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The International Institute of Business Analysis (IIBA) Entry Certificate in Business Analysis (ECBA) certification exam is a globally recognized certification program designed for individuals who are starting their career in business analysis. ECBA Certification provides individuals with a comprehensive understanding of business analysis concepts, techniques, tools, and best practices. It is an entry-level certification exam that validates an individual's knowledge and understanding of the fundamental concepts of business analysis.

IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q144-Q149):

NEW QUESTION # 144

When do the participants start generating ideas during a collaborative game?

- A. Iteration step
- B. Exploration step
- C. Closing step
- **D. Opening step**

Answer: D

Explanation:

In the context of collaborative games used in business analysis, the opening step is where participants are informed about the problem and the rules of the game. It is during this initial phase that they start generating ideas. This step is crucial as it sets the stage for the exploration and iteration steps that follow, where ideas are further developed and refined. References: The information is verified as per the Business Analysis Learning documents, which outline that during the opening step of a collaborative game,

NEW QUESTION # 145

(You are tasked with determining gaps in a company 's ability to meet needs in its current state, and then prioritizing those gaps in relation to both value and risk. Which technique should you use to accomplish this objective effectively?)

- **A. Performing business capability analysis**
- B. Developing a SWOT analysis
- C. Benchmarking against competitors
- D. Conducting a market capability survey

Answer: A

Explanation:

The correct answer is A . BABOK explicitly states that Business Capability Analysis is used to assess performance and associated risks in order to identify specific performance gaps and prioritize investments , and it is also referenced in strategy analysis as a technique used to prioritize capability gaps in relation to value and risk . That matches the question almost exactly.

Option B is incorrect because benchmarking compares the organization to others, but the question is specifically about identifying internal capability gaps and prioritizing them by value and risk .

Benchmarking may provide context, but it is not the best BABOK technique for this objective.

Option C is incorrect because a market capability survey is not the BABOK technique named for this purpose.

The ECBA exam is typically looking for the standard BABOK technique terminology, and here that is Business Capability Analysis.

Option D is incorrect because SWOT analysis helps identify strengths, weaknesses, opportunities, and threats, but it does not specifically focus on capability gaps prioritized by value and risk the way Business Capability Analysis does.

NEW QUESTION # 146

Supporting materials that a business analyst (BA) might seek to secure while preparing for elicitation include:

- A. system limits, business models, organizational structures, and principles.
- B. system costs, business revenues, organizational designs, and rules.
- C. system names, business contacts, organizational forms, and protocols.
- **D. system documents, business rules, organizational policies, and regulations.**

Answer: D

Explanation:

When preparing for elicitation, Business Analysts (BAs) gather various supporting materials to ensure a comprehensive understanding of the current state and to facilitate effective stakeholder engagement. These materials provide context, background, and constraints that influence the requirements gathering process.

Key Supporting Materials:

* System Documents: Include existing documentation such as system architecture diagrams, data flow diagrams, and user manuals.

These help BAs understand the current systems in place.

* Business Rules: Define the operations, definitions, and constraints that apply to an organization.

Understanding these rules is crucial for identifying requirements that align with business operations.

* Organizational Policies: Internal guidelines that govern business processes and decision-making. They provide insight into the

organization's priorities and constraints.

* Regulations: External legal and regulatory requirements that the organization must comply with. These are essential for ensuring that any proposed solutions are legally compliant.

Reference from BABOK Guide v3:

The BABOK Guide v3 emphasizes the importance of securing supporting materials during the preparation for elicitation. It states that BAs should identify and gather relevant information sources, including system documentation, business rules, organizational policies, and regulations, to inform the elicitation process effectively.

NEW QUESTION # 147

What happens when either the number of requirements or level of formality increase?

- A. More effort is needed to trace requirements.
- B. Developing new requirements becomes difficult.
- C. More time is required to complete the project.
- D. Rejecting requirements is likely to increase.

Answer: A

Explanation:

The effort to trace requirements grows significantly when the number of requirements or level of formality increases.

NEW QUESTION # 148

Which of the following approaches is used to determine how business analysis data will be packaged and communicated to stakeholders?

- A. Governance Approach
- B. Information Management Approach
- C. Stakeholder Engagement Approach
- D. Business Analysis Approach

Answer: B

Explanation:

The Information Management Approach is used to determine how business analysis information will be structured, stored, and maintained. It outlines the processes for managing the flow of information between stakeholders and ensures that the information is communicated in a clear, concise, and accessible manner.

This approach is essential for ensuring that stakeholders have the right information at the right time to make informed decisions.

The BABOK Guide discusses the importance of information management in business analysis, highlighting that a well-defined Information Management Approach supports effective communication and helps in delivering value to stakeholders 1 . Additionally, the IIBA's resources on business data analytics certification emphasize the need for proper information management to facilitate the understanding and use of business analysis data 2 .

NEW QUESTION # 149

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