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最新的 Isaca Certificaton CGEIT 免費考試真題 (Q546-Q551):

問題 #546
It has been discovered that multiple business units across an enterprise are using duplicate IT applications and services to fulfill their individual needs. Which of the following would be MOST helpful to address this concern?

- A. Enterprise architecture (EA)
- B. IT project roadmap
- C. IT service management
- D. Enterprise risk framework

答案：A

解題說明：
Enterprise architecture (EA) is a discipline that defines and organizes the components, relationships, principles, and standards of an organization's IT environment. EA can help to align IT with business strategy and objectives, optimize IT performance and value, and manage IT complexity and change12.

One of the benefits of EA is that it can help to address the concern of duplicate IT applications and services across an enterprise. EA can help to identify and eliminate the redundancies, inconsistencies, and inefficiencies in the IT landscape, by providing a holistic and integrated view of the current and future state of IT. EA can also help to rationalize and consolidate the IT applications and services, by establishing a common framework, taxonomy, and governance for IT decision making. EA can also help to improve the integration and interoperability of IT applications and services, by defining the interfaces, protocols, and standards for data exchange123.

Some examples of how EA can help to address the concern of duplicate IT applications and services are:

EA can help to conduct an inventory and assessment of the existing IT applications and services, to determine their purpose, scope, functionality, quality, cost, and value. EA can also help to compare and contrast the IT applications and services across different business units, to identify the overlaps, gaps, or conflicts among them4.

EA can help to define and prioritize the business needs and requirements for IT applications and services, to ensure that they support the business goals and processes. EA can also help to evaluate and select the best IT solutions for each business need, based on criteria such as feasibility, suitability, scalability, security, compliance, etc5.

EA can help to design and implement a target IT architecture that eliminates or minimizes the duplicate IT applications and services, by using approaches such as application portfolio management (APM), service-oriented architecture (SOA), or cloud computing. EA can also help to plan and execute a migration strategy that ensures a smooth transition from the current to the target state .

EA can help to monitor and control the IT applications and services, by using metrics, indicators, and reports to measure their performance, availability, reliability, quality, and value. EA can also help to review and update the IT applications and services regularly, by using feedback mechanisms and continuous improvement practices .

Reference:
What is Enterprise Architecture? Definition & Frameworks. Enterprise Architecture: Definition & Best Practices. How Enterprise Architecture Can Help You Eliminate Technical Debt. Application Inventory: Definition & Best Practices. Business Requirements: Definition & Best Practices. [Application Portfolio Management: Definition & Best Practices]. [Service-Oriented Architecture: Definition & Benefits]. [IT Performance Management: Definition & Best Practices]. [Continuous Improvement: Definition & Best Practices].

問題 #547

When preparing a new IT strategic plan for board approval, the MOST important consideration is to ensure the plan identifies:

- A. implications of the strategy on the procurement process.
- B. specific resourcing requirements for identified IT projects.
- C. frameworks that will be aligned to IT programs.
- D. roles and responsibilities that link to IT objectives.

答案：D

問題 #548

Following a re-prioritization of business objectives by management, which of the following should be performed FIRST to allocate resources to IT processes?

- A. Perform a maturity assessment.
- B. Implement a RACI model.
- C. Update the IT strategy.
- D. Refine the human resource management plan.

答案：C

解題說明：
The IT strategy is the document that defines how IT will be used to support and achieve the business objectives of the organization. It aligns the IT investments, resources, and activities with the business priorities and direction. When there is a change in the business objectives, such as a re-prioritization by management, the IT strategy should be updated accordingly to ensure that IT remains relevant and aligned with the new business goals. Updating the IT strategy should be done first before allocating resources to IT processes, because it provides the basis for determining which IT processes are most critical and valuable for the organization. The other options are not the best actions to perform first in this scenario. Performing a maturity assessment, implementing a RACI model, and refining the human resource management plan are all useful activities for improving the IT processes, but they are not directly related to the change in business objectives.

They should be done after updating the IT strategy, based on the new strategic direction and priorities.
References:
1: https://www.projectpractical.com/human-resource-management-plan-template-free-download/

2: https://open.lib.umn.edu/humanresourcemanagement/chapter/2-2-writing-the-hrm-plan/
3: https://www.isixsigma.com/getting-started/are-you-ready-how-conduct-maturity-assessment/
4: https://www.smartsheet.com/content/organizational-maturity
5: https://www.process.st/maturity-model/

問題 #549

Which of the following BEST enables informed IT investment decisions?

- A. Business case
- B. Risk classification
- C. Program plan
- D. Technology roadmap

答案：A

解題說明：
Comprehensive and Detailed Explanation:
The CGEIT Review Manual 8th Edition, in its Benefits Realization domain, emphasizes the importance of structured decision-making for IT investments to ensure they deliver value. A business case provides a comprehensive justification for an investment, including objectives, costs, benefits, risks, and alignment with business goals. It enables stakeholders to make informed decisions by presenting a clear rationale and expected outcomes. For example, a business case for a new CRM system would detail projected revenue increases and implementation costs. The manual likely references COBIT 2019's APO05-Managed Portfolio, which highlights the business case as a critical tool for investment evaluation.
* Option B: Technology roadmap outlines future technology plans but lacks the detailed financial and benefit analysis needed for investment decisions.
* Option C: Program plan focuses on execution details, not the justification for investment.
* Option D: Risk classification addresses risk but doesn't encompass the full scope of benefits and costs.
Double Verification: The answer aligns with COBIT's APO05 and the CGEIT domain's focus on value- driven investment decisions. The business case is a standard ISACA tool for informed decision-making.
ISACA CGEIT Review Manual 8th Edition, Domain 3: Benefits Realization (focus on investment decision- making).
COBIT 2019, APO05-Managed Portfolio.
ISACA Glossary (for definitions of business case), available at https://www.isaca.org/resources/glossary.

問題 #550

Which of the following is the PRIMARY benefit to an enterprise when risk management is practiced effectively throughout the organization?

- A. Business opportunity losses are minimized.
- B. IT objectives and goals are aligned to business objectives and goals.
- C. Decisions are made with an awareness of probability and impact.
- D. Innovative strategic initiatives are encouraged.

答案：C

解題說明：
Risk management is the process of identifying, analyzing, evaluating, and treating the uncertainties that may affect the achievement of objectives. Risk management helps to ensure that decisions are made with an awareness of probability and impact, which means that the likelihood and consequences of potential events are considered and weighed against the benefits and costs of the actions. This can help to optimize the risk-reward balance, enhance the quality and consistency of decision-making, and support the achievement of desired outcomes. References:
CGEIT Review Manual 2021, Chapter 2: IT Risk Management, Section 2.1: Risk Management Overview, page 551 CGEIT Review Questions, Answers & Explanations Manual 2021, Question 1, page 152 The Benefits of Risk Management - PMI3

問題 #551

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CGEIT考試：https://www.newdumpspdf.com/CGEIT-exam-new-dumps.html

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