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AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q41-Q46):

NEW QUESTION # 41

What portion of Activity B is on the critical path?

- A. None of it
- B. First half of the activity
- **C. Last half of the activity**
- D. The whole activity

Answer: C

Explanation:

- * The Critical Path comprises the sequence of activities that directly impact the project's completion time.
- * If only the last half of Activity B delays the subsequent activities, then this portion lies on the critical path.
- * Reference: PSP Study Guide, Section 2.4.3 - Schedule Analysis, emphasizes identifying segments of activities that are critical due to dependencies and float values.

NEW QUESTION # 42

What is the primary difference between the arrow diagramming method (ADM) and the precedence diagramming method (PDM)?

- A. ADM uses arrows, while PDM uses boxes.
- B. ADM is manual CPM calculations, while PDM is computerized.
- C. PDM is a bar chart with network logic, while ADM is a pure logic network.
- **D. ADM is limited to finish-to-start logic relationships, while PDM is not.**

Answer: D

Explanation:

* Arrow Diagramming Method (ADM):

Also known as Activity-on-Arrow (AoA).

Activities are represented as arrows, and only finish-to-start (FS) relationships are supported.

ADM has limitations in representing other relationships like start-to-start (SS), finish-to-finish (FF), or start-to-finish (SF).

* Precedence Diagramming Method (PDM):

Known as Activity-on-Node (AoN).

Activities are represented as nodes (boxes), allowing for flexibility in logic relationships, including FS, SS, FF, and SF.

* PSP Study Guide Reference:

The PSP Study Guide highlights that PDM has more advanced capabilities compared to ADM, particularly in defining diverse logical relationships.

* Conclusion: The correct answer is A, as ADM is restricted to finish-to-start logic, while PDM offers more flexibility.

NEW QUESTION # 43

Management has determined the need to release the product 20 days earlier than planned. What tasks need to be expedited?

- A. Drafting and Proofing the Manual.
- **B. Testing, Manufacturing and Packaging.**
- C. Printing the Manual.
- D. Packaging only.

Answer: B

NEW QUESTION # 44

What activities are concurrent to Activity 2001 in the "normal" schedule?

□

- A. 7001.
- **B. 1001.**
- C. 2003.
- D. 1000.

Answer: B

Explanation:

Analyze Activity 2001 in the "Normal" Schedule:

Activity 2001 ("River Diversion Stage 1") has a duration of 92 days under the "Normal" schedule.

The logic column shows it has a Successor ID of 2002, and a Finish-to-Start (FS) relationship with no lag. This indicates that Activity 2002 will begin immediately after Activity 2001 finishes.

Identify Concurrent Activities Using the Schedule Logic:

To determine concurrency, we need to look for activities that overlap in time with Activity 2001 during its duration. Concurrent activities must either:

Start before Activity 2001 finishes, or

Finish after Activity 2001 starts.

Review Activities in the Normal Schedule:

Activity 1001 ("Preliminary Civil Work"):

Has a duration of 85 days, starts before Activity 2001, and overlaps with it.

Logic: Its successor is Activity 2001 (Start-to-Start [SS] relationship), confirming the overlap.

Activity 1000 ("General Conditions"):

Duration is 1072 days. However, this is an overarching activity, and its inclusion is not specific to being concurrent with Activity 2001.

Activity 7001 ("Permanent Roads"):

Starts much later, after Activity 2001 ends, and thus is not concurrent.

Activity 2003 ("River Diversion Dam"):

Starts after Activity 2001 completes (FS relationship), so it is not concurrent.

Conclusion:

The only activity that overlaps and runs concurrently with Activity 2001 in the "Normal" schedule is Activity 1001.

Reference:

PSP Study Guide (2019), Chapter on Schedule Development, Section 2.2.4 - Relationships: Discusses how Start-to-Start (SS) and other dependencies impact concurrency.

AACE Recommended Practice 10S-90: "Cost Engineering Terminology" for definitions of concurrent activities.

NEW QUESTION # 45

Why does activity 1001 have two successor activities?

□

- A. Because the problem could not effectively work with only one successor
- B. Because the late finish of 1001 and the late start of 7001 require two successors
- C. Because the duration of activities 2001, 2002 and 2003 require two successors
- **D. Because there are two defined logic paths for the work**

Answer: D

NEW QUESTION # 46

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