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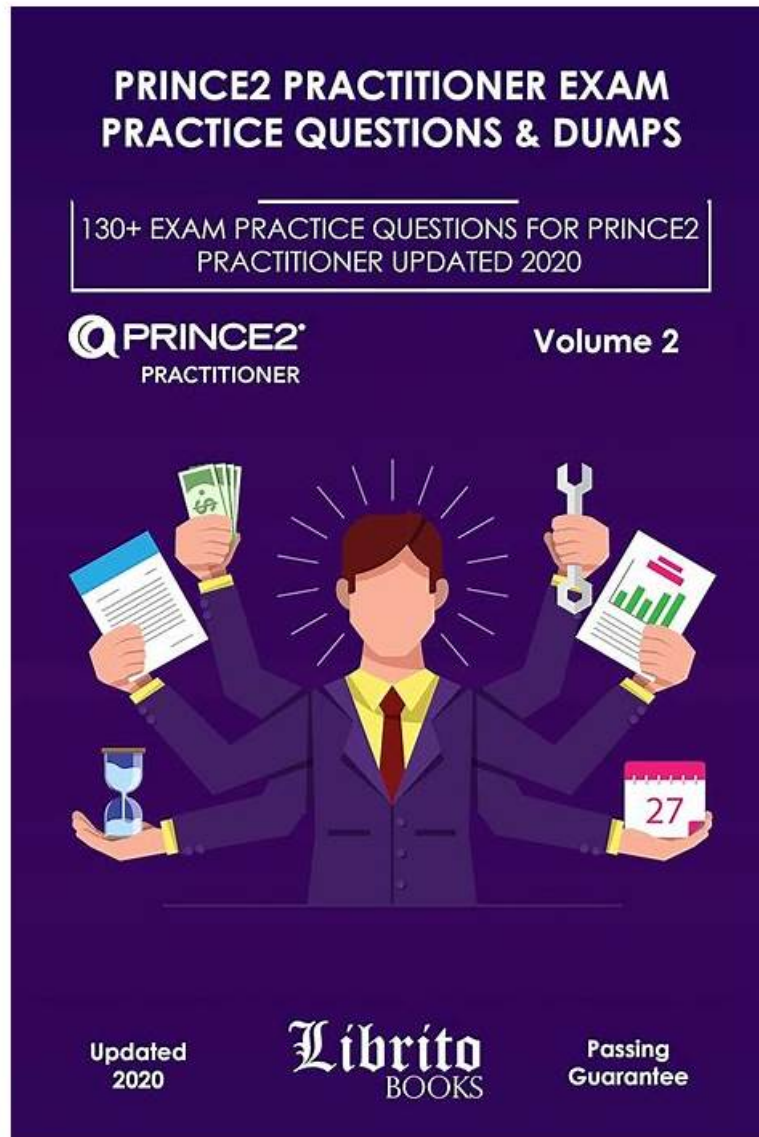
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PRINCE2 Practitioner Exam Sample Questions (Q212-Q217):

NEW QUESTION # 212
The project's change control approach states that PRINCE2's recommended issue and change control procedure will be used. The senior user has requested that a new set of marketing materials and marketing channels be introduced to support the launch of the training course. The senior user has suggested that this should be managed informally.
Where should the project manager record the issue, and why?

- A. In the issue register, because this is a request for change requiring a change to a baseline.
- B. In the issue register, because issues should be recorded here first, before determining how to manage them.
- C. In the daily log, because a change to a product at the default level can be handled informally.
- D. In the daily log, because the senior user has advised that this change should be informally.

Answer: B

NEW QUESTION # 213
Project Scenario - Health and Safety Training Project:
ABC Company is a well-established training company that uses a standard model to develop training materials and deliver courses to customers.
ABC Company has commissioned a project in response to recent changes in government legislation relating to health and safety on construction sites. The project will deliver "capability to provide health and safety training", including the materials needed for classroom-based training and e-learning. The expected benefits for construction companies include a reduction in lost days and legal costs due to accidents.
The e-learning course will be developed by a specialist external consultancy. The materials for classroom-based training will be delivered by ABC Company's development team. All course materials will be piloted before they are used. ABC Company will deliver training to its customers and also hopes to sell the course materials to other training companies as part of their operational business. ABC Company will use their own sales and marketing departments to promote the courses.
The legislation requires construction companies to comply with the new legislation within two years. The course materials and trainers have to be accredited by a government agency before courses can be delivered.
ABC Company is planning to deliver pilot courses within five months of starting the project.
The ABC Company standard development model for new courses recommends the following stages:
End of the Project scenario.
Additional Information:
The Chief Executive Officer (CEO) founded the company five years ago. Under her leadership, ABC Company has grown quickly into a successful training company. It delivers a range of accredited professional training.
The Finance Director is also a founder member of ABC Company and is responsible for authorizing budgets for the Operations and Development Teams. She authorizes all large contracts personally.
The Purchasing Manager reports to the Finance Director and is responsible for managing and monitoring supplier contracts.
The Operations Director is responsible for the delivery off all training and for the training development budget. His department organizes courses, venues and trainers. They work with the Product and the Sales teams to provide a comprehensive training schedule. ABC Company's IT manager reports to the Operations Director.
The Business Development Director has recently been appointed to identify new training needs and propose new products. She will work with the Operations. Director to ensure a cost-conscious approach and that appropriate development technologies are used for the health and safety course.
The Training Development Manager reports to the Business Development Director and is responsible for developing training materials and gaining accreditation, in accordance with the standard course development model. Course developers in his team have skills in a range of development technologies and are allocated to projects as needed.
The Training Delivery Manager, who reports to the Operations Director, is responsible for ensuring that internal and external trainers deliver ABC Company training courses to the required standard. He also checks course materials to ensure they are fit for purpose and of the required quality.
The Central Services Director has responsibility for corporate communications, facilities management and configuration management. He recently led a project to consolidate all company quality systems into one quality management system and set up a corporate

