

PC-BA-FBA-20技術問題 & PC-BA-FBA-20日本語版テキスト内容

BCS PC-BA-FBA-20 BCS Foundation Certificate in Business Analysis V4.0

Answer: A

NEW QUESTION # 74

When should benefits realisation be carried out?

- A. At the end of the finalised feasibility study.
- B. Immediately at the end of the project.
- C. At the beginning of the project.
- D. Months or years after the end of the project.

Answer: D

NEW QUESTION # 75

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>> PC-BA-FBA-20技術問題 <<

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BCS Foundation Certificate in Business Analysis V4.0 認定 PC-BA-FBA-20 試験問題 (Q63-Q68):

質問 # 63

In option development, which of the following is NOT a type of option considered?

- A. Executive option
- B. Basic option
- C. Extended option
- D. **Exhaustive option.**

正解: **D**

解説:

When developing options for a business change, the business analyst must consider a range of solution types, which often fall into categories to ensure all possibilities are explored. While the exact naming conventions can vary, the following three core types are commonly considered and often named as:

Basic (or "Do Minimum") option: A low-cost, minimal-effort option to address the problem without major change (often including the "Do Nothing" or "Do Nothing Different" option for comparison).

Extended (or "Do Something" option): The preferred or main option, representing the full-scale, major change recommended to achieve the business objectives.

Executive (or "Commercial Off-The-Shelf (COTS)") option: An option based on purchasing an existing system or service, rather than custom-building a solution. Exhaustive option is NOT a standard or recognised category of business change option within the BCS syllabus.

(Reference: BCS Business Analysis Practice - Business Case, Identifying Options)

質問 # 64

Which of the following techniques is used to focus solely on the external influences on an organisation?

- A. MOST.
- B. SWOT.
- C. **PESTLE**.
- D. CATWOE.

正解: **C**

質問 # 65

Which of the following statements about formal observation as an investigation technique are TRUE?

It helps the analyst to...

- a) ... negotiate and resolve conflicting requirements
- b) ... understand the physical business environment
- c) ... obtain buy-in from a range of stakeholders
- d) ... identify tacit knowledge in business practice.

- A. a, b and c only.
- B. a, b and d only.
- C. c and d only.
- D. **b and d only**

正解: **D**

解説:

The true statements about formal observation are b and d. Formal observation is when a business analyst watches an individual or group perform their work. Statement (b) is true as observing the environment directly helps the analyst understand the physical business environment and how it influences the work. Statement (d) is true because observation is particularly effective for identifying

tacit knowledge (unspoken or unwritten rules, shortcuts, or skills) that the worker may take for granted or find difficult to articulate during an interview. Statement (a) is false as observation is a passive technique, not suitable for actively negotiating or resolving conflicts, which is better suited for workshops or interviews. Statement (c) is false as observation does not actively engage a wide range of stakeholders to obtain buy-in.

(Reference: BCS Foundation Certificate in Business Analysis / BCS Business Analysis Practice - Investigative Techniques, Observation)

質問 # 66

Business Analysis competencies are divided into three groups.

Which of the following are the groups of competencies for a Business Analyst?

- A. Project Management Support.
- B. Behavioural skills and personal qualities.
- C. b, c and e.
- D. Techniques.
- E. IT skills.
- F. Business Knowledge.

正解: E

質問 # 67

What is the PRIMARY purpose of a benefits plan?

- A. It provides a firm basis for tracking the benefits of making changes to requirements.
- B. It is published to shareholders to show that their investment made will result in tangible benefits for the organisation.
- C. It provides a firm basis for tracking the business benefits and managing their realisation.
- D. It quantifies intangible benefits that could not be quantified when the business case was presented.

正解: C

解説:

A benefits plan outlines how the anticipated benefits of a project or change initiative will be achieved, tracked, and managed. Its primary purpose is to ensure that benefits are realized as planned.

Key Considerations:

Tracking Changes to Requirements: A benefits plan focuses on benefits realization, not changes to requirements.

Quantifying Intangible Benefits: While intangible benefits may be included, the primary focus is on managing all benefits, tangible and intangible.

Tracking and Managing Benefits Realisation: The benefits plan provides a structured approach to monitor progress and ensure benefits are delivered.

Publishing to Shareholders: While stakeholders may review the plan, its primary purpose is internal management, not external communication.

Evaluation of Each Option:

A . It provides a firm basis for tracking the benefits of making changes to requirements:

The benefits plan focuses on overall benefits realization, not specifically on changes to requirements.

Conclusion: This is not correct .

B . It quantifies intangible benefits that could not be quantified when the business case was presented:

While intangible benefits may be included, this is not the primary purpose of the plan.

Conclusion: This is not correct .

C . It provides a firm basis for tracking the business benefits and managing their realisation:

This accurately describes the primary purpose of a benefits plan.

Conclusion: This is correct .

D . It is published to shareholders to show that their investment made will result in tangible benefits for the organisation:

The benefits plan is primarily for internal use, not external reporting.

Conclusion: This is not correct .

Final Recommendation:

The primary purpose of a benefits plan is:

C . It provides a firm basis for tracking the business benefits and managing their realisation.

質問 #68

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