

# 第壹手的L5M8題庫資料 & CIPS Project and Change Management



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VCESoft能為你提供一個可靠而全面的關於通過CIPS L5M8 認證考試的方案。我們的方案是可以100%保證你通過考試的，並且還為你提供一年的免費更新服務。現在你還可以嘗試在VCESoft的網站上免費下載我們您提供的CIPS L5M8 認證考試的測試軟體和部分練習題和答案來。

## CIPS L5M8 考試大綱：

主題	簡介
主題 1	<ul style="list-style-type: none"><li>Understand aspects of projects in organisations: This section of the exam measures the skills of Procurement Project Managers and covers the fundamental aspects that influence how projects operate within organisations. It explores the distinction between programmes and projects, stakeholder management, and how key measures such as cost, quality, and delivery impact project success. Candidates also study factors leading to project success or failure, work breakdown structures, and how project structures and resources align with supply chain relationships. It further includes understanding sub-contracting, consortiums, and project partnerships, as well as analysing project resources through scheduling, technology systems, and financial management. The section concludes with the project life cycle, from initiation and implementation to closure and review.</li></ul>
主題 2	<ul style="list-style-type: none"><li>Understand approaches to the planning and management of projects and change initiatives: This section of the exam measures the skills of Strategic Operations Managers and covers the planning and governance frameworks necessary for effective project and change management. It includes corporate governance structures such as project boards, reporting systems, and initiation documents. Learners examine common project objectives that balance cost, quality, and time while promoting sustainability and community impact. Additionally, this section delves into risk management approaches, including identification, simulation, and accountability within supply chains. It concludes with an analysis of planning methodologies such as sequencing, network analysis, PERT, CPM, and the use of Gantt charts to ensure efficient project execution and control.</li></ul>

主題 3	<ul style="list-style-type: none"> <li>Understand the concept of organisational change and how it can be achieved: This section of the exam measures skills of Change Management Specialists and covers the core concepts and types of organisational change, including evolutionary, adaptive, revolutionary, and reconstructive change. It examines how internal and external factors such as SWOT and PEST analyses, innovation, and management restructuring, drive transformation. Learners evaluate how organisations respond to change, including resistance, skepticism, and the need to maintain progress during turbulent environments. It also addresses methods for managing and sustaining change through communication, empowerment, incremental adjustments, and lean methodologies, while distinguishing between hard and soft change processes.</li> </ul>
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>> L5M8題庫資料 <<

## L5M8考古題分享 - L5M8在線考題

IT測試和認證在當今這個競爭激烈的世界變得比以往任何時候都更重要，這些都意味著一個與眾不同的世界的未來，CIPS的L5M8考試將是你職業生涯中的里程碑，並可能開掘到新的機遇，但你如何能通過CIPS的L5M8考試？別擔心，幫助就在眼前，有了VCESoft就不用害怕，VCESoft CIPS的L5M8考試的試題及答案是考試準備的先鋒。

### 最新的 CIPS Level 5 Advanced Diploma in Procurement and Supply L5M8 免費考試真題 (Q80-Q85):

#### 問題 #80

In Project Management, what roles does the Board/Steering Group perform? Select TWO

- A. replaces ineffective team members within the project group
- B. approves a budget to the project
- C. approves major deviations from the original plan
- D. authorises the initiation of the project

答案: C,D

解題說明:

The Board/Steering Group has ultimate accountability; it authorises initiation and approves major decisions /deviations during delivery. Budgeting and staffing are typically managed via other governance routes/roles.

Reference: CIPS L5M8 Study Guide, p.161.

#### 問題 #81

The project team must take corrective action if stakeholders with high interest and high power are categorized as \_\_\_\_.

- A. neutral
- B. resistant
- C. supportive
- D. leading

答案: B

#### 問題 #82

Derek is a Project Manager at Dandelion Ltd and is beginning the project initiation phase of a new project looking into the creation of a new product line. He is creating a business case for senior leadership. Should Derek include within this risks and concerns he has about the potential failure of the project?

- A. yes - it is important that senior management are aware of the risks and a contingency plan is included
- B. yes - all projects have financial risks associated with them and senior management must be aware of this
- C. no - the project initiation should focus on the value-add objectives of the project
- D. no - the project initiation focuses on the "why" of the project and should present a business case for completing the project

答案：A

解題說明：

A realistic business case should clearly outline risks and concerns with contingencies, so leaders can judge whether benefits outweigh risks and avoid surprise later.

Reference: CIPS L5M8 Study Guide, p.89.

#### 問題 #83

\_\_\_\_\_ involves taking steps to enhance opportunities and reduce threats to meeting project objectives.

- A. Performing qualitative risk analysis
- B. Controlling risk
- C. Performing quantitative risk analysis
- D. Planning risk responses

答案：D

#### 問題 #84

In project procurement management, the process of \_\_\_\_\_ involves obtaining seller responses, selecting sellers, and awarding contracts.

- A. closing procurements
- B. settling contracts
- C. conducting procurements
- D. planning procurement management

答案：C

#### 問題 #85

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期待成為擁有L5M8認證的專業人士嗎？想減少您的認證成本嗎？想通過L5M8考試嗎？如果你回答“是”，那趕緊來參加考試吧，我們為您提供涵蓋真實測試的題目和答案的試題。CIPS的L5M8考古題覆蓋率高，可以順利通過認證考試，從而獲得證書。經過考試認證數據中心顯示，VCESoft提供最準確和最新的IT考試資料，幾乎包括所有的知識點，是最好的自學練習題，幫助您快速通過L5M8考試。

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