Scrum PSM-IIIはこれで決まり

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>> PSM-III試験問題集 <<

PSM-III認定デベロッパー & PSM-III試験関連赤本

ScrumのPSM-IIIの認定試験は当面いろいろな認証試験で最も価値がある試験の一つです。最近の数十年間で、コンピュータ科学の教育は世界各地の数多くの注目を得られています。ScrumのPSM-IIIの認定試験はIT情報技術領域の欠くことができない一部ですから、IT領域の人々はこの試験認証に合格することを通じて自分自身の知識を増加して、他の分野で突破します。Fast2testのScrumのPSM-III認定試験の問題と解答はそういう人たちのニーズを答えるために研究した成果です。この試験に合格することがたやすいことではないですから、適切なショートカットを選択するのは成功することの必要です。Fast2testはあなたの成功を助けるために存在しているのですから、Fast2testを選ぶということは成功を選ぶのことと等しいです。Fast2testが提供した問題と解答はIT領域のエリートたちが研究と実践を通じて開発されて、十年間過ぎのIT認証経験を持っています。

Scrum Professional Scrum Master level III (PSM III) 認定 PSM-III 試験問題 (Q21-Q26):

質問 # 21
Technical systems can be decomposed to composite elements, from the large to the small. Basic components may be represented as

activities, workflows, functions, features, capabilities, and other similar nomenclature.
How does this system decomposition affect Scrum Teams on scaled projects?

正解：

解説：
Technical systems are often decomposed into smaller elements such as activities, workflows, functions, features, or components to manage complexity. While decomposition is necessary for understanding and building large systems, it has significant implications forScrum Teams, especially inscaled environments.
1. Risk of Component-Centric Team Structures
When system decomposition drives team structure, organizations often createcomponent or specialist teams aligned to technical layers or functions. In scaled Scrum, this increases:
* Dependencies between teams,
* Coordination overhead,
* Integration risk.
Such structures make it difficult for teams to deliverend-to-end, integrated Incrementseach Sprint, weakening empiricism and delaying feedback.
2. Impact on Value Delivery and Inspection
Scrum relies on frequent inspection ofworking product Increments. If work is decomposed into narrowly defined technical components, individual teams may only deliver partial outputs rather than usable value. This reduces transparency and makes meaningful inspection at the product level harder, especially when multiple teams are involved.
3. Preference for Feature-Oriented Decomposition
Scrum favors decomposing work intovertical, value-oriented slices(features or capabilities) rather than horizontal technical layers. This allows each Scrum Team to be:
* Cross-functional,
* Capable of delivering usable Increments independently,
* Less dependent on other teams.
In scaled projects, feature-oriented decomposition reduces dependencies and improves flow.
4. Effects on Integration and Empiricism
Poor decomposition increases the cost of integration and often leads to late or infrequent integration. Scrum requires that integration happensearly and often, as unintegrated work is not "Done." In scaled Scrum, decomposition choices directly influence whether integration is continuous or deferred, with major implications for risk control.
5. Organizational and Learning Implications
System decomposition also affects learning and adaptability. When teams own complete features rather than isolated components, they gain a better understanding of:
* Customer needs,
* System behavior,
* Trade-offs across the product.
This broader understanding improves decision-making and supports continuous improvement across the system.

質問 # 22
Mid-sprint a development team forecasts it will not be able to deliver all the planned backlog items. They are worried andask for your advice as Scrum Master. What will you tell them?

正解：

解説：
When a Development Team realizes mid-Sprint that it may not be able to deliver all planned Sprint Backlog Items, this situation should be handled throughempiricism, not concern or blame. As a Scrum Master, I would reassure the team and guide them back to Scrum principles.
First, I would remind the team that in Scrum they donot commit to delivering all Sprint Backlog Items.
Instead, the Scrum Team commits todoing their very best to achieve the Sprint Goal. Discovering additional work, complexity, or unknowns during the Sprint is expected, especially in complex product development. The Sprint Backlog is a forecast, not a fixed contract.
Second, I would help the team assess theimpact of what they have discovered. If the newly discovered work is minor and theSprint Goal is still within reach, the team can continue as planned while adapting the Sprint Backlog as needed. This reflects normal inspection and adaptation during the Sprint.
Third, if the impact is significant and threatens the Sprint Goal, the Development Team should have a focused discussion aboutif and how the Sprint Goal can still be met. This may involve changing the approach, reducing scope while preserving the Sprint Goal, or identifying alternative ways to deliver the intended value.

In such cases, theProduct Owner should be involvedin the conversation. Including the Product Owner increases transparency and enables faster value-based decision-making, such as re-negotiating scope or adjusting priorities while keeping the Sprint Goal intact. This collaboration ensures that adaptations are aligned with product value.

質問 # 23
Someone from the HR department approaches you. They regret to inform you that the Product Owner for your team isabsent starting today and will be unavailable for the rest of this sprint. The Product Owner might be back at work somewhereduring the next sprint, but it's all unknown at this point. What should the Scrum team do?

