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AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q147-Q152):

NEW QUESTION # 147

Theoretically construct a summary activity for activities 2001 through 2004. Using the "normal" schedule, what is the cost of the hammock?

ID	Activity	Logic			Normal Days	Crash Days	Duration	Normal Cost	Crash Cost	Resource
		Succ.	Rel.	Lag						
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900		AACE INTERNATIONAL
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	\$563,000	67	\$728,000		
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000		
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	\$35,000		
2003	River Diversion Dam	2004 3001	FS FS		15	\$18,000	11	\$20,000		
2004	River Diversion to Pipeline	3001 7001	FS FS		38	\$96,000	38	\$96,000		
3001	Excavation, Dam Site	4001 4001 5001 5001 7001	SS FF SS FF FS	15 15 65 65	30	\$482,000	100	\$515,000		
4001	Excavation, Spillway	5001 5001 9001	SS FF FS	45 45	152	\$608,000	118	\$692,000		
5001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000		
6001	Rock Fill: to elevation 25	6002	FS		140	\$1,352,000	105	\$1,470,000		
6002	Rock Fill: to elevation 38	6003	FS		115	\$969,000	95	\$1,125,000		
6003	Rock Fill: to elevation 50	8001 9002 9002 9003	FS SS FF FS	65 65	152	\$1,360,000	113	\$1,540,000		
7001	Permanent Roads	11001 9004	FS FS		48	\$180,000	38	\$205,000		
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000		
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	\$1,120,000	155	\$1,305,000		
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000		
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000		
9004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000		
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000		
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000		
10001	Valve House –	10001	FS		24	\$132,000	24	\$133,000		

- A. \$289,000
- B. \$271,000
- C. \$299,000
- D. \$139,000

Answer: A

NEW QUESTION # 148

How could the structural steel drawing delay have been prevented?

- A. Release the structural steel for fabrication concurrent with review of structural steel shop drawings.
- B. Add a time buffer at the end of structural steel activities.
- C. Switch to post-tensioned concrete construction.
- D. Allow adequate time for review and resubmittal in the baseline schedule.

Answer: D

Explanation:

* Preventing Structural Steel Delays:

Incorporating realistic timeframes for shop drawing review and resubmittals in the baseline schedule prevents design-related delays.

* Evaluation of Other Options:

A: Adding time buffers does not address the root cause.

C: Concurrent review may create confusion and errors.

D: Switching to post-tensioned concrete is a significant design change, not a practical solution for a scheduling issue.

* Verification with PSP Guidelines:

Adequate review time aligns with PSP scheduling best practices (Ref. PSP Study Guide, Chapter 2B: Schedule Development and Baseline Creation).

NEW QUESTION # 149

Assuming that you had only one crane capable of 30 lifts per day, 3 column pours requiring 28 lifts each, plus associated assorted work requiring an additional 150 lifts, what is the minimum planned working duration for this work?

Small Tower Crane	
Typical capacity for a Small Crane	
Maximum Load	5 tons
Minimum Load	1.5 tons
Operation	Time (in minutes)
Sling Up	5
Hoist Up	4
Discharge	3
Clear Unload Area	3
Hoist Down	2

- A. 7 work days
- B. 18 work days
- C. 15 workdays
- D. 8 work days

Answer: D

NEW QUESTION # 150

What is the result of a forward pass calculation?

- A. Early start and early finish date for individual activities
- B. Critical path
- C. Value of total float for individual activities
- D. Value of free float for individual activities

Answer: A

Explanation:

Scheduling Professional Study Guide and Documents Reference

Forward Pass Calculation:

A forward pass determines the earliest start (ES) and earliest finish (EF) dates for all activities, progressing from project start to finish.

Total float is calculated later by comparing early and late dates.

PSP Study Guide Reference:

Forward and backward pass calculations are core elements of CPM scheduling methodology.

Conclusion: The correct answer is B, as forward pass provides ES and EF for activities.

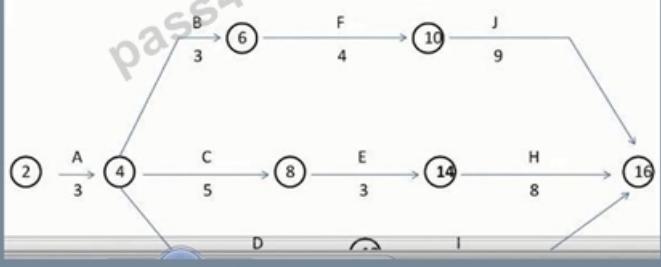
NEW QUESTION # 151

What is the free float for Activity F?

Refer to the following table and diagram to answer the following questions. Consider this to be the entire project. Not all activities are complete. This table represents activities, predecessors and durations for a hazardous waste incineration facility.

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Activity	Description	Predecessors	Duration (months)
A	Develop information for public hearings	-	3
B	Hold public hearings	A	3
C	Develop draft plans and specifications	A	5
D	Contact stakeholders and others	A	7
E	Obtain permits	B, C	3
F	Order equipment for facility	B	4
G	Procure and prepare land	B	6
H	Construct facility	D, E, F & G	8
I	Approval of operating procedures	D	6
J	Install equipment, staff, faculty	F	9



- A. 1 months.
- B. 0 months.
- C. 3 months.
- D. 2 month.

Answer: B

NEW QUESTION # 152

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