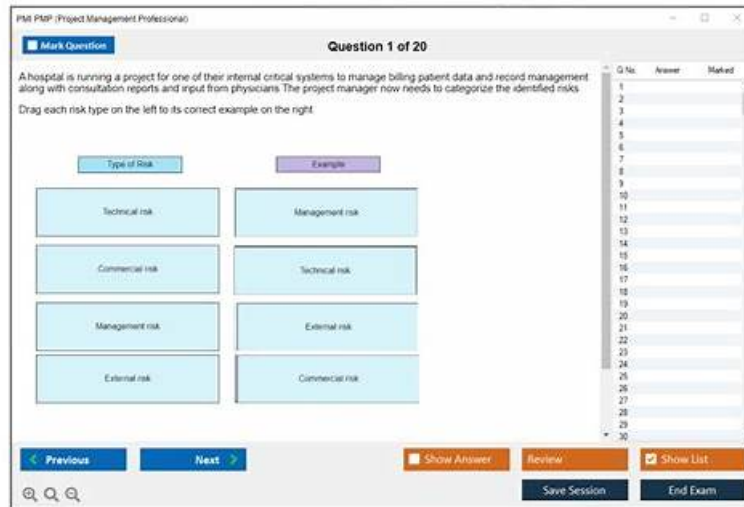


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The PMP Exam is currently undergoing a major update, with the new version set to be released in January 2023. The updated exam reflects changes in the project management industry, including new practices, tools, and technologies. The new exam will test candidates on three domains: people, process, and business environment. The people domain focuses on the skills and competencies needed to lead and manage teams, while the process domain covers project management practices and techniques. The business environment domain includes topics such as organizational strategy, governance, and compliance.

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Different from other similar education platforms, the PMP study materials will allocate materials for multi-plate distribution, rather than random accumulation without classification. How users improve their learning efficiency is greatly influenced by the scientific and rational design and layout of the learning platform. The PMP study materials are absorbed in the advantages of the traditional learning platform and realize their shortcomings, so as to develop the PMP Study Materials more suitable for users of various cultural levels. If just only one or two plates, the user will inevitably be tired in the process of learning on the memory and visual fatigue, and the PMP study materials provided many study parts of the plates is good enough to arouse the enthusiasm of the user, allow the user to keep attention of highly concentrated.

PMI PMP - Project Management Professional (2026) Sample Questions (Q1644-Q1649):

NEW QUESTION # 1644

While working on a project, the project team realizes that recent data center upgrades could impact the project's outcome. Certain modules of the project deliverable are incompatible with the new environment.

The team identifies the appropriate steps to address the issue.

What is the next step for the project manager?

- A. Request a budget increase
- B. Change the project schedule

- C. Submit a change request
- D. Update the requirements document

Answer: C

Explanation:

Section: Executing

NEW QUESTION # 1645

A project manager is assigned to a multiyear enterprise resource planning (ERP) solution project. During planning, the business sponsor emphasizes the importance of demonstrating value along the way, while maintaining the integrity of the final product. How should the project manager establish the delivery model for this project?

- A. Reestablish the project as a program with multiple small projects, as each project will be delivered as a product of its own.
- B. Schedule routine demos on features completed and deliver a single product once all features are completed.
- C. Communicate the latest status to the steering committee and provide a demo of the features completed.
- D. Organize the project into multiple subsets based on business functions and deliver each subset as a component of the final product.

Answer: D

Explanation:

For a multiyear ERP solution project where the business sponsor wants to see value demonstration throughout the project while maintaining the integrity of the final product, the project manager should establish a delivery model that allows for incremental delivery of value. This can be achieved by organizing the project into multiple subsets based on business functions, and delivering each subset as a component of the final product.

This approach aligns with the principles of agile and iterative development, which are part of the PMBOK Guide's practices. It allows for early and continuous delivery of valuable software components, enabling the business to realize benefits incrementally, which is crucial for long-term projects such as ERP implementations¹².

References:

* "How Do You Decide Which Project Delivery Approach to Take?" PM Network¹.

* "Methodologies to implement ERP systems - Are they PMBOK guide compliant?" Project Management Institute².

NEW QUESTION # 1646

Early in a project, a team member failed to effectively communicate the reason for their absence from three team meetings. How should the project manager handle this situation?

- A. Assess the impact of the team member's absence on the task involved.
- B. Reaffirm the required project obligations directly with the team member.
- C. Ask the team member to explain the reason for the absences.
- D. Send a formal letter to the team member stating that their absences are noted.

Answer: B

Explanation:

According to the PMP Exam Content Outline, one of the tasks of a project manager in the leading domain is to "Communicate roles, responsibilities, and reporting relationships to team members and stakeholders in order to create a project team environment that fosters performance." This implies that the project manager should reaffirm the required project obligations directly with the team member who failed to communicate the reason for their absence from three team meetings. The project manager should clarify the expectations and consequences of the team member's behavior, and provide constructive feedback and coaching to help them improve their communication skills and accountability. The project manager should also document the issue and the actions taken to resolve it, and monitor the team member's performance and attendance. Reaffirming the project obligations directly with the team member can help to prevent further misunderstandings, conflicts, or delays in the project, and enhance the team member's engagement and commitment. References:

PMP Exam Content Outline

A Guide to the Project Management Body of Knowledge (PMBOK Guide), Sixth Edition, Chapter 9.4.2.1 and 9.4.3.2

Business Analysis for Practitioners: A Practice Guide, Chapter 4.4.1 and 4.4.2 How do project managers deal with unplanned leaves?¹ How to deal with a team member who keeps missing deadlines?²

