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PRINCE2 Practitioner certification is intended to equip project managers with the skills required to manage projects effectively using the PRINCE2 methodology. The PRINCE2 Practitioner exam aims to test the individual's ability to apply and tailor the PRINCE2 principles, processes, and techniques to project management scenarios.

PRINCE2 Practitioner certification exam tests a candidate's ability to tailor and apply the PRINCE2 methodology to different project environments and scenarios. It examines a candidate's knowledge of the seven principles, themes, and processes of PRINCE2, and their understanding of the relationships between them. PRINCE2Practitioner Exam is designed to test a candidate's ability to manage a PRINCE2 project in a real-world setting, and their ability to apply the methodology to meet project objectives and deliverables.

PRINCE2 Practitioner Exam Sample Questions (Q146-Q151):

NEW QUESTION # 146
Product Summary
A list of customers will be collated. This will use existing information from the Accounts department about current customers, and existing information from the Marketing department about prospective customers.
Using the tariff of mailing costs available from the Post Office, a production cost forecast will be produced to allow the CEO and the Marketing Director to decide whether to continue with the project. If they decide to continue, they will give the approval to launch

the internal label design competition. Competition rules will be required to communicate details of the competition to the staff. The chosen label design will then be selected from the competition entries.

The photos for the calendar must be based on existing photo design ideas available from the Marketing department. The selected photos will be chosen from these. Monthly calendar displays will be created to show the required layout of each page.

Product Breakdown Structure (contains errors) Extract from Stage Plan for stage 3.

□ (All entries are true statements but may not be shown under the correct heading or in the correct document).

Using the Project Scenario and the Extract from Stage Plan for stage 3 provided as additional intonation for this question in the Scenario Booklet, answer the following 5 questions.

The Stage Plan for stage 3 has been produced.

The Engineering Manager insists that there are to be no interruptions to operations whilst photographs are being taken of the engineering staff performing their everyday duties and operating machinery. Two weeks ago the professional photographer produced the photo session schedule based on the operational staff schedule. The operational staff schedule is produced weekly and maintained by the Engineering Manager.

None of the (GBP)500 change budget has been used to date and this is available for the stage.

Which 2 statements apply to the External dependencies section?

- A. Delete entry 5 because the new company logo is being delivered by a separate project and will be detailed in the plans for that project.
- B. Delete entry 6 because the customer details were used in stage 2 to create the customer list.
- C. Move entry 5 to Plan prerequisites because the new company logo will influence the label designs.
- D. Delete entry 7 because it should be shown in the Product Description for the label design.
- E. Move entry 5 to Plan description because the new company logo will be delivered during stage 3.

Answer: B,D

NEW QUESTION # 147
All the products that are due in stage 3 have been completed, apart from the 'updated corporate quality procedures'. The work has been completed but the product has not yet been approved. The executive has been told that it will be signed off before the end of the project. In response to an exception report, the executive has instructed the project manager to plan to obtain approval of the product in stage 4.
Is this appropriate application of the report management stage end' activity, and why?

- A. No, because approval of the products was planned for stage 3 and must be completed before the stage ends.
- B. Yes, because the completion of the product in the next stage is a follow-on action recommendation for stage 4.
- C. No, because a project-level exception plan is required before approval of the quality procedures can be delayed.
- D. Yes, because approval of the product can be carried forward into the next stage, with authority from the project board.

Answer: D

Explanation:
Explanation/Reference:

NEW QUESTION # 148
The team member collating the list of customers has now forecast that it will NOT be complete by the end of
this stage as originally planned, due to a number of new prospective customers' details not yet being available.
What action should the team member take?

- A. Raise an issue to inform the Project Manager.
- B. Make an entry in the Risk Register so the Project Manager can decide on appropriate action.
- C. Add the product to the next Stage Plan in order to allocate additional resources and complete the work.
- D. Report the forecast delay in the next Checkpoint Report to the Executive.

Answer: A

Explanation:
Explanation/Reference:
Progress Theme
Testlet 2
Scenario:

Techniques, processes and procedures

1. Any threat that may result in a loss of MFH data must be escalated immediately.

Joint agreements

2. Work is to start at the beginning of week 2 (Stage 4).

3. The project will take two years to complete, at an estimated cost of E2.5m.

Tolerances

4. None.

Constraints

5. MFH staff must not be involved in any heavy lifting during the removal of existing IT equipment.

6. Installation work must take place during MFH normal working hours.

7. +E10,000 / -E25,000.

Reporting arrangements

8. Highlight Report every Monday by 10.00 am.

9. The report must contain a summary of all products worked on during the previous week.

10. Project Manager must be notified of any issues immediately by telephone.

Problem handling and escalation

11. Impact analysis of all issues must be completed within 24 hours.

Extracts or references

12. The Stage Plan for stage 4 is available from Project Support.

Approval method

13. Project Assurance will review the completed Work Package and confirm completion.

NEW QUESTION # 149

The project is now in stage 2. The Project Manager has heard about the possibility of a competitor also producing a calendar to be delivered earlier than the target date for this project. There is a threat that the early release of a competitor's calendar may weaken the impact of the MNO Manufacturing Company calendar, thereby reducing the anticipated benefits of the Calendar project.

Which 2 statements should be recorded under the Roles and responsibilities heading?

- A. Risks exceeding the agreed project risk tolerance will be reported to the Project Board.
- B. An external consultant is to facilitate a risk identification workshop.
- C. Risk tolerances are allocated to each stage by the Project Manager.
- D. Each risk will be assigned a risk owner.
- E. Project Assurance will ensure that project risks are identified, assessed and controlled according to the agreed risk management procedure.

Answer: A,E

NEW QUESTION # 150

During stage 2, an early review of the photo design ideas from the Marketing department has highlighted the need for engineering machinery to be operating in the background during the photo sessions. This requires a change to the baselined Product Description for the photos. What action should the Project Manager take?

- A. Raise an Exception Report to the Project Board.
- B. Log the change in the Issue Register as a request for change.
- C. Revised the Product Description for the photos and issue it to the Engineering Manager to ensure that the machinery will be operating during the photo sessions.
- D. Include this requirement on the next Checkpoint Report to the photographer.

Answer: B

NEW QUESTION # 151

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