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ISACA COBIT 2019 Foundation Sample Questions (Q26-Q31):

NEW QUESTION # 26

Who is accountable for monitoring the performance of the execution of an EGIT implementation program plan against success metrics and adjusting long-term targets when necessary?

- A. Board of directors
- B. CIO
- C. IT process owners
- D. IT audit department

Answer: A

Explanation:

The board of directors is the highest-level governance body in an enterprise that provides strategic direction, oversight, guidance, and approval for information and technology governance. The board of directors is accountable for monitoring the performance of

the execution of an EGIT implementation program plan against success metrics and adjusting long-term targets when necessary. This means that the board of directors is responsible for ensuring that the EGIT implementation program plan is aligned with the enterprise's vision, mission, values, strategy, goals, and objectives, and that it delivers the expected value and benefits to the enterprise and its stakeholders. The board of directors is also responsible for reviewing the progress and outcomes of the EGIT implementation program plan on a regular basis, using predefined success metrics such as key performance indicators (KPIs), key goal indicators (KGIs), key risk indicators (KRIs), etc., to measure the achievement of the program objectives and goals. The board of directors is also responsible for adjusting the long-term targets of the EGIT implementation program plan when necessary, based on the changing business needs, environment, risks, opportunities, etc., and ensuring that the program remains relevant and effective. References: : COBIT 2019 Implementation Guide: page 37-38 : COBIT 2019 Framework: Governance and Management Objectives: page 19-20

NEW QUESTION # 27

Which of the following is a KEY change enablement task that must be completed during the driver identification phase of an IT initiative?

- A. Establish urgency for the changes needed.
- B. Assign high-level roles and responsibilities.
- C. Identify the business and governance drivers.
- D. Define high-level improvement targets.

Answer: C

Explanation:

The change enablement tasks are the tasks that involve preparing for managing and sustaining the changes that are required for implementing a governance system for an enterprise using COBIT 2019. The change enablement tasks help to ensure that the changes are aligned with the enterprise's strategy objectives needs expectations etc., that they deliver value and benefits to the enterprise and its stakeholders that they overcome resistance and barriers to change that they create a culture of continuous improvement etc. One of the key change enablement tasks that must be completed during the driver identification phase of an IT initiative is identify the business and governance drivers. The driver identification phase is the first phase of the governance implementation roadmap which involves identifying and analyzing the internal and external factors that trigger or influence the need for designing and implementing a governance system for an enterprise using COBIT 2019. The business drivers are the factors that relate to the enterprise's business strategy objectives performance risks issues opportunities etc., such as market conditions customer demands competitive pressures regulatory requirements etc. The governance drivers are the factors that relate to the enterprise's information and technology governance strategy objectives performance risks issues opportunities etc., such as IT alignment IT value delivery IT risk management IT resource management IT performance measurement etc. By identifying the business and governance drivers during the driver identification phase an enterprise can establish a clear understanding of why it needs to design and implement a governance system using COBIT 2019 what are the expected outcomes benefits value etc., from doing so who are the relevant stakeholders their roles responsibilities requirements expectations etc., how to communicate engage involve them in the change process etc.

NEW QUESTION # 28

The different levels of involvement associated with roles and organizational structure are PRIMARILY divided into:

- A. governance and management levels.
- B. responsibility and accountability levels.
- C. operational and practitioner levels.

Answer: B

Explanation:

Explanation/Reference: <https://netmarket.oss.aliyuncs.com/df5c71cb-f91a-4bf8-85a6-991e1c2c0a3e.pdf> (21)

NEW QUESTION # 29

Which of the following stakeholders ensures the business case and program plan are realistic and achievable?

- A. Implementation team
- B. IT process owners

- C. Chief information officer (CIO)
- D. Business process owners

Answer: C

Explanation:

The Chief Information Officer (CIO) is responsible for ensuring that the business case and program plan are realistic and achievable. The CIO oversees the overall IT strategy and works with IT process owners, business process owners, and implementation teams to ensure that the business case and program plan are aligned with the organization's goals and objectives. The CIO will also review the plans to make sure they are feasible, efficient, and cost-effective.

NEW QUESTION # 30

IT governance has been operating for three years and is satisfactorily achieving desired outcomes. What would be the PRIMARY purpose of reexamining the IT strategic plan?

- A. To lower service delivery costs
- B. To identify newly emerging risks
- C. To assess improvement opportunities

Answer: C

NEW QUESTION # 31

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