quality department, now managed by the Corporate Quality Manager.

The Corporate Document Manager reports to the Central Services Director. She helped establish the company's document management system and now operates it across the business. She manages a team of administrators and contracts staff when workload is high.

The Sales Director joined ABC Company two months ago and is keen to establish himself by suggesting new markets for the courses and material. All account managers and the marketing team report to him. They promote existing training courses to other training companies and existing customers.

End of the additional information.

During stage 3, a work package was assigned to produce the 'planned pilot courses'. The product's quality criteria were defined and baselined before the work package was agreed.

Which principle is being applied, and why?

- A. 'Continued business justification', because the business justification is partly defined in the product description of a specialist product.
- B. 'Focus on products', because delivering a product's complete set of features is more important than delivering it on time or to cost.
- C. 'Continued business justification', because both work activities and products contribute to the success of the project.
- D. 'Focus on products', because a product should be agreed and defined to a reasonable extent before production begins.

Answer: D

NEW QUESTION # 214
Scenario:
Techniques, processes and procedures
1. Any threat that may result in a loss of MFH data must be escalated immediately.
Joint agreements
2.Work is to start at the beginning of week 2 (Stage 4).
3.The project will take two years to complete, at an estimated cost of (GBP)2.5m. Tolerances
4.None.
Constraints
5.MFH staff must not be involved in any heavy lifting during the removal of existing IT equipment.
6.Installation work must take place during MFH normal working hours.
7.+(GBP)10,000 / -(GBP)25,000.
Reporting arrangements
8.Highlight Report every Monday by 10.00 am.
9.The report must contain a summary of all products worked on during the previous week.
10.
Project Manager must be notified of any issues immediately by telephone.
Problem handling and escalation
11. Impact analysis of all issues must be completed within 24 hours.
Extracts or references
12. The Stage Plan for stage 4 is available from Project Support.
Approval method
13. Project Assurance will review the completed Work Package and confirm completion
Which 2 statements apply to either the Techniques, processes and procedures or Constraints sections?

- A. Delete entry 6 because this applies to Office Moves Limited and is therefore outside the Work Package.
- B. Move entry 5 to Techniques, processes and procedures because this is a technique which staff should be aware of.
- C. Delete entry 1 because this section should contain the techniques, processes and procedures required for specialist product development.
- D. Add 'There must be minimum disruption to current services' to Constraints.
- E. Delete entry 7 because this should be contained in the Quality skills required section of the Product Description.

Answer: A,E

NEW QUESTION # 215
The project is at the start of stage 3, and there will be six teams working on product delivery. In order to exercise control, the project manager has asked each team to submit a detailed team plan for approval. The external team manager for the 'e-learning

course' has agreed to submit a summary to the project manager, but will submit the detailed team plan to the senior supplier to review and approve.

Is the team manager's response appropriate, and why?

- A. Yes, because team plans are mandatory on a project of this size and complexity.
- B. No, because the team plan must be submitted to project assurance to check it is viable.
- C. No, because the project manager needs detailed plans to manage the work of several teams.
- D. Yes, because a supplier may want to keep the details of the specialist work confidential.

Answer: C

NEW QUESTION # 216

The Health and Safety Training Project is part of a programme of strategic expansion, which is important for ABC Company's continued operation. At the end of stage 2, the estimated project costs are greater than the expected benefits in the business case. The project board has reviewed the situation and asked programme management to decide whether the project should be closed prematurely.

Is this an appropriate application of the 'manage by stages' principle, and why?

- A. Yes, because decisions about closure should be escalated to programme management, unless otherwise instructed.
- B. Yes, because the project board should escalate significant decisions to programme management.
- C. No, because this contradicts the 'manage by exception' principle.
- D. No, because the project board should decide whether to continue with the project.

Answer: A

NEW QUESTION # 217

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