正解：

解説：
When the Product Owner becomes unexpectedly unavailable, the Scrum Team must respond in a way that preservescontinuity, transparency, and value delivery, while respecting Scrum accountabilities.
Short-Term Response
In theshort term, covering the current Sprint and possibly the next Sprint, the Scrum Team should be able to continueworking. Scrum is designed to be resilient to short-term disruptions. The team can proceed by relying on:
* TheProduct Visionpreviously communicated by the Product Owner,
* Thecurrent state and ordering of the Product Backlog, which should already reflect the Product Owner's value decisions.
During this period, the Developers continue to work toward the Sprint Goal, and the Scrum Master ensures that Scrum events take place and remain productive. No one should assume the Product Owner role informally, as this would undermine accountability.
Longer-Term Impact
If the Product Owner's absence extends beyond a short period, it becomes animpedimentto the Scrum Team.
The Product Owner is accountable for maximizing product value and managing the Product Backlog.
Prolonged absence prevents effective backlog ordering, stakeholder collaboration, and value-based decision- making.
In this case, theScrum Master must make the impediment visible to the organization. This includes explaining the impact on value delivery and helping leadership understand the need for a clear Product Owner accountability. The organization should thenappoint a new Product Ownerto ensure continuity of decision- making and accountability.

質問 # 24
What would be an example of a development team member displaying unethical behaviour?

正解：

解説：
An example of unethical behaviour by a Development Team member in Scrum isknowingly delivering low- quality or non-secure softwarewhile being aware of the potential negative impact on users, stakeholders, or the organization. Such behaviour contradicts the ethical expectations embedded in Scrum and violates multiple Scrum Values.
For instance, a developer may intentionally ignore known defects, security vulnerabilities, or technical debt in order to finish work faster or appear more productive. Releasing software that is known to be insecure or unstable places end-users at risk and misrepresents the true state of the product. This underminesCommitment to quality andCourage, as the individual avoids addressing difficult issues or raising concerns.
Another unethical example iswithholding important informationfrom the Scrum Team or stakeholders. This may include hiding risks, downplaying impediments, or not being transparent about progress or challenges.
Such behaviour violatesOpennessand damages trust, which is essential for empiricism and effective collaboration.
Unethical behaviour may also be expressed throughfailing to support team members. For example, refusing to help others, dismissing or disrespecting colleagues' opinions, or working in ways that harm team cohesion contradicts the Scrum Value ofRespect. Scrum expects team members to collaborate and support each other in achieving the Sprint Goal.
Finally,going against agreements made by the Scrum Team, such as ignoring the Definition of Done or agreed working agreements, is unethical. This damages accountability and can mislead stakeholders about the quality and completeness of the work.

質問 # 25
Decisions to optimise value and control risk are made based on the perceived state of the artefacts. What events and practises can improve transparency over the artefacts? Explain why.

正解：

解説：
In Scrum, decisions to optimize value and control risk depend on theperceived state of the artifacts. If artifacts are not transparent, inspection and adaptation become ineffective, leading to poor decisions. Scrum therefore defines specificevents and practicesto improve transparency and support empirical decision- making.
Scrum Events That Improve Artifact Transparency
Sprint Planningimproves transparency by aligning the Scrum Team on the current state of theProduct Backlogand theProduct Increment. The Product Owner explains backlog ordering and objectives, while Developers assess what is feasible based on the current Increment and Definition of Done. This shared understanding reduces risk by creating a realistic Sprint Goal.
Daily Scrumimproves transparency of theSprint Backlog. Developers inspect progress toward the Sprint Goal and make visible emerging risks, dependencies, and impediments. Daily inspection ensures that deviations are discovered early, enabling fast adaptation and reducing delivery risk.
Sprint Reviewimproves transparency of theProduct IncrementandProduct Backlog. Stakeholders directly inspect the Increment and provide feedback. This exposes assumptions, validates value, and informs Product Backlog adaptation, helping optimize future value and reduce market risk.
Sprint Retrospectiveimproves transparency ofprocess-related aspectsthat influence the artifacts. By inspecting ways of working, tools, skills, and the Definition of Done, the team identifies improvements that increase artifact quality and reliability over time.
Practices That Improve Transparency
Aclear and shared Definition of Doneensures transparency of the Product Increment. It creates a common understanding of what "complete" means and prevents hidden work or misleading progress.
Product Backlog refinementimproves transparency by clarifying Product Backlog Items, making assumptions explicit, and reducing uncertainty. Although not a formal Scrum event, refinement supports better inspection and forecasting.
Frequent integration and testingimprove transparency by making the real state of the Increment visible early and often. This reduces the risk of late surprises and unintegrated work.
Visible metrics and information radiators(such as Sprint Goals, Sprint Backlogs, and progress toward objectives) help stakeholders and teams understand the state of work without relying on reports or interpretations.

質問 # 26
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PSM-III試験に参加する人が多くなっていますから、提供される問題集は多くなります。受験生としてのあなたは資料の選択に悩んでいますか？弊社のPSM-III問題集は安くて全面的なのですから、あなたは我々の問題集を利用したら、順調に試験に合格できます。だから、多くの人は我々のPSM-III問題集を推薦します。

PSM-III認定デベロッパー: https://jp.fast2test.com/PSM-III-premium-file.html

Scrum PSM-III試験問題集 我々はあなたが自信満々でIT試験に参加して望ましいスコアを得るのを保証します、Scrum PSM-III試験問題集 効率的な試験資料は無用の準備がなく、あなたの時間とエネルギーのロースを減らすことができます、Fast2test PSM-III認定デベロッパー電子機器の開発に伴い、Scrum PSM-III認定デベロッパーパススルートレントの設計に多くの変更があります、10年以上のビジネス経験を持つPSM-III調査ツールは、顧客の購入権をずっと重視してきました、これはあなたがPSM-III認定試験に合格できる保障です。

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