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CIPS Operations Management Sample Questions (Q110-Q115):

NEW QUESTION # 110

In the Balanced Scorecard approach to measuring performance measures, which of the following is considered a 'hard parameter'?

- A. business processes
- B. customer
- **C. financial**
- D. learning and growth

Answer: C

Explanation:

Finance is the 'hard' parameter, and the other three are soft p.79. If you've not come across the Balanced Scorecard before this is one that's worth learning as it comes up in other modules at Level 5. I particularly like this YouTube video which explains the concept extremely well: <https://www.youtube.com/watch?v=IGJ-25hikHA>

NEW QUESTION # 111

Which of the following are basic performance objectives used for day-to-day operations and ensure staff are working towards tangible achievements? Select TWO

- A. customer satisfaction
- B. operations agility
- C. cost
- D. quality

Answer: C,D

Explanation:

The 5 BASIC performance objectives (according to CIPS) are cost, quality, flexibility, speed and dependability. Customer Satisfaction and Operations Agility are objectives at the strategic level. See p.75

NEW QUESTION # 112

Which of the following situations would use a fixed-position layout?

- A. ship construction
- B. vehicle assembly
- C. buffet style restaurant
- D. supermarket

Answer: A

Explanation:

Ship construction would use a fixed-position layout. This is when you're making something that is too big/ heavy to pass through a traditional factory / conveyor belt set up. So rather than the item passing to different teams/ departments, each team/ department comes to the item when it is their time to work on it. In the other examples the item (vehicle, food in the supermarket or buffet) the products get moved around- the ship is the only item that remains where it is. This question is based on the 4 types of Plant Layout on p.17. This could form part of a drag and drop question too.

NEW QUESTION # 113

Building redundancy into operational procedures increases what for an organisation? Select TWO

- A. reliability
- B. costs
- C. customer satisfaction
- D. risk

Answer: A,B

Explanation:

the correct answers are costs and reliability. 'Building in redundancy' means having a backup for if something goes wrong. An example is in a hospital where there is a main electricity server, but if this breaks, there is a backup generator which can power the building. In IT, you may have a back-up hard-drive for if you lose your data. Having a backup will incur additional costs, but it also improves reliability. P.101

NEW QUESTION # 114

Which of the following is a computer-based programme which determines the amounts of inputs required into a process?

- A. MRP
- B. Just in Time
- C. Kaizen
- D. Work Scheduling

Answer: A

Explanation:

This is MRP. You will likely remember this from Level 4- it comes up again here but there's nothing new that you won't have seen before. P.55

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