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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q50-Q55):

NEW QUESTION # 50
Which type of exercise is always carried out in the normal operational environment, alternative premises, or command centres and is designed to include everyone that could be involved in the response if the incident were real?

- A. Discussion-based
- B. Simulation
- C. Scenario
- D. Live

Answer: D

Explanation:
The CBCI 7.0 course describes live exercises as the most comprehensive type of Business Continuity exercise.

These are conducted in actual or alternate operational environments, including command centres, to simulate real incident conditions as closely as possible. Live exercises involve all personnel who would participate in an actual incident response, testing systems, processes, communication, and physical infrastructure. Their scope, realism, and inclusiveness help identify practical issues that other exercise types may miss. They require significant resources and planning but provide critical assurance of organizational preparedness under authentic conditions.

Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 120-122.

NEW QUESTION # 51

In order to make it easier to manage risk, complexity and cost when establishing a Business Continuity Management System (BCMS), the initial scope of the BCMS should:

- A. Be limited to specific high-value areas of the organization
- B. Include as many of the organization's products and services as possible
- C. Focus on crisis management
- D. Be limited to information technology disaster recovery plans

Answer: A

Explanation:
The CBCI 7.0 course advises that when establishing a BCMS, an initial focused scope limited to high-value or critical parts of the organization is practical to manage complexity and costs effectively. This allows targeted efforts on areas that pose the greatest risks or have the most significant impact on continuity. Over time, the scope can be expanded as maturity develops. Including everything initially or focusing only on IT disaster recovery limits effectiveness or overcomplicates early efforts, respectively. Crisis management is part of BCMS but not the sole focus of the initial scope.

Reference:CBCI 7.0 Study Guide, Module 1: Scope and Planning, pages 30-33.

NEW QUESTION # 52

Which of the following is a step that would be taken by the Business Continuity professional to support the process to advance an organization from embedding to embracing Business Continuity?

- A. Including funding in the Business Continuity budget to hire a consulting firm to run Business Continuity as a project
- B. Assigning Business Continuity roles and responsibilities across the organization's hierarchy
- C. Development and adoption of a Business Continuity policy to protect the organization from disruptions
- D. Gaining an understanding of the organization's culture

Answer: D

Explanation:
The CBCI 7.0 course identifiesgaining an understanding of the organization's cultureas a foundational step in moving from merely embedding Business Continuity practices to fully embracing them. Cultural insights enable targeted interventions that align Business Continuity with existing values, beliefs, and behaviours, enhancing engagement and ownership. Policies and role assignments are important but less effective without cultural alignment. Outsourcing continuity as a project risks detachment from organizational realities. Understanding culture guides effective communication, training, and leadership strategies that foster a pervasive continuity mindset.

Reference:CBCI 7.0 Study Guide, Module 4: Culture and Engagement, pages 66-69.

NEW QUESTION # 53

Which of the following statements about an Activity Business Impact Analysis (BIA) is correct?

- A. An Activity BIA identifies risks to delivery activities and establishes strategies to either prevent risks arising or to mitigate their effects should they arise
- B. An Activity BIA ensures that all of the activities undertaken by an organization can continue as usual during a disruption and sets out a detailed plan to enable continuity
- C. An Activity BIA determines the resources required to deliver the organization's prioritized products and services
- D. An Activity BIA identifies and prioritizes the activities that deliver the most urgent products and services and determines the resources and dependencies required to enable continuity

Answer: D

Explanation:
An Activity Business Impact Analysis (BIA) is a crucial component of the Business Continuity Management System (BCMS) that focuses on identifying and prioritizing the activities within the organization that contribute to delivering critical products and services. According to the CBCI 7.0 course, the Activity BIA maps out which activities are most urgent and vital, and it determines the necessary resources and interdependencies required to maintain or restore these activities following a disruption. This detailed understanding enables the organization to allocate resources effectively and design recovery strategies tailored to priority activities. Unlike a broad process or product BIA, the Activity BIA provides granular insights into operational components, ensuring continuity plans address practical recovery needs and dependencies.
Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 42-44.

NEW QUESTION # 54

Which of the following is a way to ensure that personnel remain committed to Business Continuity and to protecting the organization from the effects of disruption?

- A. Making it a disciplinary offence for personnel to miss relevant Business Continuity meetings and training events
- B. Providing updates on Business Continuity activities via the intranet which personnel can find and read if they are interested
- C. Holding annual assessments of Business Continuity knowledge and understanding and setting minimum pass standards which personnel must meet
- D. Including Business Continuity as part of the introduction to meetings and events in order to strengthen and maintain the relationship between personnel and the organization

Answer: D

Explanation:
To foster commitment, Business Continuity must be embedded in the daily organizational culture, not merely treated as an administrative requirement or compliance exercise. The CBCI 7.0 course highlights that including Business Continuity topics in the introductions to meetings and events encourages ongoing dialogue and reinforces its importance. This practice nurtures a sense of shared responsibility and engagement, which is more effective than punitive measures or passive communication. Embedding Business Continuity in routine interactions helps personnel internalize its significance, promotes continual awareness, and strengthens their relationship with the organization's resilience goals. This proactive, inclusive approach ensures commitment is sustainedover time, improving response effectiveness during disruptions.
Reference:CBCI 7.0 Study Guide, Module 4: Developing a Business Continuity Culture, pages 65-68.

NEW QUESTION # 55

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