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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	• Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 2	• Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 3	• Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.

Topic 4	• Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 5	• Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q76-Q81):

NEW QUESTION # 76
Which of the following best describes the architect's role in cost estimating during schematic design?

- A. Providing a preliminary opinion of probable construction cost
- B. Approving final project budget with the owner
- C. Verifying contractor bids and change order pricing
- D. Developing a detailed quantity takeoff and vendor pricing

Answer: A

Explanation:
During schematic design, the architect provides a preliminary opinion of probable construction cost (OPCC) based on conceptual design. This estimate is less detailed but important for budgeting and feasibility analysis.
It helps the owner make informed decisions about project scope and design direction early in the process.
Detailed quantity takeoffs and vendor pricing occur later in the design development or construction documents phases. Verifying bids and approving final budgets are responsibilities tied to later stages. The ARE 5.0 PjM exam highlights early-stage cost estimating as a critical tool for scope control and project feasibility.

NEW QUESTION # 77
According to ATA owner-architect agreements, who is responsible for the cost of evaluating significant substitutions proposed by the contractor, subcontractors, or suppliers and the cost of making subsequent revisions to drawings, specifications, and other documentation?

- A. Contractor
- B. Architect
- C. Originator
- D. Owner

Answer: D

Explanation:
Comprehensive Detailed Explanation:
According to AIA B101 (or ATA equivalent) Section 3.6.4.2, if the contractor proposes a substitution that is not part of the base

contract, the cost to evaluate it and revise any documents (if accepted) is considered an Additional Service by the architect. Therefore, the owner bears that cost if they authorize the architect to proceed with the evaluation.
References:
AIA B101 - Section 4.2: Additional Services
NCARB ARE 5.0 Handbook - Contract interpretation and substitution evaluations CSI MasterFormat - Coordination of construction specifications and product submittals

NEW QUESTION # 78

Which of the following is a primary responsibility of the architect during construction observation?

- A. Manage contractor's payroll and payments
- B. Supervise contractor's workforce
- C. Issue building permits
- D. Inspect the work for conformity to the contract documents

Answer: D

Explanation:
During construction observation, the architect inspects the work to confirm compliance with contract documents, identifies deficiencies, and documents progress. The architect does not supervise or manage contractor workforce or finances, nor issue permits. This observation helps verify quality and adherence to design intent. ARE 5.0 PjM covers the architect's limited but critical role in construction administration and quality control.

NEW QUESTION # 79

After redesigning an existing restaurant, the architect submits the plans to the county for building permit review. During the Zoning Review, the county requests the architect submit a site plan for review and approval. After researching the county's records, the architect discovers a 40-year-old approved site plan that is stamped, "Approval is based on the site plan and usage as indicated. Any interior partitioning of the original building will be subject to review and approval by the county." How should the architect proceed?

- A. Hire a consultant civil engineer to develop an updated site plan
- B. Submit the county's historical drawing that references the approved site plan
- C. Require the client to contract with a civil engineer to update the site plan

Answer: C

Explanation:
It is the architect's responsibility to inform the client that an updated site plan is required for zoning compliance. However, preparing the site plan is typically the scope of a civil engineer. Therefore, the architect should require the client to hire a civil engineer to prepare and update the site plan.
Architects are responsible for coordination but not directly preparing civil site plans unless within their licensure and scope.
This aligns with standard architectural services and professional boundaries.
Reference: AIA B101 Owner-Architect Agreement - Article 3: Scope of Architect's Basic Services NCARB ARE 5.0 Handbook - PjM Content Area 1: Resource Management

NEW QUESTION # 80
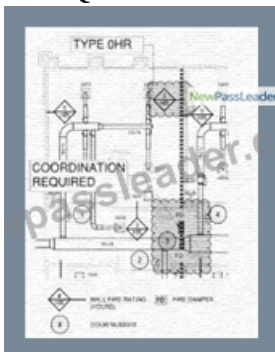
Refer to the exhibit.

Construction documents are 75% complete for a design-bid-build project. As part of an architecture firm's quality control plan, the senior architect reviews the drawings and specifications for coordination. Following the review, the project architect distributes the senior architect's markups to the consultants.

What should the mechanical engineer do next to maintain quality control?

- A. Request a fire rating review with the senior architect
- B. Request a constructability review of the ductwork with the project team
- C. Request a redline work session with the project architect to discuss the floor plan

Answer: C

Explanation:
The mechanical engineer is responsible for responding to coordination markups-such as conflicts between ductwork and fire-rated walls, dampers, or structural components. By requesting a redline work session, the mechanical engineer can collaborate directly with the project architect to resolve spatial, code, and fire protection conflicts, ensuring the integrity of both mechanical systems and building code compliance.
This action aligns with best practices in Quality Control/Assurance (QA/QC) procedures, where inter- disciplinary coordination during the Construction Documents (CD) phase is essential to reduce RFIs and change orders later.
ARE 5.0 PjM References:
NCARB ARE 5.0 Handbook - PjM: "Coordination of drawings and consultant input during documentation" AIA Best Practices: Consultant collaboration and redline review during CD phase AHPP (Architect's Handbook of Professional Practice), 15th ed., Chapter 9: Quality Management

NEW QUESTION # 81

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