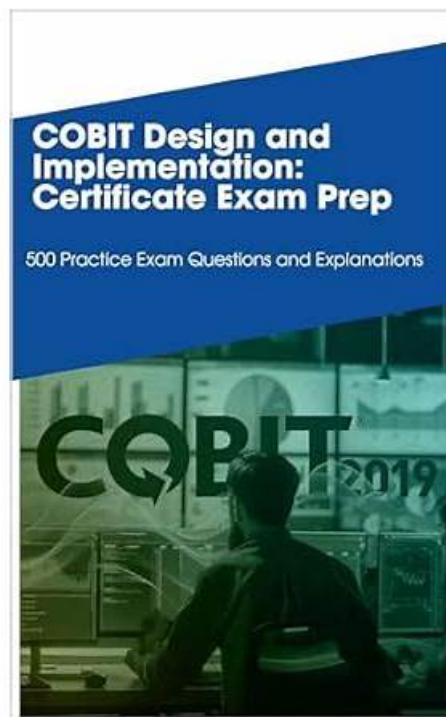


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ISACA COBIT Design and Implementation Certificate Sample Questions (Q24-Q29):

NEW QUESTION # 24

Which of the following needs to be resolved when finalizing the initial governance design?

- A. Conflicting inputs and priorities
- B. Budgeted versus actual resources
- C. Objectives exceeding enterprise appetite
- D. Misaligned enterprise and IT goals

Answer: A

Explanation:

The initial governance design process involves gathering inputs from various stakeholders, including business units, IT, and external partners. These inputs can sometimes conflict, and it is crucial to resolve these conflicts to create a unified governance system that supports enterprise objectives.

Key Steps:

- * Stakeholder Alignment: Ensuring that all stakeholders are on the same page regarding priorities and objectives.
- * Conflict Resolution: Addressing and resolving any discrepancies or conflicts in inputs to ensure a consistent and aligned governance system.
- * Prioritization: Establishing clear priorities to guide decision-making and resource allocation.

COBIT 2019 Framework References:

- * COBIT 2019 Design Guide, Chapter 4: Discusses the importance of resolving conflicting inputs and establishing a cohesive governance framework that aligns with enterprise priorities.
- * COBIT 2019 Framework: Governance and Management Objectives: Emphasizes the need for alignment between IT and enterprise goals, requiring the resolution of any conflicting priorities.

Resolving conflicting inputs and priorities ensures that the governance system is well-aligned and effective in achieving enterprise goals.

NEW QUESTION # 25

Which of the following components should be considered in addition to processes, policies and procedures when designing a governance system?

- A. Knowledge flows
- B. Configuration items
- C. Information items
- D. Data flows

Answer: C

Explanation:

In COBIT 2019, information is seen as a key enabler because it underpins effective governance and management practices. Information items refer to the data and information that the organization needs to achieve its goals and support decision-making processes. This includes various types of information such as financial data, operational data, compliance reports, and performance metrics.

The COBIT 2019 Framework identifies seven components of a governance system:

- * Processes: Structured sets of practices and activities to achieve specific objectives and produce a set of outputs in support of achieving overall IT-related goals.
- * Organizational Structures: Key decision-making entities in an enterprise.
- * Principles, Policies, and Frameworks: Established rules and guidelines.
- * Information: All information produced and used by the enterprise, crucial for governance.
- * Culture, Ethics, and Behavior: Encompasses the values of the enterprise and its employees.
- * People, Skills, and Competencies: Required for successful completion of all activities and decision-making.
- * Services, Infrastructure, and Applications: Enabling and supporting the enterprise through its use of technology.

Information items fall under the fourth component, "Information," which is necessary for effective governance. Information items ensure that:

- * Decision-makers have the relevant data to make informed decisions.
- * There is transparency and accountability in reporting.
- * The organization can monitor and measure performance against strategic objectives.
- * Compliance with regulatory and legal requirements is maintained.

