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APM PMQ CERTIFICATION EVALUATION EXAM 2026 FULL QUESTIONS AND SOLUTIONS

► Benefits and costs of project management method. Answer: Check with mark if I need this

► Core processes of programme management. Answer: Project co-ordination
Transformation
Stakeholder management/communication
Benefits management

► Roles and responsibilities of programme management. Answer:
Initiate, prioritise and terminate projects
Manage project and BAU interdependencies
Manage resources and conflicts
Manage risks, issues and changes
Define and realise the strategic benefits

► Benefits of programme management. Answer: Prioritisation of individual projects
Resource management

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APM APM-PFQ Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Understand Project Management Planning: This topic explains how the deployment baseline differs between linear and iterative life cycles. Additionally, the topic outlines the stakeholders of a project management plan, the purpose, and the typical content of a business case.
Topic 2	<ul style="list-style-type: none">• Understand Project Management and the Operating Environment: It includes defining the term project and stating the differences between a project and business as usual. It also covers defining 'project management' and its key purpose.
Topic 3	<ul style="list-style-type: none">• Understand Leadership and Teamwork within a Project: This topic defines the term leadership and explains how a project team leader can influence team performance.
Topic 4	<ul style="list-style-type: none">• Understand Project Life Cycles: This topic encompasses stating the phases of a typical linear project life cycle and an iterative project life cycle. It also includes defining the terms hybrid life cycle and 'extended project life cycle'.
Topic 5	<ul style="list-style-type: none">• Understand Communication in the Context of a Project: The topic focuses on the advantages and disadvantages of different communication methods.
Topic 6	<ul style="list-style-type: none">• Understand Project Scope Management: It defines scope management. Moreover, the topic focuses on the distinction between iterative and linear project scope management.
Topic 7	<ul style="list-style-type: none">• Understand Quality in the Context of a Project: This topic defines the term quality and outlines the purpose of quality management. It also includes defining quality planning.

APM Project Fundamentals Qualification (PFQ) Sample Questions (Q146-Q151):

NEW QUESTION # 146

Which of these is not part of the linear project life cycle?

- A. Definition
- B. Concept
- C. Operations
- D. Transition

Answer: C

NEW QUESTION # 147

Three general categories for interpretation of communication could be described as:

- A. tactile/visual, auditory, written.
- B. email, paper, Voice.
- C. reception, transmission, interruption.
- D. telephone, computer, microphone.

Answer: A

NEW QUESTION # 148

Which of the following is not a key element of project scope management?

- A. Share outputs.
- B. Control outputs
- C. Identify outputs.
- D. Define outputs.

Answer: A

NEW QUESTION # 149

Which one of the following is the best reason for splitting a project into phases?

- A. For the project manager to take a break between phases.
- B. For team members to reflect on their performance during a phase.
- C. In order for the plan to be updated regularly.
- D. It creates a decision point for continuing the project.

Answer: D

NEW QUESTION # 150

What is a factor that is important when communicating as part of stakeholder engagement?

- A. Planned communication will increase the number of stakeholders who are likely to have an interest in the project.
- B. Planned communication will help to establish the level of interest and power a stakeholder is likely to possess.
- C. Planned communication is likely to reduce the number Of valid stakeholders who have an interest in the project.
- D. Planned communication will reduce the power of stakeholders who are likely to have an interest in the project.

Answer: B

NEW QUESTION # 151

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