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PMI PROJECT MANAGEMENT ASSOCIATE (CAPM) CERTIFICATION

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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q491-Q496):

NEW QUESTION # 491

What type of project structure is a hierarchically organized depiction of the resources by type?

- A. Organizational breakdown structure (OBS)
- B. Work breakdown structure (WBS)
- C. Resource breakdown structure (RBS)
- D. Project breakdown structure (PBS)

Answer: C

Explanation:

Section: Volume C

Explanation

Explanation:

6.4.3.2 Resource Breakdown Structure

The resource breakdown structure is a hierarchical representation of resources by category and type.

Examples of resource categories include labor, material, equipment, and supplies. Resource types may include the skill level, grade level, or other information as appropriate to the project. The resource breakdown structure is useful for organizing and reporting project schedule data with resource utilization information.

NEW QUESTION # 492

A project manager proactively meets with other project managers who manage other projects in the same program. To minimize the impact that other projects within the program may have on their project of what should the project manager be aware?

- A. Requirements that impact the scope
- B. Uncertainty of emerging issues
- C. Demands on the same resources
- D. Project charter

Answer: C

NEW QUESTION # 493

Changes to formally controlled documentation, plans, etc. to reflect modified or additional ideas or content are known as:

- A. defect repairs.
- B. updates.
- C. corrective actions.
- D. preventive actions.

Answer: B

Explanation:

Section: Volume D

Explanation

Explanation:

4.3.3.3 Change Requests

A change request is a formal proposal to modify any document, deliverable, or baseline. An approved change request will replace the associated document, deliverable, or baseline and may result in an update to other parts of the project management plan. When issues are found while project work is being performed, change requests are submitted, which may modify project policies or procedures, project scope, project cost or budget, project schedule, or project quality. Other change requests cover the needed

preventive or corrective actions to forestall negative impact later in the project. Requests for a change can be direct or indirect, externally or internally initiated, and can be optional or legally/contractually mandated, and may include:

- Corrective action-An intentional activity that realigns the performance of the project work with the project management plan;
- Preventive action-An intentional activity that ensures the future performance of the project work is aligned with the project management plan;
- Defect repair-An intentional activity to modify a nonconforming product or product component;
- Updates-Changes to formally controlled project documents, plans, etc., to reflect modified or additional ideas or content.

NEW QUESTION # 494

A new project was approved and the project manager is discussing the most suitable delivery approach with the project sponsor. Which three of the following are characteristics of a traditional project delivered using a linear delivery approach? (Choose three)

- A. Collocated project teams
- B. Few expected simple scope change requests
- C. Routine and repetitive activities
- D. Use of established templates
- E. Many expected simple scope change requests

Answer: B,C,D

NEW QUESTION # 495

The chart below is an example of a:

-
- A. Requirements traceability matrix
- B. RACI chart
- C. Responsibility assignment matrix (RAM)
- D. Work breakdown structure (WBS)

Answer: A

NEW QUESTION # 496

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