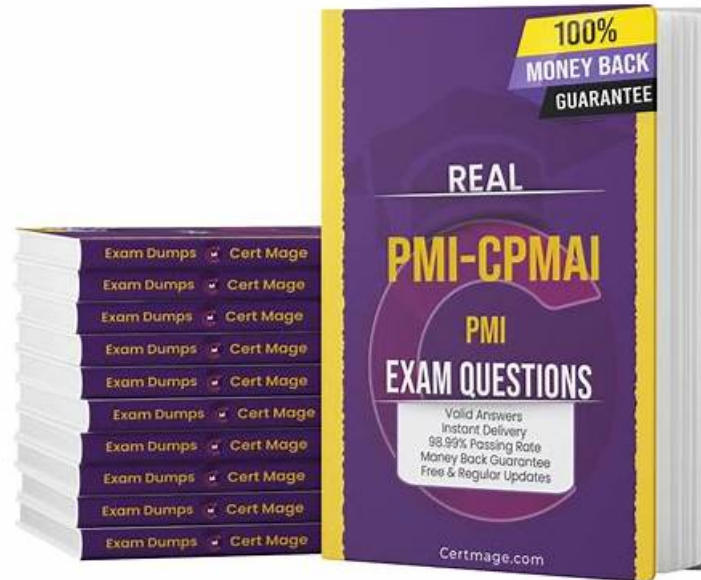


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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.
Topic 2	<ul style="list-style-type: none"> The Need for AI Project Management: This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.

Topic 3	<ul style="list-style-type: none"> Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.
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PMI Certified Professional in Managing AI Sample Questions (Q117-Q122):

NEW QUESTION # 117

A government agency plans to implement a new AI-driven solution for automating risk analysis. The project team needs to ensure that all stakeholders accept the solution and the project scope is well-defined. They must identify whether the AI approach is the best solution compared to traditional methods.

Which method meets this objective?

- A. Performing a comprehensive AI go/no-go assessment focusing on technology and data factors
- B. Utilizing a hybrid approach combining cognitive and noncognitive parts to satisfy all parties
- C. Conducting a detailed analysis to evaluate other potential AI solutions
- D. Developing a prototype using generative adversarial networks (GANs)

Answer: A

Explanation:

In the CPMAI-aligned approach, before committing to an AI solution, teams perform a structured AI go/no-go assessment to determine whether AI is actually the right tool compared with traditional analytical or rules-based methods. This assessment looks at data readiness, technical feasibility, business value, risk, and alignment with stakeholder expectations. It is also where the project scope is clarified and boundaries are set:

what problems AI will address, what remains non-AI, and what success looks like in measurable terms.

CPMAI and PMI-style AI guidance emphasize that you should not jump directly into model building or specific architectures before you have answered the fundamental question: "Is AI the appropriate approach here, given our data and constraints?" The go/no-go assessment explicitly compares AI options with conventional solutions, evaluates whether available data is sufficient and usable, and highlights ethical, regulatory, and operational risks. This process provides a transparent, evidence-based decision that helps gain acceptance from stakeholders because they see that AI was chosen (or rejected) after a systematic evaluation.

Therefore, performing a comprehensive AI go/no-go assessment focusing on technology and data factors is the method that best meets the objective.

NEW QUESTION # 118

A healthcare organization is implementing an AI system for patient data management. The project manager must ensure compliance with data privacy regulations. In addition, they need to verify that the AI tool adheres to all relevant data access protocols and compliance standards.

What should the project manager do first to address these requirements?

- A. Implement secure data protocols (SDPs) and monitoring.
- B. Develop and enforce a data governance framework.
- C. Establish a data privacy officer (DPO) role to oversee the AI system.
- D. Conduct a comprehensive data protection impact assessment.

Answer: D

Explanation:

The best answer is A. Conduct a comprehensive data protection impact assessment . PMI-CPMAI explicitly includes conducting privacy impact assessments as part of overseeing the privacy and security plan for AI initiatives. It also includes ensuring compliance with GDPR, CCPA, and other data protection regulations, establishing governance protocols for PII, and implementing encryption, access controls, and secure data handling procedures. In a healthcare setting, where patient data is sensitive and highly regulated, a privacy or data protection impact assessment is the most appropriate first action because it identifies privacy risks, access-control concerns, regulatory exposure, and required safeguards before controls are formally implemented.

