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## WGU VPC2Data-Driven Decision MakingC207 Sample Questions (Q35-Q40):

### NEW QUESTION # 35

The daily sales from a salon are normally distributed with a mean of \$1,500 and a standard deviation of \$250.

The salon owner notices that sales were \$750 on a particular day.

Why should the owner be concerned about sales based on this scenario?

- A. Sales of \$750 are within three standard deviations of the mean.
- B. Sales of \$750 are two standard deviations of the mean.
- C. Sales of \$750 are outside three standard deviations of the mean.**
- D. Sales of \$750 are within two standard deviations of the mean.

**Answer: C**

Explanation:

In a normal distribution, most observations fall within three standard deviations of the mean. This principle is central to data-driven decision making and statistical process control. Values outside this range are considered highly unusual and may indicate an underlying problem.

Here, the mean is \$1,500 and the standard deviation is \$250. Three standard deviations below the mean equals \$750 ( $\$1,500 - 3 \times \$250$ ). Sales of exactly \$750 fall at the extreme lower boundary, indicating an unusually low sales day. Such an outcome signals a potential anomaly that warrants investigation, such as operational issues, staffing shortages, or external disruptions. Values this far from the mean occur very infrequently in normal conditions. Therefore, the owner should be concerned because sales of \$750 are outside the typical operating range, making option C the correct answer.

**NEW QUESTION # 36**

Which two statements describe Ishikawa's seven basic tools of quality?

Choose 2 answers.

- A. Processes are represented graphically.
- B. An average worker can easily understand how to use the tools.
- C. The tools help develop advanced training for employees.
- D. Processes are represented with photos of each input and output.

**Answer: A,B**

Explanation:

Ishikawa's seven basic tools of quality were designed to be simple, visual, and accessible. In data-driven decision making, these tools help employees identify, analyze, and solve quality problems without requiring advanced statistical expertise.

The tools—such as flowcharts, histograms, Pareto charts, and cause-and-effect diagrams—represent processes graphically, making patterns and issues easier to understand. Additionally, they are intentionally designed so that an average worker can easily understand and use them, supporting organization-wide quality improvement.

They do not rely on photographic representations, nor are they intended for advanced or expert-level training.

Instead, they empower frontline employees to participate in continuous improvement efforts.

Therefore, the correct answers are A and C.

**NEW QUESTION # 37**

What is a disadvantage of using a balanced scorecard?

- A. It is expensive to implement effectively within an organization's operations.
- B. It does not include a mix of financial and nonfinancial performance measures.
- C. It requires time and effort to develop a meaningful template.
- D. It does not link operations with company strategy.

**Answer: C**

Explanation:

A key disadvantage of using a balanced scorecard is that it requires significant time and effort to develop a meaningful and effective template. In data-driven decision making, the value of a balanced scorecard depends on careful selection of performance measures that align with organizational strategy.

Developing a balanced scorecard involves defining strategic objectives, selecting appropriate metrics, setting targets, and ensuring data availability. This process can be resource-intensive, especially in large or complex organizations. However, once implemented, the balanced scorecard offers substantial long-term benefits.

The other options are incorrect because the balanced scorecard explicitly includes both financial and nonfinancial measures and is designed to link operations with strategy. While implementation may involve some cost, expense alone is not typically cited as its primary disadvantage.

Therefore, the correct answer is C.

**NEW QUESTION # 38**

What is a basic assumption of a z-score?

- A. The mean is equal to zero with a standard deviation of 1.
- B. Outlier data points must be eliminated from a z-score calculation.
- C. Outlier data points are critical to a z-score calculation.
- D. The mean is equal to zero with a standard deviation of 2.

**Answer: A**

Explanation:

A z-score standardizes a value by expressing how many standard deviations it lies from the mean. A fundamental assumption of z-score analysis in data-driven decision making is that the data can be transformed to a standard normal distribution with a mean of zero and a standard deviation of one.

This transformation allows analysts to compare values from different distributions on a common scale and to calculate probabilities using the standard normal table. The formula for a z-score subtracts the mean from the observed value and divides by the standard deviation, resulting in this standardized distribution.

Outliers are not eliminated by default in z-score calculations; instead, z-scores are often used to identify outliers. A standard deviation of 2 is incorrect and would not represent a standard normal distribution.

Therefore, the correct answer is A, reflecting the core assumption underlying z-score usage.

#### NEW QUESTION # 39

What is the 80/20 rule associated with a Pareto chart?

- A. Twenty percent of quality management problems result from 80% of causes.
- B. Twenty percent of quality management problems can be explained by the other 80% of the problems.
- C. Eighty percent of quality management problems can be explained by the other 20% of the problems.
- D. Eighty percent of quality management problems result from 20% of causes.

**Answer: D**

Explanation:

The 80/20 rule, or Pareto principle, states that 80% of problems result from 20% of causes. In data-driven decision making, this concept helps organizations prioritize efforts where they will have the greatest impact.

Pareto charts visually demonstrate this principle by showing that a small number of factors contribute disproportionately to overall problems. By addressing these critical few causes, organizations can achieve significant improvements with focused effort.

Therefore, the correct answer is D.

#### NEW QUESTION # 40

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