the market.

What could Bernhard do?

- A. Organize testing automation people into squads
- B. Create a Guild for AI testing automation
- C. Have a chapter lead organize AI testing automation meetups
- D. Implement a testing automation Tribe Leadership Team

정답: B

설명:

The correct answer is B because a guild is an appropriate structure for a broader community of interest that spans teams, squads, chapters, or tribes. Bernhard already participates in chapter meetups, which typically connect people with the same discipline or competency area, such as testing. However, his need is more specific and broader: collaboration around emerging AI-based testing automation tools across the organization.

A guild allows interested practitioners to voluntarily share knowledge, develop practices, explore tools, run experiments, and build capability around a shared topic. This fits the DevOps principle of enabling decentralized learning while avoiding the return to rigid functional silos. It also supports communities of practice, which help specialists maintain professional excellence while still contributing to cross-functional delivery teams.

Option B introduces unnecessary hierarchy. Option C is incorrect because squads are delivery teams, not communities for specialist knowledge sharing. Option D may help locally, but it is narrower than forming a guild and depends on the chapter lead rather than creating an open community. Relevant study guide references: Target Operating Models and Organizational Designs; Maintaining Energy and Momentum; Becoming a DevOps Organization.

질문 # 29

Which of the following is a characteristic of transformation as opposed to evolution?

- A. Orchestrated from the top by an individual

- B. Thinking is systematic
- C. Empowered people participate
- D. Authority is distributed

정답: A

설명:

The correct answer is A because transformation, when contrasted with evolution, is often characterized as a deliberate, directed, and orchestrated change effort, commonly driven from the top by a senior leader or small leadership group. It is typically planned around a defined future state and mobilized through vision, sponsorship, communication, and coordinated intervention. In DevOps leadership, this distinction matters because organizations frequently describe major change programs as "transformations" when they are actively steering people, structures, practices, and technology toward a new operating model.

The other options align more closely with evolutionary change. Empowered people participating, distributed authority, and systemic thinking are characteristics of an adaptive, emergent, and organization-wide evolution.

Evolution depends on many local decisions, learning loops, experiments, and adjustments across the system rather than centralized orchestration by one individual.

A DevOps Leader must understand both modes. Transformation can create urgency and direction, but evolution helps sustain learning and adaptation. Relevant study guide references: DevOps and Transformational Leadership; Maintaining Energy and Momentum; Articulating and Socializing Vision; Unlearning Behaviors.

질문 # 30

To get the most accurate picture of an organization's actual state in a DevOps evolution, why is it essential to listen to everybody that's involved, particularly those who are doing the work on a day to day basis?

- A. There are many paths to success, and even more that lead to failure
- **B. Management often have a rosier view**
- C. Cross team sharing is key to scaling
- D. Automating security is mission-critical

정답: B

설명:

The correct answer is A because a reliable DevOps assessment must expose the organization's real operating conditions, not only its intended structure, formal reports, or leadership interpretation. In DevOps evolution, leaders must understand actual flow of work, friction points, queue times, handoffs, rework, incident patterns, cultural constraints, and sources of delay. These are often most visible to the people performing the work every day: engineers, testers, service desk staff, operations teams, security practitioners, product owners, and release personnel.

Management perspectives are valuable, but they can be filtered through dashboards, status reports, escalation paths, and optimistic assumptions. Leaders may see strategic intent, while teams experience practical reality.

This is why DevOps emphasizes learning from the system of work, going to where the work happens, creating psychological safety, and listening across organizational levels. Without frontline input, transformation activity may optimize the wrong constraint or reinforce existing dysfunction.

Options B, C, and D describe valid DevOps ideas, but they do not directly explain why broad listening is essential when assessing the current state. The relevant study guide areas are Measuring to Learn, DevOps and Transformational Leadership, Becoming a DevOps Organization, and Unlearning Behaviors.

질문 # 31

When you are writing a DevOps investment case, which of the following is a hard, quantifiable benefit you can state?

- **A. Revenue from accelerating time to value of new functionality**
- B. Market perception
- C. Customer satisfaction
- D. Competitive advantage

정답: A

설명:

The correct answer is A because revenue from accelerating time to value is a hard, quantifiable business benefit. A DevOps investment case must translate improvement activity into measurable organizational outcomes. Faster delivery of valuable functionality

can directly affect revenue by enabling earlier market entry, quicker customer adoption, faster realization of product enhancements, and reduced delay cost.

Customer satisfaction, competitive advantage, and market perception are important, but they are generally softer or less directly quantifiable unless converted into measurable indicators. For example, customer satisfaction may be tracked through NPS or churn, and competitive advantage may influence revenue, but the option that most directly expresses a financial benefit is accelerated revenue from faster time to value.

DevOps leaders need this distinction when building executive support. Tooling, automation, team redesign, continuous delivery, and value stream improvement should not be justified only as technical improvements.

They should be linked to financial and operational outcomes such as increased revenue, reduced cost of delay, lower change failure cost, faster recovery, and improved capacity for innovation. Relevant study guide references: Measuring to Improve; Measuring to Learn; Becoming a DevOps Organization.

질문 # 32

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