Option B is important, but governance frameworks should be informed by the assessment findings. Option C comes after the organization understands what protections are required. Option D may support long-term oversight, but assigning a role is not the first direct action for evaluating compliance obligations in the project itself. PMI's trustworthy AI domain clearly prioritizes privacy assessment and regulatory compliance as foundational activities, making the impact assessment the strongest and most defensible first step.

NEW QUESTION # 119

A team is getting ready to begin working on a machine learning project. They need to build a data preparation pipeline. A team member suggests reusing the same pipeline created for their last project.

What is wrong with this suggestion?

- A. There is no issue due to the fact that pipelines can be reused as needed between projects.
- B. Pipelines are pattern-needs specific; however, as long as it is the same pattern the pipeline can be reused.
- C. Pipelines are model operationalization-needs specific.
- **D. Pipelines are pattern- and model-needs specific.**

Answer: D

Explanation:

The best answer is A. Pipelines are pattern- and model-needs specific . PMI-CPMAI treats data preparation as something that must be tailored to the AI use case, the data involved, and the model being developed. The official outline includes defining required data, mapping data requirements to business objectives, overseeing data cleaning and preprocessing workflows, managing normalization, augmentation, and feature-related activities, and verifying that preprocessing results are valid before model training. In the CPMAI v7 outline, PMI also emphasizes engineering AI data pipelines, creating separate training and inference pipelines, and addressing AI-specific needs in data preparation . These points strongly support the idea that a previous project's pipeline should not be reused blindly.

This answer is also consistent with PMI's pattern-based thinking: different AI patterns and model approaches require different data structures, labels, transformations, and quality controls. As an inference from PMI's methodology, a pipeline that worked for one project may be unsuitable for another because the new project may have different objectives, preprocessing requirements, or model behaviors. Option B is too broad, Option C is too permissive, and Option D is too narrow because the issue begins before operationalization.

NEW QUESTION # 120

A project team is trying to determine the most suitable environment to operationalize their AI/machine learning (ML) solution. They need to consider various factors to help ensure a successful implementation.

What should the project manager do?

- A. Analyze the solution's compliance requirements
- B. Consider the cost of implementation
- **C. Identify the end users and their interactions**
- D. Evaluate the system's scalability options

Answer: C

Explanation:

When choosing an environment to operationalize an AI/ML solution, PMI-CPMAI guidance stresses starting from stakeholders and end-user interactions, then deriving technical choices (infrastructure, deployment model, integration pattern) from those needs. Identifying who the end users are, how they will interact with the system, and in which workflows and channels is crucial. This includes understanding whether the AI will be consumed via dashboards, embedded in existing applications, via APIs, or as decision support in specific business processes.

Once these interaction patterns are clear, the project manager and technical team can determine environment needs: latency requirements, availability, integration points, security boundaries, on-prem vs. cloud, edge vs. centralized deployment, and needed tooling for monitoring and MLOps. Scalability (option A), cost (option B), and compliance (option D) are all important factors, but they are secondary considerations that should be evaluated in the context of how users will actually use the system.

PMI's AI lifecycle view emphasizes that environment and architecture decisions must be requirements-driven, not purely cost- or technology-driven. Therefore, the project manager should first identify the end users and their interactions with the solution (option C) as the basis for selecting the most suitable operational environment.

NEW QUESTION # 121

A city transportation department is deploying an AI model that adjusts traffic signal timing. The department is concerned that traffic patterns will shift seasonally and during major events. What is the best method to manage this risk after deployment?

- A. Increase the training dataset size once before launch
- **B. Perform continuous monitoring and auditing for drift and performance degradation**
- C. Rely on vendor guarantees instead of internal controls
- D. Disable model updates to maintain consistent behavior

Answer: B

Explanation:

PMI-CPMAI emphasizes that AI solutions require lifecycle governance, including operational controls that sustain trustworthy performance in changing real-world conditions. The PMI-CPMAI exam outline highlights practices such as maintaining audit trails and applying responsible and trustworthy AI oversight as part of operationalization. In dynamic environments like traffic control, model drift and data drift are expected: shifts in commuting behavior, roadworks, special events, and weather can change the distributions the model sees.

The most PMI-aligned method is continuous monitoring and auditing, which supports early detection of performance degradation, emerging bias, and safety-impacting behaviors, and enables controlled remediation (retraining, threshold adjustments, rollback plans). Simply increasing training data once (B) does not address ongoing change. Disabling updates (C) can lock in outdated behavior and increase harm over time. Vendor guarantees (D) do not replace the organization's accountability obligations under trustworthy AI principles (ethics, responsibility, governance, transparency).

NEW QUESTION # 122

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