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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q54-Q59):

NEW QUESTION # 54

Which is NOT a strategic planning or portfolio support function?

- A. Providing oversight, scrutiny and challenge
- B. Prioritizing programmes within the portfolio
- C. Aligning programmes with strategic objectives
- D. Providing a single flexible resource pool

Answer: D

Explanation:

The P3O Foundation (2013) manual lists prioritizing programmes, aligning with objectives, and providing oversight as strategic planning or portfolio support functions, but not providing a flexible resource pool.

Section 2.2.2 states, "Strategic planning and portfolio support functions include prioritizing programmes, aligning with strategic objectives, and providing oversight and challenge." A resource pool (B) is a delivery support function (Section 7.2), not a strategic one. The 2013 edition distinguishes these roles to clarify P3O's multifaceted support, ensuring strategic functions focus on direction and governance, not resource allocation.

Reference: P3O Foundation (2013) manual, Sections 2.2.2 and 7.2, AXELOS.

NEW QUESTION # 55

Which activity should take place when recycling capability within a temporary Programme Office lifecycle?

- A. Feedback to the COE any lessons learned as part of programme delivery
- B. Transfer resources back to operational areas
- C. Return office back to business as usual
- D. Review processes to ensure they continue to support a

Answer: A

Explanation:

When recycling capability within a temporary Programme Office (PMO) lifecycle, a key activity is to capture and provide feedback on lessons learned during programme delivery back to the Centre of Excellence (COE).

This ensures continuous improvement of processes and knowledge sharing for future programmes. While transferring resources or returning to business as usual are important, the emphasis on recycling capability centers on learning and improving the overall programme management capability.

This aligns with best practices in programme management where lessons learned are formally documented and fed back to the COE or governance bodies to enhance organizational knowledge and future programme performance.

(Reference: Managing Successful Programmes (MSP) guidance on Programme Office lifecycle and capability recycling.)

NEW QUESTION # 56

Which information should a Business Case for a P3O provide?

- A. Reasons why any form of P3O is needed
- B. Processes to be implemented by the P3O
- C. Roles of the staff working in the P3O
- D. Appointed Head of P3O

Answer: A

Explanation:

The P3O Foundation (2013) manual specifies that a Business Case for a P3O should provide reasons for its need. Section 4.2.2 states, "The Business Case must articulate the reasons why any form of P3O is required, including the benefits and justification for investment, to gain senior management approval." This contrasts with staff roles (B), processes (C), or the Head's appointment (D), which are implementation details. The

2013 edition emphasizes this justification as the core purpose, ensuring strategic alignment and resource commitment. This approach secures buy-in and supports the P3O's establishment.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 57

Where should an Organization Portfolio Office ultimately report?

- A. Main board director
- B. Head of P3O
- C. Programme Manager
- D. Corporate services function

Answer: A

Explanation:

The P3O Foundation (2013) manual specifies that the Organization Portfolio Office (OPO) should ultimately report to a main board director. Section 5.3.2 states, "The Organization Portfolio Office should report to a main board director to ensure strategic alignment and direct accountability at the highest level." This differs from corporate services (B), Programme Manager (C), or Head of P3O (D), which are lower or supportive levels. The 2013 edition emphasizes this reporting line to integrate portfolio oversight with corporate governance, ensuring strategic influence. This structure supports effective decision-making and resource allocation. Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 58

What types of office does a P3O typically consist of?

- A. Virtual and decentralized
- B. Permanent and transitioning
- C. Permanent and temporary
- D. Co-located and centralized

Answer: C

Explanation:

The P3O Foundation (2013) manual states that a P3O typically consists of permanent and temporary offices. Section 5.1.1 notes, "A P3O model typically comprises permanent offices, such as the Organization Portfolio Office, and temporary offices, such as Programme or Project Offices, to support the change lifecycle." This differs from transitioning (A), co-located/centralized (B), or virtual/decentralized (C), which describe specific configurations or states. The 2013 edition highlights this dual structure to address both ongoing and project-specific needs, ensuring flexible support across the organization. Reference: P3O Foundation (2013) manual, Section 5.1.1, AXELOS.

NEW QUESTION # 59

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