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Scrum Professional Agile Leadership (PAL I) Sample Questions (Q42-Q47):

NEW QUESTION # 42

An increment can only be delivered after the Sprint Review

- A. TRUE
- B. FALSE

Answer: B

NEW QUESTION # 43

What is the Unrealized Value?

- A. The potential future value that could be realized if the organization met the needs of all potential customers or users
- B. The expected value of the current Product that needs to be validated
- C. The organization's ability to quickly deliver new capabilities, services, or products
- D. The effectiveness of an organization to deliver new capabilities that might better meet customer needs
- E. The unestimated value of a Product Backlog item
- F. The value that the product delivers today

Answer: A

NEW QUESTION # 44

During a management meeting, a Manager reports that he is having issues getting one of his teams to take ownership of the project. The team always escalates decisions to him and asks him for directions.

What would you advise him to do?

- A. Explain to them that they must be self-directed and they must take ownership and decisions.
- B. **Meet the team members and work with the team to understand their expectations and impediments to take decisions. Coach them about becoming self-managing.**
- C. At Sprint Planning, assign a different person each sprint as the decision-maker to get them all comfortable in the role.
- D. Congratulate team members that take decisions and report the lack of participation to the functional managers.

Answer: B

NEW QUESTION # 45

After Sprint 6, Developers say they need to complete the software architecture before they can begin working on the functional requirements.

As a Scrum Master, what is the most appropriate action you can take?

- A. The Scrum Master should ask the Developers to resolve this issue themselves.
- B. **Coach the Developers that the architecture does not need to be perfect.**
- C. Stop the ongoing Sprint and focus on completing the architecture first.
- D. Consider the architecture as technical debt and only focus on the functionality which needs to be built.

Answer: B

NEW QUESTION # 46

You are a manager in an agile organization. You are responsible for the success of 12 Scrum Teams in your area. The CTO asks you to measure the value that each Scrum Team produces so that you can provide the information to investors and stakeholders. What would you do?

- A. Consult with the Scrum Master of each Scrum Team. They can manage each Scrum Team to present information on the value that is provided.
- B. Check with the Product Owners of the Scrum Teams. They are best suited for managing the Scrum Team and its metrics.
- C. Measure and compare the Velocity of each Scrum Team as a reference of the value that is built for the Product.
- D. **Meet with the Product Owners of the Scrum Teams. They are best suited to determine how to measure value.**
- E. Ask Product Owners to measure Customer Satisfaction for each product for a standardized measure of Current Value.

Answer: D

NEW QUESTION # 47

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