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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q44-Q49):

### NEW QUESTION # 44

Which is a purpose of the Consultancy and Performance Management role?

- A. Identifies, monitors and resolves issues
- B. Creates, maintains and distributes good practice
- C. Provides benefits realization support
- D. Assists with budget control

**Answer: B**

Explanation:

The Consultancy and Performance Management role's purpose includes creating, maintaining, and distributing good practice, as per the P3O Foundation (2013) manual. Section 3.5.5 states, "The Consultancy and Performance Management function is responsible for creating, maintaining, and distributing good practice guidance to enhance PPM maturity across the organization." This differs from budget control (A), benefits realization (C), or issue management (D), which are handled by other roles like the Portfolio Analyst or Programme Office. The 2013 edition underscores this role's focus on standardizing processes, supporting P3O's goal of improving performance through shared knowledge. This ensures consistent application of best practices.

Reference: P3O Foundation (2013) manual, Section 3.5.5, AXELOS.

#### **NEW QUESTION # 45**

What resource commitments should be taken into account as part of portfolio management?

- **A. Programme, project, and business as usual**
- B. Programme and business as usual only
- C. Programme and project only
- D. Business as usual only

**Answer: A**

Explanation:

Portfolio management, as per the P3O Foundation (2013) manual, requires consideration of resource commitments across programme, project, and business as usual (BAU) activities to ensure effective resource allocation and optimization. Section 2.2.3 states, "Portfolio management involves balancing resource commitments across programmes, projects, and BAU to deliver strategic objectives." This holistic approach ensures that resources are not siloed but are managed to support the entire organizational change agenda.

Excluding any one of these elements (A, B, C) would undermine the integrated nature of portfolio management, which aims to align all change initiatives with BAU operations. The 2013 guidance emphasizes this integrated resource view to avoid conflicts and maximize value, as detailed in the portfolio support office functions. This comprehensive resource management is a cornerstone of the P3O model, ensuring strategic alignment and operational efficiency.

Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

#### **NEW QUESTION # 46**

Which is an underlying success factor for a Virtual P3O model?

- A. Current culture and processes are challenged
- B. Good Heads of Hub Portfolio Offices are available
- **C. Standards continue to be developed by monitoring external best practice**
- D. P3O costs are seen as an unnecessary overhead

**Answer: C**

Explanation:

The P3O Foundation (2013) manual identifies continuous development of standards through external best practice as a success factor for a Virtual P3O model. Section 5.3.3 states, "A key success factor for a Virtual P3O is the ongoing development of standards by monitoring external best practices, ensuring adaptability and relevance." This differs from hub leadership (A), cultural challenge (C), or cost perception (D), which are irrelevant or negative factors. The 2013 edition highlights this adaptability to maintain effectiveness in a flexible, distributed model. This ensures competitive PPM practices.

Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

#### **NEW QUESTION # 47**

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- **A. Tailoring core standards to meet local need**
- B. Planning resource capacity at a local level
- C. Following a clearly defined business strategy

- D. Reviewing the Blueprint regularly

**Answer: A**

Explanation:

The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery. Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

#### NEW QUESTION # 48

Which is an activity in the implementation lifecycle for a permanent P3O?

- **A. Deliver capability Realize benefits**
- B. Return staff members to operational roles
- C. Run an office through to delivery
- D. Close down a Programme Office

**Answer: A**

Explanation:

The P3O Foundation (2013) manual lists delivering capability and realizing benefits as an activity in the permanent P3O implementation lifecycle. Section 4.3.5 states, "The implementation lifecycle for a permanent P3O includes delivering capability and realizing benefits as it transitions to operational status." This differs from returning staff (A), running an office (B), or closing a Programme Office (C), which relate to temporary models. The 2013 edition focuses on this phase to establish and validate the P3O's operational effectiveness, ensuring long-term value. This activity supports strategic alignment. Reference: P3O Foundation (2013) manual, Section 4.3.5, AXELOS.

#### NEW QUESTION # 49

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