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ISACA COBIT Design and Implementation Certificate Sample Questions

(Q118-Q123):

NEW QUESTION # 118
Which of the following MUST be done regarding the technology adoption strategy as applied to first movers, followers, and slow adopters?

- A. Governance objectives must be mapped to the highest scored value.
- B. One of the three values must be selected that best reflects the enterprise.
- C. Each value must have a completed risk analysis before adoption.
- D. Each value must be rated based on the current situation in the enterprise.

Answer: D

Explanation:
In the COBIT 2019 Design Guide, it is explained:
"The following steps should be performed when considering this design factor:
* Decide which combination of values best fits the current situation of the enterprise, as per the defined entries in figure 4.8." This means the organization must assess and rate each value (First Mover, Follower, Slow Adopter) based on its current situation rather than simply selecting one or conducting a risk analysis for each.
Reference:COBIT 2019 Design Guide, Section 4.4.6

NEW QUESTION # 119
When reviewing a proposal for an IT governance improvement initiative, which of the following should be asked FIRST by senior leadership?

- A. What changes need to be made?
- B. What is the current state?
- C. What is the intended state?
- D. What is driving this change?

Answer: D

Explanation:
"Phase 1 identifies current change drivers ... A change driver is an internal or external event, condition or key issue that serves as stimulus for change."

NEW QUESTION # 120
A COBIT consultant has been hired with a mandate from the board to ensure the enterprise uses leading-edge technologies to provide exceptional service delivery to its customers and enhance the enterprises reputation as a first mover. Which of the following governance and management objectives should the consultant recommend?

- A. BAI08 Managed Knowledge
- B. APO04 Managed Innovation
- C. AP011 Managed Quality
- D. APO02 Managed Strategy

Answer: B

Explanation:
To ensure the enterprise uses leading-edge technologies to provide exceptional service delivery and enhance its reputation as a first mover, the COBIT consultant should recommend the governance and management objectiveAPO04 Managed Innovation. This objective focuses on fostering and managing innovation to improve business processes and services.
References in COBIT 2019 Design and Implementation:
* COBIT 2019 Framework: Governance and Management Objectives, APO04 (Managed Innovation):This objective is specifically designed to support and manage the innovation process, ensuring that the enterprise can leverage new technologies and ideas to maintain a competitive edge.
* COBIT 2019 Implementation Guide, Chapter 4:This chapter discusses the importance of innovation in achieving strategic goals and the role of managed innovation in governance.
By focusing on managed innovation, the enterprise can systematically explore and adopt new technologies, enhancing service

delivery and maintaining its status as a market leader.

NEW QUESTION # 121

Which of the following would BEST enable the prioritization of governance objectives?

- A. The IT strategic plan
- B. A matrixed scoring methodology
- C. The enterprises risk tolerance
- D. Expected performance outcomes

Answer: B

Explanation:
In COBIT 2019, the prioritization of governance objectives is essential to ensure that the most critical aspects of IT governance receive the necessary focus and resources. A matrixed scoring methodology is considered the best enabler for prioritizing governance objectives because it provides a structured, systematic, and quantifiable approach to evaluating and ranking various governance objectives based on multiple criteria.
Detailed Explanation with References:
* IT Strategic Plan (Option A):
* The IT strategic plan outlines the strategic direction and objectives of IT within the organization.
While it provides guidance on long-term goals and initiatives, it does not offer a detailed mechanism for prioritizing specific governance objectives.
* Matrixed Scoring Methodology (Option B):
* A matrixed scoring methodology allows the organization to evaluate governance objectives against a set of predefined criteria such as strategic alignment, risk impact, resource availability, and expected benefits. This methodology helps in objectively assessing and comparing the importance and urgency of different governance objectives. By assigning scores to each criterion, organizations can create a prioritized list based on overall scores, ensuring that the most critical and impactful objectives are addressed first.
* This approach is comprehensive and takes into account multiple factors, providing a balanced and transparent means of prioritizing objectives. It enables decision-makers to justify their choices and ensures that prioritization is aligned with the organization's strategic goals and risk profile.
* Enterprise's Risk Tolerance (Option C):
* The enterprise's risk tolerance is an important factor in governance decisions, as it defines the level of risk the organization is willing to accept. However, while it influences prioritization, it is not a standalone methodology for prioritizing governance objectives. Risk tolerance must be considered within a broader context of criteria, which a matrixed scoring methodology can effectively encompass.
* Expected Performance Outcomes (Option D):
* Expected performance outcomes are crucial for evaluating the success of governance initiatives, but they do not provide a methodology for prioritizing objectives. They are one of the factors that can be included in a matrixed scoring methodology to assess the potential impact and value of each objective.
Conclusion:The correct answer isB. A matrixed scoring methodology. This method provides a robust, multi-criteria approach to prioritizing governance objectives, ensuring that decisions are made based on a balanced consideration of various relevant factors.
References:
* ISACA. COBIT 2019 Framework: Governance and Management Objectives. ISACA.
* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.
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NEW QUESTION # 122

Which of the following is the BEST approach when developing an EGIT implementation program plan?

- A. Projects that are high-benefit and relatively easy to implement should be selected first.
- B. Process improvement objectives should not be changed or updated.
- C. All projects should be given the same value and consideration for implementation.
- D. Unapproved projects should not be recorded or considered.

Answer: A

Explanation:
When developing an EGIT (Enterprise Governance of IT) implementation program plan, the best approach is to select projects that are high-benefit and relatively easy to implement first. This approach, often referred to as "low-hanging fruit," helps build momentum, demonstrate value quickly, and secure buy-in from stakeholders for more complex initiatives.

References in COBIT 2019 Design and Implementation:
* COBIT 2019 Implementation Guide, Chapter 5:This chapter outlines the importance of prioritizing projects that can deliver quick wins to maintain stakeholder support and demonstrate the value of the
* governance framework.
* COBIT 2019 Framework: Governance and Management Objectives, BAI01 (Managed Programs):This objective discusses the prioritization of initiatives based on their potential benefits and implementation feasibility.
By focusing on high-benefit, easy-to-implement projects, enterprises can create a solid foundation for more challenging initiatives and ensure continuous progress in their governance implementation efforts.

NEW QUESTION # 123

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