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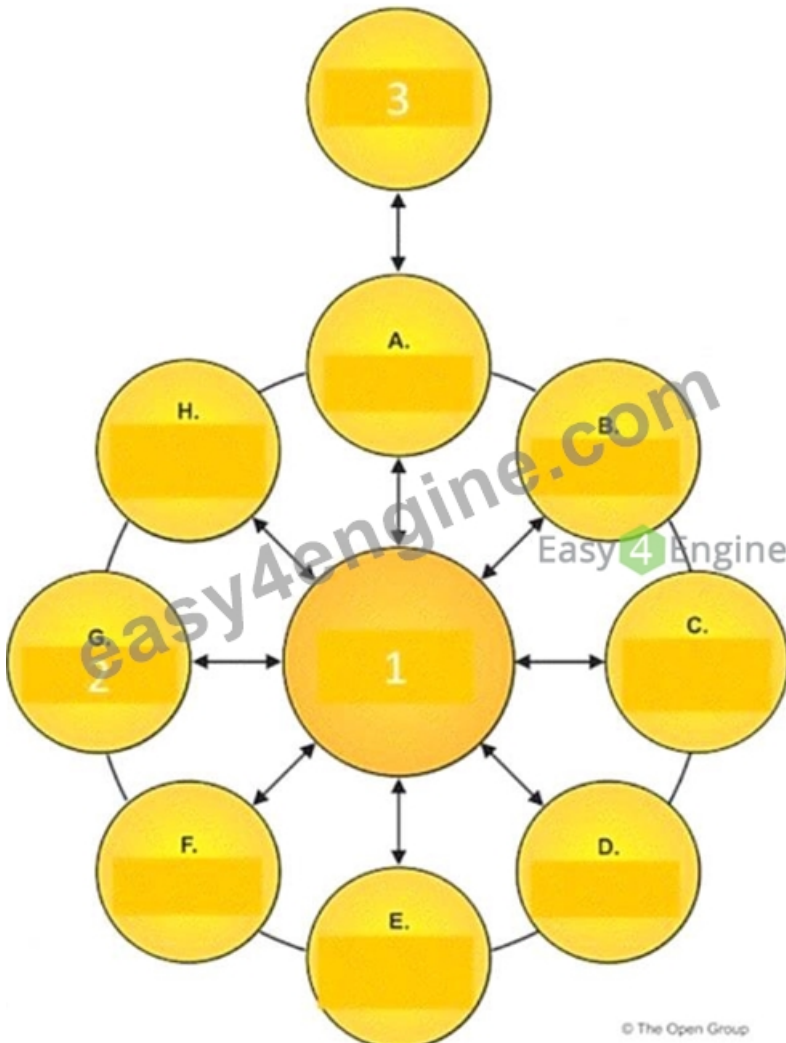
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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q91-Q96):

NEW QUESTION # 91
Exhibit.



Consider the diagram of an architecture development cycle.
 Select the correct phase names corresponding to the labels 1, 2 and 3?

- A. 1 Continuous Improvement - 2 Migration Planning - 3 Architecture Vision
- B. 1 Requirements Management - 2 Change Management - 3 Strategy
- C. 1 Architecture Governance - 2 Implementation Governance - 3 Preliminary
- **D. 1 Requirements Management - 2 Implementation Governance - 3 Preliminary**

Answer: D

Explanation:

The diagram of an architecture development cycle shows three phases of the TOGAF ADM. The correct phase names corresponding to the labels 1, 2 and 3 are Requirements Management, Implementation Governance, and Preliminary respectively. These phases are described as follows:

* Requirements Management (label 1): This phase provides a process for managing architecture requirements throughout the ADM cycle. It ensures that requirements are captured, stored, prioritized, and addressed by relevant ADM phases. It also ensures that requirements are validated and updated as necessary.

* Implementation Governance (label 2): This phase provides a process for ensuring that the implementation projects conform to the defined architecture. It involves establishing an implementation governance model, defining architecture contracts and compliance reviews, and monitoring and supporting the implementation projects.

* Preliminary (label 3): This phase provides a process for preparing and planning the architecture project. It involves defining the scope and vision of the project, customizing the ADM process and content framework, defining principles and governance structures, and evaluating the enterprise architecture maturity and readiness.

NEW QUESTION # 92

Complete the sentence. The architecture domains that are considered by the TOGAF standard as subsets of an overall enterprise architecture are Business, Technology,

- A. Capability and Segment
- B. Logical and Physical
- C. Application and Data
- D. Information and Data

Answer: C

Explanation:

In the TOGAF framework, the architecture domains considered as subsets of an overall enterprise architecture are Business, Technology, Application, and Data. Here's a detailed explanation:

* TOGAF Architecture Domains:

* Business Architecture: Describes the business strategy, governance, organization, and key business processes.

* Data Architecture: Defines the structure of an organization's logical and physical data assets and data management resources.

* Application Architecture: Provides a blueprint for the individual applications to be deployed, their interactions, and their relationships to the core business processes of the organization.

* Technology Architecture: Describes the logical software and hardware capabilities that are required to support the deployment of business, data, and application services.

* Importance of Each Domain:

* Business Architecture: Aligns the architecture with the business strategy and goals.

* Data Architecture: Ensures that data is structured and managed to support business processes and decisions.

* Application Architecture: Ensures that applications are designed and integrated to support business processes.

* Technology Architecture: Provides the technology infrastructure needed to support applications and data management.