COBIT 2019 Design and Implementation Guide References:

- * COBIT 2019 Framework: Introduction and Methodology, Chapter 5: This chapter details the governance and management objectives and their components, highlighting the importance of information.
- * COBIT 2019 Design Guide, Chapter 2: This chapter provides a comprehensive overview of the components of a governance system, including information items.
- * COBIT 2019 Implementation Guide, Chapter 3: This chapter explains how to incorporate various governance system components, such as information items, into the tailored governance system design.

Considering information items is essential because they provide the necessary context and insights for effective governance. By ensuring that information is accurate, timely, and relevant, an organization can better align its IT governance with its overall business objectives, thereby enhancing decision-making, performance tracking, and compliance.

NEW QUESTION # 26

I&T-related issues, also called pain points:

- A. could be considered risks that have not yet materialized.
- B. are generally reported and tracked separately from risk management processes.
- C. are restricted to internally generated issues.
- **D. could be considered risks that have materialized.**

Answer: D

Explanation:

I&T-related issues, also called pain points, could be considered risks that have materialized. These issues represent current challenges and problems that the enterprise is facing, indicating that certain risks have already impacted the organization.

References in COBIT 2019 Design and Implementation:

- * COBIT 2019 Design Guide, Chapter 2: This chapter explains that I&T-related issues or pain points are current problems that the enterprise needs to address, indicating that these risks have already materialized.
 - * COBIT 2019 Framework: Governance and Management Objectives, APO12 (Managed Risk): This objective emphasizes the importance of identifying and managing risks, including those that have already impacted the organization.
- By recognizing that I&T-related issues are materialized risks, enterprises can focus on mitigating these issues and preventing future occurrences, ensuring better risk management and governance.

NEW QUESTION # 27

The target audience for the COBIT 2019 Design Guide:

- **A. includes a range of direct and indirect stakeholders.**
- B. is primarily governance professionals involved in designing governance solutions.
- C. is primarily assurance professionals involved in running assurance processes.

- D. is exclusively internal information and technology professionals.

Answer: A

Explanation:

The target audience for the COBIT 2019 Design Guide includes a wide range of direct and indirect stakeholders involved in the governance and management of enterprise IT. This comprehensive approach ensures that the design of governance solutions is inclusive, addressing the needs and perspectives of various parties who are impacted by or have an interest in IT governance.

Detailed Explanation with References:

* Direct Stakeholders:

* Governance Professionals: These individuals are directly responsible for designing, implementing, and maintaining governance systems. They use the COBIT 2019 Design Guide to ensure that governance frameworks are well-structured and aligned with enterprise objectives.

* IT Management: Professionals who manage IT services, operations, and resources use the guide to align IT initiatives with governance objectives and to integrate best practices into daily operations.

* Indirect Stakeholders:

* Assurance Professionals: While not the primary audience, assurance professionals such as internal and external auditors use the guide to understand the governance framework and assess its effectiveness.

* Business Leaders and Executives: These stakeholders use the guide to understand how IT governance supports business goals and to ensure that IT investments deliver value.

* Regulatory Bodies and Compliance Officers: They refer to the guide to ensure that governance systems meet regulatory requirements and standards.

* Other Organizational Functions: Departments such as finance, human resources, and legal may also reference the guide to understand their role in IT governance and how it intersects with their functions.

Conclusion: The correct answer is B. includes a range of direct and indirect stakeholders. This reflects the inclusive nature of the COBIT 2019 Design Guide, which is designed to be used by various stakeholders involved in the governance and management of IT.

References:

* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 28

Which of the following **MUST** be done regarding the technology adoption strategy as applied to first movers, followers, and slow adopters?

- A. One of the three values must be selected that best reflects the enterprise.
- B. Governance objectives must be mapped to the highest scored value.
- **C. Each value must be rated based on the current situation in the enterprise.**
- D. Each value must have a completed risk analysis before adoption.

Answer: C

Explanation:

In the COBIT 2019 Design Guide, it is explained:

"The following steps should be performed when considering this design factor:

* Decide which combination of values best fits the current situation of the enterprise, as per the defined entries in figure 4.8." This means the organization must assess and rate each value (First Mover, Follower, Slow Adopter) based on its current situation rather than simply selecting one or conducting a risk analysis for each.

Reference: COBIT 2019 Design Guide, Section 4.4.6

NEW QUESTION # 29

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