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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q49-Q54):

NEW QUESTION # 49
Which of the following is a benefit of Value Stream Mapping?

- A. It helps to identify value, duplication, and redundancy across the enterprise.
- B. It helps to ensure that investments and project initiatives are prioritized and funded at a level matching with their value.
- C. It helps to assess an organization's effectiveness at creating, capturing, and delivering value for different stakeholders.
- D. It highlights the value of individual work packages needed to develop the business architecture.

Answer: C

Explanation:
One of the benefits of Value Stream Mapping is that it helps to assess an organization's effectiveness at creating, capturing, and delivering value for different stakeholders2. Value Stream Mapping is a technique that can be used to represent a sequence of activities that create an overall result for a customer, stakeholder, or end user2. Value Stream Mapping can help to identify the value proposition, outcomes, measures, enablers, and dependencies of each activity in the value stream, as well as the overall value flow and performance2. By analyzing the value stream map, the organization can evaluate how well it is meeting the stakeholder needs and expectations, as well as identify opportunities for improvement or innovation.

NEW QUESTION # 50
When considering the scope of an architecture, the architect considers the level of detail for the architecting effort. What is this dimension of the scope called?

- A. The project
- B. The breadth
- C. The depth
- D. The extent

Answer: C

NEW QUESTION # 51
Which of the following best describes a business capability?

- A. It is a qualitative statement of intent that should be met by the enterprise architecture capability developing the business architecture.
- B. It is an articulation of the relationships between business entities that make up the enterprise.
- C. It is a detailed description of the architectural approach to realize a particular solution.
- D. It delineates what a business does without an explanation of how, why, or where the capability is used.

Answer: D

Explanation:
In TOGAF, a business capability represents a high-level abstraction of what a business does, independent of how, why, or where the capability is used. Here's a detailed explanation:
* Definition of Business Capability:
* Business Capability: A business capability describes the capacity or ability of a business to act or achieve a specific outcome. It is an abstraction of the business functions, representing what the business does.
* Key Characteristics:
* What, Not How: A business capability focuses on what the business does, without delving into the specifics of how, why, or where it is implemented or utilized. This abstraction helps in maintaining a clear and consistent understanding across the organization.
* Independence: Business capabilities are designed to be independent of the organizational
* structure, processes, or systems that support them. This ensures that they remain stable even as the organization evolves.
* TOGAF References:
* Phase B: Business Architecture: In this phase, business capabilities are identified and mapped to understand the core functions of

the business. This helps in aligning the architecture with business strategy and objectives.
* Capability-Based Planning: TOGAF emphasizes capability-based planning, where business capabilities are used as the foundation for planning and decision-making.
* Importance:
* Strategic Alignment: Business capabilities provide a stable and consistent view of what the business does, which is crucial for aligning the architecture with strategic goals.
* Foundation for Analysis: By focusing on what the business does, capabilities serve as a foundation for various analyses, including gap analysis, impact analysis, and capability maturity assessments.
In summary, a business capability delineates what a business does without an explanation of how, why, or where the capability is used, providing a stable and consistent foundation for strategic planning and architecture development.

NEW QUESTION # 52
Which of the following is guidance for creating value streams?

- A. Include operational levels of detail.
- B. Start with customer-based value streams.
- C. Identify the top-level value streams from components of capabilities.
- D. Create an initial set of value streams that map one-to-one to existing capabilities.

Answer: B

Explanation:
When creating value streams, it is recommended to start with customer-based value streams. Here's a detailed explanation:
Value Streams:
Definition: Value streams represent the end-to-end activities that create value for customers or stakeholders. They provide a high-level view of how value is delivered within the organization.
Starting with Customer-Based Value Streams:
Customer Focus: Starting with customer-based value streams ensures that the architecture is aligned with the needs and expectations of the customers. This approach helps in identifying the most critical value-creating activities and aligning them with business goals.
Value Delivery: Customer-based value streams provide a clear understanding of how value is delivered from the customer's perspective. This helps in designing processes and capabilities that enhance customer satisfaction and business performance.
TOGAF Reference:
Phase B: Business Architecture: In this phase, value streams are identified and modeled to ensure that the architecture supports the delivery of value to customers. Starting with customer-based value streams is a key activity in this phase.
Capability-Based Planning: TOGAF emphasizes the importance of aligning business capabilities with value streams to ensure that the architecture supports value creation and delivery.
Benefits:
Customer-Centric Design: Starting with customer-based value streams ensures that the architecture is designed with a focus on customer needs and value delivery.
Strategic Alignment: Aligning value streams with customer needs helps in ensuring that the architecture supports the strategic goals of the organization and enhances customer satisfaction.
In summary, when creating value streams, starting with customer-based value streams ensures a customer-centric design, aligning the architecture with the needs and expectations of the customers and supporting strategic goals.

NEW QUESTION # 53
Which of the following best describes a business capability?

- A. It is a qualitative statement of intent that should be met by the enterprise architecture capability developing the business architecture.
- B. It is an articulation of the relationships between business entities that make up the enterprise.
- C. It is a detailed description of the architectural approach to realize a particular solution.
- D. It delineates what a business does without an explanation of how, why, or where the capability is used.

Answer: D

Explanation:
In TOGAF, a business capability represents a high-level abstraction of what a business does, independent of how, why, or where the capability is used. Here's a detailed explanation:
* Definition of Business Capability:

* Business Capability: A business capability describes the capacity or ability of a business to act or achieve a specific outcome. It is an abstraction of the business functions, representing what the business does.
* Key Characteristics:
* What, Not How: A business capability focuses on what the business does, without delving into the specifics of how, why, or where it is implemented or utilized. This abstraction helps in maintaining a clear and consistent understanding across the organization.
* Independence: Business capabilities are designed to be independent of the organizational structure, processes, or systems that support them. This ensures that they remain stable even as the organization evolves.
* TOGAF References:
* Phase B: Business Architecture: In this phase, business capabilities are identified and mapped to understand the core functions of the business. This helps in aligning the architecture with business strategy and objectives.
* Capability-Based Planning: TOGAF emphasizes capability-based planning, where business capabilities are used as the foundation for planning and decision-making.
* Importance:
* Strategic Alignment: Business capabilities provide a stable and consistent view of what the business does, which is crucial for aligning the architecture with strategic goals.
* Foundation for Analysis: By focusing on what the business does, capabilities serve as a foundation for various analyses, including gap analysis, impact analysis, and capability maturity assessments.
In summary, a business capability delineates what a business does without an explanation of how, why, or where the capability is used, providing a stable and consistent foundation for strategic planning and architecture development.

NEW QUESTION # 54
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