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PMI Project Management Professional (2025 Version) Sample Questions (Q1417-Q1422):

NEW QUESTION # 1417

The seller tells you that your activities have resulted in an increase in their costs. You should:

- A. Deny any wrongdoing.
- B. Ask the seller for supporting information.
- C. Recommend a change to the project costs.
- D. Have a meeting with management to find out what to do.

Answer: B

NEW QUESTION # 1418
The project sponsor on an agile project informed the project lead that an executive would like an update on the project's progress What should the project lead do?

- A. Invite the executive to the project's meeting space to determine if the project information radiators meet their needs
- B. Provide a link to the project's shared drive for the executive to search through for any artifacts that are of interest.
- C. Reach out to the project management office (PMO) for status report templates and provide project updates in that format
- D. Ask the project sponsor or product owner to provide an update since the project lead should be trying to keep the team free from impediments

Answer: A

NEW QUESTION # 1419
In a review session held halfway through the project's development, several important stakeholders voice extreme dissatisfaction with the solution's current development versus what they had agreed were the goals and outputs of the project. One of the more prominent individuals threatens to close the project immediately.
With no dissatisfaction having been voiced at prior sessions, the project manager is surprised.
How should the project manager respond during the session?

- A. Agree with the individual that they have every right to close the project and remind them of the resources already consumed.
- B. Emphasize that this is the first occurrence of voiced dissatisfaction and then proceed to reconcile their concerns.
- C. Engage with the individuals about their dissatisfactions and determine what they view as possible resolutions.
- D. Reprise past responses, especially positive ones, that the dissenters presented in previous sessions to defend the team's work.

Answer: C

Explanation:
In such a situation, the project manager must remain composed and focus on resolving the issue. Engaging the stakeholders to understand their dissatisfaction and proposed resolutions helps reestablish trust and identify a constructive path forward. This demonstrates emotional intelligence and commitment to stakeholder value.
According to PMBOK Guide - Seventh Edition, project managers must maintain stakeholder engagement, especially when conflict or dissatisfaction emerges. Listening first is a core leadership skill.
Option B is confrontational and escalates the situation.
Option C is defensive and does not address current concerns.
Option D deflects the issue and downplays stakeholder input.
References:
PMBOK Guide - Seventh Edition, Stakeholder and Team Performance Domains PMI Leadership Institute Materials - Conflict and Relationship Management

NEW QUESTION # 1420
How can a Process flow chart help in Quality management?

- A. A process flow chart may help anticipating problems.
- B. A process flow chart may help indentifying outliers.
- C. A process flow chart may help spotting staff accountable.
- D. A process flow chart may help reacting later.

Answer: A

NEW QUESTION # 1421

By the end of the first sprint, a project lead notices that one of the team members is not performing very well.

Which form of communication should the project lead use to handle the situation?

- A. Formal written communication, such as an email with a copy sent to the manager
- B. Formal verbal communication, such as a conversation at the end of the sprint retrospective
- C. Informal verbal communication, such as a conversation
- D. Informal written communication, such as a friendly reminder

Answer: B

NEW QUESTION # 1422

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