* TOGAF References:

* Phase B: Business Architecture: Focuses on developing the Business Architecture.

* Phase C: Information Systems Architectures: This phase includes both Data Architecture and Application Architecture.

* Phase D: Technology Architecture: Focuses on developing the Technology Architecture.

In summary, the TOGAF standard considers Business, Technology, Application, and Data as the architecture domains that are subsets of an overall enterprise architecture.

NEW QUESTION # 93

In business capability mapping, when you have documented all of the business capabilities, what should you do next?

- A. Identify the human and computer actors associated with each business capability.
- B. Map the business capabilities to stakeholder concerns.
- C. Draw up a business value assessment for each of the business capabilities.
- D. Organize the business capabilities in a logical manner.

Answer: D

Explanation:

In business capability mapping, once all business capabilities have been documented, the next step is to organize these capabilities logically. This organization helps in understanding how different capabilities interact and align with the business strategy. Here's a detailed explanation based on TOGAF principles:

Business Capability Mapping:

Business capability mapping involves identifying and documenting the capabilities required to execute the business strategy.

Capabilities are the building blocks of the business, representing what the business does.

Logical Organization:

Grouping and Categorization: Capabilities should be grouped and categorized logically to reflect their relationships and dependencies. This can be done by aligning capabilities with business functions, processes, or strategic objectives.

Hierarchical Structure: Organizing capabilities into a hierarchical structure helps in visualizing how high-level capabilities decompose into more specific, detailed capabilities. This hierarchical view aids in understanding the complexity and scope of capabilities.

Alignment with Strategy: Logical organization ensures that capabilities are aligned with the business strategy and objectives. It helps in identifying which capabilities are critical for achieving strategic goals and which ones need development or improvement.

TOGAF ADM References:

Phase B: Business Architecture: This phase involves developing the business architecture, including capability mapping. Organizing capabilities logically is a key step in this process, as it helps in creating a coherent and comprehensive business architecture.

Capability Models: TOGAF recommends using capability models to represent the organization's capabilities.

These models should be logically organized to facilitate analysis and planning.

Practical Steps:

Analyze Relationships: Examine the relationships between capabilities to identify dependencies and interactions. This analysis helps in

grouping related capabilities together.

Create a Capability Map: Develop a visual representation of the capabilities, organized logically. This map serves as a reference for understanding the business architecture and planning initiatives.

In summary, after documenting all business capabilities, organizing them in a logical manner is essential for creating a coherent and effective business architecture. This logical organization facilitates better analysis, planning, and alignment with business strategy.

NEW QUESTION # 94

Consider the following modeling example, relating business capabilities to organization units so as to highlight duplication and redundancy:

	Easy 4 Engine Organizational Units			
Business Capabilities	Human Resources	Real Estate	Information Technology	Sales and Marketing
Project Management		G	Y	
Learning Management	G		G	R

(Note in this example the cells colored green, yellow, and red, are also marked G, Y, and R, respectively) Which of the following best describes this technique?

- A. Capability Mapping
- **B. Relationship Mapping**
- C. Gap Analysis
- D. Perspective Analysis

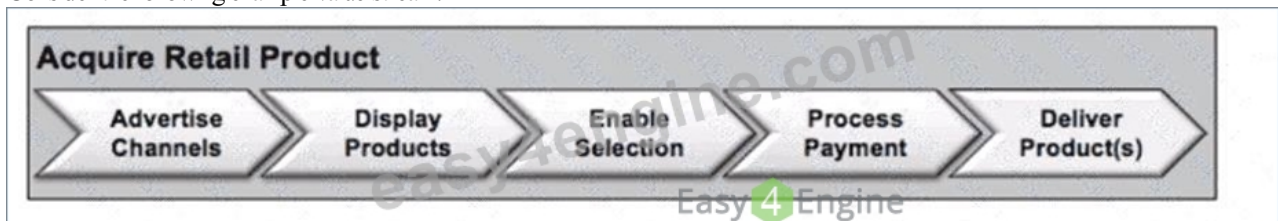
Answer: B

Explanation:

The technique shown in the example is called relationship mapping. It is a technique that can be used to show how a business architecture addresses stakeholder concerns across different parts of an organization. It can highlight gaps or overlaps in the coverage of stakeholder concerns by a business architecture. In this case, the technique is used to relate business capabilities to organization units so as to highlight duplication and redundancy.

NEW QUESTION # 95

Consider the following example value stream:



Which of the following statements is most correct?

- A. The value stream consists of five sequential subprocesses.
- **B. The value stream is decomposed into five value stream stages**
- C. The value stream is decomposed into five sequential events.
- D. The value stream is mapped to five subsidiary value streams.

Answer: B

Explanation:

According to the TOGAF Series Guide to Value Streams (Version 1), a value stream stage is defined as "a distinct part of a value

stream that represents a group of activities contributing to an overall result" 5. A value stream stage can be expressed as a noun phrase that indicates what outcome or state is achieved by completing the stage. For example, some possible value stream stages are "Product Ordered", "Payment Processed", or "Customer Satisfied". The example value stream shows how an online retailer creates and delivers value for its customers by performing five value stream stages: "Acquire Retail Product", "Advertise Channels", "Display Products", "Enable Selection", "Process Payment", and "Deliver Product(s)". Therefore, the value stream is decomposed into five value stream stages.

<https://pubs.opengroup.org/togaf-standard/business-architecture/value-streams.html> Table 1: Acquire Retail Product Value Stream Stages

NEW QUESTION # 96

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