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## Peoplecert MSP-Practitioner Exam Syllabus Topics:

| Topic | Details |
|-------|---------|
| Topic 1 | • Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization. |
| Topic 2 | • Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization. |
|  |  |

| Topic 3 | • Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards. |
|---|---|
| Topic 4 | • Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills. |
| Topic 5 | • Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively. |
| Topic 6 | • Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively. |
| Topic 7 | • Risk and Issue Management: Acquire advanced knowledge of identifying, assessing and managing risks and issues that can impact a programme's success. |
| Topic 8 | • Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success. |

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## Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q66-Q71):

**NEW QUESTION # 66**
Which document is created from Programme mandate and works as input for Business Case?

- A. Programme Brief
- B. Programme preparation plan
- C. Programme management plan
- D. Blueprint

**Answer: A**

Explanation:
The Programme Brief is developed from the Programme Mandate and serves as a foundational input to the Business Case. It contains the programme objectives and expected outcomes, which the Business Case further elaborates. The MSP Practitioner states: "Programme brief contains objectives and outcomes of programme which is further enhanced in Business case." This positions the Programme Brief as a bridge between initial mandate and detailed justification for the programme.

**NEW QUESTION # 67**
The programme has successfully completed all projects and work according to the delivery plan and is in the
'close the programme' process. All internal staff, who had worked on the programme, must now be transferred back into business as usual roles.
Which role should be responsible for managing these activities?

- A. Business change manager
- B. Sponsoring group members
- C. Programme manager
- D. Senior responsible owner

**Answer: C**

Explanation:
Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:
The 'Close the programme' process involves the orderly decommissioning of the programme's infrastructure, including its people, assets, and technology. While the SRO is accountable for the closure, the Programme Manager is the role responsible for the practical execution of these activities.
Option C is correct because the Programme Manager's remit includes the "management of the programme team" and the "decommissioning of the programme's organization." Managing the transfer of internal staff back into Business As Usual (BAU) roles is a management task that requires coordination with HR and functional line managers. The Programme Manager must ensure that staff are released in a way that doesn't leave the programme with "resource gaps" during the final administrative wrap-up, while also ensuring the organization reabsorbs its talent effectively. This falls under the Programme Manager's responsibility for the Organization Theme, specifically the aspect of managing the programme's human resources throughout the lifecycle, from the initial "Plan progressive delivery" through to final closure. The BCM (Option D) focuses on the embedding of benefits in the business, not the management of the programme's internal delivery team.

# NEW QUESTION # 68
Which of the following is a KEY attribute for a Programme Manager?

- A. Have ongoing operational responsibilities within their business area
- B. A good knowledge of project management approaches
- C. Have access to key stakeholders
- D. Change management skills

**Answer: B**

Explanation:
A key attribute for a Programme Manager is a good knowledge of project management approaches. This expertise enables the Programme Manager to oversee and coordinate multiple interrelated projects, ensuring they deliver outputs that collectively realize programme objectives.
The MSP Practitioner states: "Programme Manager should have good project management skills," emphasizing that while strategic leadership and stakeholder engagement are important, the ability to manage the complexities of project delivery is fundamental to the Programme Manager role.
While change management skills and access to key stakeholders are important complementary abilities, the core responsibility of managing project delivery across a dossier of projects necessitates strong project management knowledge. The Programme Manager acts as the bridge between strategic programme objectives and tactical project execution, requiring detailed understanding of project methodologies, risk management, scheduling, resource coordination, and quality assurance.
This knowledge supports effective integration, issue resolution, and benefits delivery, positioning the Programme Manager as a central figure in programme success.

# NEW QUESTION # 69
The programme is halfway through the first tranche. The CRO has contacted the programme manager with exciting news. They have been shown a new piece of technology which makes it easier and cheaper to service and maintain smart meters. They think that it might be possible to add this technology to future smart water meter installations without much additional cost. The programme manager has added this to the risk register.
Is this an appropriate application of the design' theme, and why?

- A. Yes, because changing the existing installation plan could bring uncertainty to the programme and should be avoided
- B. Yes, because if smart meter installations include this technology then future maintenance costs could be reduced
- C. No, because the possibility of reducing maintenance costs should be treated as an issue and action taken immediately
- D. No, because reduced maintenance costs should be added to the benefits map as a new benefit of the programme

**Answer: B**

Explanation:
Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:
The Design Theme in MSP 5th Edition focuses on defining the "future state" and the path to get there. This involves the Vision, the Benefit Map, and the Target Operating Model (TOM). However, the design is not fixed; it must be open to improvements that enhance the programme's value. In risk management, a "risk" can be either a threat or an opportunity.
In this scenario, the new technology represents an opportunity-an uncertain event that would have a positive impact on objectives (reducing maintenance costs). Option A is correct because adding this opportunity to the risk register allows the programme to evaluate whether it should be "exploited" or
"enhanced." This is a correct application of the Design Theme because it relates to a potential change in the technical design of the programme's output (the smart meters) to deliver better value. By recording it in the risk register, the programme manager ensures it is formally assessed for its impact on the TOM and the Business Case before being incorporated into the design.

## NEW QUESTION # 70
Which of the following is an influencer type of stakeholder?

- A. Management board
- B. Business partner
- C. Media
- D. Supplier

**Answer: C**

## NEW QUESTION # 71
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